NOTICE OF MEETING

OVERVIEW AND SCRUTINY COMMITTEE

Thursday, 17th September, 2026, 7.00 pm - George Meehan House, 294 High Road, N22 8JZ

(To watch the live meeting click here or watch the recording here)

Members: Councillors Lucia das Neves (Chair), Luke Cawley-Harrison (Vice-Chair), Anne Gray, Marc Jenner and Adam Small

Quorum: 3

1. FILMING AT MEETINGS

Please note that this meeting may be filmed or recorded by the Council for live or subsequent broadcast via the Council's internet site or by anyone attending the meeting using any communication method. Although we ask members of the public recording, filming or reporting on the meeting not to include the public seating areas, members of the public attending the meeting should be aware that we cannot guarantee that they will not be filmed or recorded by others attending the meeting. Members of the public participating in the meeting (e.g. making deputations, asking questions, making oral protests) should be aware that they are likely to be filmed, recorded or reported on.

By entering the meeting room and using the public seating area, you are consenting to being filmed and to the possible use of those images and sound recordings.

The chair of the meeting has the discretion to terminate or suspend filming or recording, if in his or her opinion continuation of the filming, recording or reporting would disrupt or prejudice the proceedings, infringe the rights of any individual or may lead to the breach of a legal obligation by the Council.

2. APOLOGIES FOR ABSENCE

3. URGENT BUSINESS

The Chair will consider the admission of any late items of urgent business. (Late items will be considered under the agenda item where they appear. New items will be dealt with at item 9 below).

4. DECLARATIONS OF INTEREST

A member with a disclosable pecuniary interest or a prejudicial interest in a matter who attends a meeting of the authority at which the matter is considered:

(i) must disclose the interest at the start of the meeting or when the interest becomes apparent, and
(ii) may not participate in any discussion or vote on the matter and must withdraw from the meeting room.

A member who discloses at a meeting a disclosable pecuniary interest which is not registered in the Register of Members' Interests or the subject of a pending notification must notify the Monitoring Officer of the interest within 28 days of the disclosure.

Disclosable pecuniary interests, personal interests and prejudicial interests are defined at Paragraphs 5-7 and Appendix A of the Members' Code of Conduct

5. DEPUTATIONS/PETITIONS/PRESENTATIONS/QUESTIONS

To consider any requests received in accordance with Part 4, Section B, paragraph 29 of the Council's constitution.

6. MINUTES (PAGES 1 - 16)

To approve the minutes of the previous meeting, held on 21st July 2026, as an accurate record.

7. QUESTIONS TO THE LEADER OF THE COUNCIL AND THE CHIEF EXECUTIVE

An opportunity to question Cllr Mark Blake, Leader of the Council, and Andy Donald, Chief Executive, on the Council's priorities for 2026/27.

8. FINANCE UPDATE - Q1 2026/27 (PAGES 17 - 90)

To consider the report on the Council's financial position at the end of Quarter 1 of 2026/27.

The report included with this item was first published as part of the agenda papers for the Cabinet meeting on 15th September 2026.

9. NEW ITEMS OF URGENT BUSINESS

10. WORK PROGRAMME UPDATE (PAGES 91 - 132)

To note the current 2026/27 work programme for the Committee and to propose any amendments as required.

11. DATES OF FUTURE MEETINGS

- Mon 26th Oct (7pm)
- Mon 30th Nov (7pm)
- Thurs 10th Dec (7pm)
- Mon 18th Jan (7pm)
- Thurs 25th Feb (7pm)
- Thurs 18th Mar (7pm)

Dominic O'Brien, Principal Scrutiny Officer, dominic.obrien@haringey.gov.uk
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Fiona Alderman
Assistant Director for Legal & Governance (Monitoring Officer)
George Meehan House, 294 High Road, Wood Green, N22 8JZ

Wednesday, 09 September 2026

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MINUTES OF THE MEETING OF THE OVERVIEW AND SCRUTINY COMMITTEE HELD ON TUESDAY 21ST JULY 2026, 7.00 - 9.55PM

PRESENT:

Councillors: Lucia das Neves (Chair), Luke Cawley-Harrison (Vice-Chair), Anne Gray, Marc Jenner and Adam Small

14. FILMING AT MEETINGS

The Chair referred Members present to Agenda Item 1 as shown on the agenda front sheet, in respect of filming at meetings, and Members noted the information therein.

15. APOLOGIES FOR ABSENCE

None.

16. URGENT BUSINESS

Cllr das Neves informed the Committee that Cllr Anne Gray had been appointed to the Committee by Full Council the previous day. This had followed the departure of Cllr Bethany Anderson from the Committee. Further details had been provided in the supplementary agenda pack and the report would be discussed under item 7 of the agenda.

17. DECLARATIONS OF INTEREST

None.

18. DEPUTATIONS/PETITIONS/PRESENTATIONS/QUESTIONS

None.

19. MINUTES

The minutes of the previous meeting were approved as an accurate record.

RESOLVED – That the minutes of the meeting held on 22nd June 2026 be approved as an accurate record.

20. COMMITTEE MEMBERSHIP UPDATE REPORT

Cllr Lucia das Neves drew the Committee's attention to the recommendations in the report for this item.

The Committee noted that Cllr Bethany Anderson had resigned as a member of the Overview & Scrutiny Committee and that Cllr Anne Gray had replaced her following her appointment to the Overview & Scrutiny Committee by Full Council on 20th July 2026.
The Committee also noted the changes to the membership of Adults & Health Scrutiny Panel and the Housing, Planning & Development Scrutiny Panel as set out in paragraphs 4.6 and 4.7 of the report.

The Committee determined that Cllr Anne Gray:
- be appointed as the Chair of the Adults & Health Scrutiny Panel, and
- be appointed as one of the two Haringey representatives on the North Central London Joint Health Overview & Scrutiny Committee (NCL JHOSC). *(NOTE: the other Haringey representative on the NCL JHOSC was Cllr Lucia das Neves as appointed at the previous meeting of the Committee)*

RESOLVED –

That Cllr Anne Gray be appointed as the Chair of the Adults & Health Scrutiny Panel.

That Cllr Anne Gray be appointed as a member of the North Central London Joint Health Overview & Scrutiny Committee.

21. 2025/26 PROVISIONAL FINANCIAL OUTTURN REPORT

Attendees for this item were:
- Cllr Johann Beckford, Cabinet Member for Finance & Corporate Services
- Taryn Eves, Corporate Director of Finance & Resources and S151
- Josephine Lyseight, Director of Finance and Deputy S151 Officer

Cllr Johann Beckford introduced the report for this item noting that it reflected a difficult set of financial circumstances for the Council and challenging national circumstances following years of austerity. Specific points that he highlighted included that:
- The Council had required £40.6m of Exceptional Financial Support (EFS) in 2025/26, which was a significant increase on the £10m required the previous year.
- The Council had spent £792m on providing services in 2025/26, including 5,890 residents using adult social care services, 4,671 using children’s social care, and 2,725 in temporary accommodation.
- Spending on the largest services was connected to the broader picture in these areas, such as a housing market that fed the need for temporary accommodation. The new administration would be open about the financial responsibilities that the Council had to address but would also be an outward looking and campaigning Council on the changes required at a national policy level.

Taryn Eves then added the following points:

- The £40.6m EFS requirement in 2025/26 was higher than the £37m figure that had been anticipated at the beginning of the year. However, it was lower than the £54m figure that was being reported at Quarter 3.
- There had been a £15.5m overspend on services. There was a range of overspends and underspends as shown in Table 1 in the report.
- There had been an underspend in adult social care which was largely due to holding down inflation levels in services that the Council commissioned.
- An ongoing pressure was temporary accommodation where there had been an overspend of £7m, although this represented a £3.4m improvement on Quarter 3. There had been some improvements due to the impact of initiatives that had been put in place but there were still high numbers in nightly paid accommodation.
- Environment & Resident Experience (E&RE) had a £5.8m overspend which was largely from the parking and highway service and slippage in the delivery of staffing savings.
- Finance, Procurement & Audit had a £4.9m overspend which was largely driven by the corporate property portfolio.
- The second part of Table 1 showed £6m of unallocated Corporate Contingency which contributed to the overall bottom line. It also showed a £2.9m underspend on the Treasury Management Charges resulted from lower borrowing due to a 40% slippage in the capital programme. It also reflected slightly higher interest rates on the balances that were invested during the year.
- The Dedicated Schools Grant (DSG) reported a £3.2m overspend which was entirely from the high-needs block. This had been an ongoing trend over the past couple of years which was not unique to Haringey.
- There was a £4.3m deficit on the Housing Revenue Account (HRA) which had required a drawdown of funds from the HRA reserves which had been reduced to around £15m. Relevant factors included a high level of voids and assumptions about the level of grant income which did not come to fruition.
- Table 2 in the report illustrated the progress against savings delivery. Out of the £29.3m of savings that had been set at the start of the year, £19.1m had been delivered by the end of the year which represented delivery of 65%. The individual services had performed well in the delivery of savings but there was a large shortfall in cross-Council savings.

Responses were then provided to questions from the Committee:

- Cllr Small observed that the burden to future taxpayers caused by the EFS had resulted from issues such as the previous failure to invest in council house building that was driving up temporary accommodation costs. He queried how the long-term effects of this were being modelled and how invest-to-save measures were being used to reduce the future burden.
    - Cllr Beckford agreed with the importance of investing in Council assets, including council housing which he noted that Haringey was recently known for, but which needed to be increased further and joined up at national level to address the scale of the housing crisis.
    - Taryn Eves added that the costs of EFS were high with about £70k of annual interest for every £1m borrowed which was then compounded year on year. Modelling had been carried out, including the anticipated budget gap in five years’ time. The financial controls in place helped to

ensure good value for money but it was also acknowledged that investment in prevention and early intervention for demand-led services was also required. This was recognised in the three-year financial resilience plan which had recently been discussed at Full Council and the greatest potential for this was in reducing demand for adult social services and temporary accommodation. She added that the Council's total level of debt across the General Fund, HRA and EFS was very high compared to the benchmarks and it was therefore necessary to assess the different elements. It was possible that some General Fund capital investment could be slowed to reduce borrowing while the business plan for the HRA and the investment in homes was in a more sustainable position.

- Cllr Gray observed that the most important element of invest-to-save in adult social care was in prevention, which could involve spending across other Directorates, but may take several years for savings to be achieved. The use of Council buildings to provide venues for community activities was also relevant to this.
    - Taryn Eves acknowledged that the 'customer journey' could go across a number of different services and that cross-Council change was the most difficult to deliver, but also where the greatest potential was. She explained that a corporate budget was held for invest-to-save purposes for this reason and that the services did not have spare budget available for this kind of investment. It was also possible to use capital receipts to invest-to-save, for example for transformation and service redesign. During the budget setting process, services were invited to submit business cases, either individually or jointly, on how to change services in a way that could improve outcomes and deliver financial savings. These proposals would be challenged internally as part of developing the business case and savings monitored over time if implemented.
    - Josephine Lyseight added that, during the course of the financial year, opportunities could arise across services that had not been part of the budget planning process. The Corporate Contingency part of the budget could be used to fund these type of initiatives when required.
    - Cllr Cawley-Harrison requested that future scrutiny budget papers should include trackers on invest-to-save items. **(ACTION)**
- Cllr Jenner referred to the comments in the report that EFS was not a sustainable solution and noted that, as previously observed, cuts in areas such as housing would add to the future financial burden. He therefore queried what an alternative sustainable solution would look like. Cllr Beckford agreed that it was important that short-term decisions did not make problems worse over time. He reiterated that the real terms cut in funding from central government was £143m since 2010 while demand for services had been rising over the same period and the Council was often reliant on very expensive care providers. He added that there were wider policy issues to address at a London-wide and national level including the need for investment in council housing and funding for schools against of backdrop of declining pupil numbers in London.
- Cllr Cawley-Harrison queried whether there could be greater capability for EFS than simply bridging a budget deficit, for example by maintaining a balanced budget until such time as a longer-term financial plan or transformation change

was achieved. He also suggested that some Councils might end up using EFS to pay for EFS repayments until the system changed.

  - Cllr Beckford commented that a larger number of local authorities now required EFS and that, even following the recent Fair Funding review, the overall situation was only moving in one direction. Therefore, while the Council would continue to work to improve its financial situation, there also needed to be further conversations about sustainable funding with the government.
  - Taryn Eves considered that the government recognised the importance of invest-to-save measures but that the Council had not used EFS for this purpose due to the availability of funds from capital receipts. However, she would be open to having an open discussion on this at the time of the next EFS application if required. She agreed that there was a concern about eventually requiring EFS to cover the borrowing costs of EFS from previous years given that such a high proportion of the Council's budget was used for statutory services.

- Asked by Cllr Cawley-Harrison what her greatest priorities were at the Council, Taryn Eves said that the aim was to be as realistic about what the Council could achieve and to take the organisation through a process over the next 12-18 months whereby it looked at everything that it did. This would involve looking at performance, outcomes and value for money and would require ongoing progress in a change of culture to make these issues a collective responsibility.
- Asked by Cllr Cawley-Harrison about his financial priorities in the short to medium-term, Cllr Beckford reiterated the points that had just been discussed about the need for invest-to-save initiatives. He also highlighted the importance of good governance over procurement decisions and how best to link procurement to social value and community wealth-building while maintaining good value-for-money.
- Cllr Cawley-Harrison commented that the recent KPMG audit report implied that the culture had not shifted sufficiently across the board within the Council to really understand the financial difficulties and queried what more could be done to embed a new culture. Cllr Beckford responded that, from conversations he'd had with the senior leadership, there was a good understanding at that level of the severity of the financial situation.
- Referring to the culture change issue, Cllr Small pointed out that savings delivery from the Directorates had been strong, as illustrated in Table 2, but that the cross-Council savings had not performed as well. Taryn Eves acknowledged that the savings delivery from Directorates had been strong and that there was direct accountability for these but that more input was needed for the cross-Council savings. She added that the delivery of savings was just one element of good financial management and so shifting the culture was required in various ways, including by being more ambitious about what could be achieved.
- Asked by Cllr das Neves about overspends in areas that were not demand-led, Taryn Eves explained that budget setting at the beginning of a financial year was based on a set of assumptions. While demand-led services were projected on the basis of scenario planning, projections for non-demand-led services tended to rely on other factors. An example of this was an estimate on how quickly outstanding rent/lease reviews could be progressed that was too

ambitious. There could also be issues with unexpected spend which was where the corporate contingency budget could be utilised. Josephine Lyseight added that increased pressures on demand-led services could have on the other functions within the Council.

- Asked by Cllr das Neves how Haringey was performing financially when compared to statistically similar neighbouring boroughs, Taryn Eves confirmed that benchmarking was carried out in terms of spend and performance, particularly in relation to similar London boroughs and this was a key element of the value for money action plan. She emphasised that, while benchmarking did not necessarily provide answers, it did suggest lines of enquiry to explore and to understand what other boroughs were doing differently.
- Cllr das Neves queried how new in-year initiatives would be funded. Taryn Eves explained that there would still need to be conversations about the timescales for any new initiatives but that the corporate contingency budget could assist with unexpected spend or invest-to-save initiatives. However, this was not a large pot and so business cases would need to be carefully examined and some funding requirements may be in the following financial year. Reducing the EFS requirements was a key consideration for these decisions. There had been some broad modelling with these initiatives but they were still ‘work in progress’ with a mixed position overall.
- Cllr das Neves requested further details on how the corporate contingency fund was accounted for in the overall budget. Taryn Eves emphasised that it was unnecessary to think that decisions could only be made once per year when the budget was set and that in-year opportunities to reduce the EFS requirement should also be utilised. The 2026/27 therefore included a contingency provision of around £25m which was an increase from the previous year. In addition to this, inflation provision was also held corporately and could then be drawn down by services once details had been provided. The use of contingency funds followed a rigorous process.
- Asked by Cllr das Neves for further details on the targets, outcomes and anticipated discussions with the government over future EFS support, Taryn Eves explained that the Council had regular ongoing engagement with the Ministry of Housing, Communities & Local Government (MHCLG), including a recent update on the Council’s 2025/26 outturn position. The financial resilience plan would be developed over the summer with details of the anticipated financial position over the next three years over eight priority areas and value-for-money action plans. By September, there would therefore be a clearer indication about the potential for doing things differently, invest-to-save opportunities and future demand pressures. This would also provide an indication on the likely EFS requirement for 2027/28, with the formal application usually taking place in December.
- With regards to the discussion on the EFS requirement, Cllr Beckford commented that the projected requirement tended to vary significantly throughout the year so it would be better to have more confidence in the figures from the beginning of the year if possible. He highlighted policy issues of importance to the local community which could have financial implications such as the Council Tax Reduction Scheme, restrictions on the use of bailiffs and the returning of assets to the community which could generate new sources of income if used creatively. He also referred to working with large local partners to help fund community initiatives and cross-Borough conversations to learn

from best practice in finances and service delivery. Cllr das Neves commented that it may be useful to explore some of these areas further at a future scrutiny meeting. **(ACTION)**

- Cllr Gray observed that some other Boroughs had implemented an additional voluntary levy for households that were willing to pay this and queried whether this could be explored as a means of investing in the borough for certain specific purposes. She added that it could also be used as a means of reducing future EFS liabilities which would allow for residents participating in the scheme to receive a small discount in their Council Tax in future years.
    - Cllr Beckford said that he welcomed creative policy making and learning from new initiatives in other local authority areas where possible. He cited the use of 'green bonds' to invest in community energy projects as an example of this kind of approach which may also be able to generate savings.
    - Taryn Eves commented that there were two separate points which could be taken away for consideration, including the practice in other Boroughs – a voluntary contribution scheme for specific priorities and the issuing of bonds. Both would require a degree of administration and so it would be necessary to understand the likely take-up of schemes such as this.
- Cllr Jenner referred to the underspend on housing benefit and the £1m improvement in Children's Services which appeared to be one-off solutions but queried how these would impact on finances in future years. Taryn Eves noted that, at Quarter 3, Children's Services had forecast a £2.9m overspend which then improved by just over £1m by the end of the year. Relevant factors had included the delivery of the 5% staff savings objective (by holding vacancies and reducing agency spend) and the clarification of ring-fencing rules on the Children's Social Care Prevention Grant. These issues could recur to some extent in 2026/27 so this could be an area that the Children & Young People's Scrutiny Panel wish to explore further. **(ACTION)** She added that placement budgets could be extremely volatile due to the nature of a small number of highly complex expensive placements.
- Cllr Jenner queried why the forecast income for Environment & Resident Experience (ERE) had not been realised. Taryn Eves said that there were a number of different issues relating to this service and suggested that this could be explored further directly with the relevant service officers through the Culture, Community Safety & Environment Scrutiny Panel. **(ACTION)**
- Cllr Cawley-Harrison made a number of comments about forecasting and the budget items:
    - That there appeared to be a pattern in the in-year forecasting where the overspend peaked in Q3 before being improved by year-end. However, there was still a negative variance from the budgeted position at the beginning of the year.
    - That the corporate contingency was often used to offset unrealised savings at the end of the year.
    - That there were capitalised elements that had now been identified as needing not to be capitalised but there were questions relating to governance on how this had happened in the first place.

- That there were questions on how the Council had gone for four years without being audited and therefore whether there were issues that could have been identified earlier.
- That, while the spending review panel and the 5% staff savings target had reduced some spending, this could potentially be blocking some activity that could generate future savings. An example of this was a delay to repairs at a leisure centre that caused a loss of income.
- That there were budget items described in the report as ‘digital’ but that there needed to be a clearer explanation on the specific details of these initiatives.
- He also queried why the commercial property work was taking so much time as this was expected to be an invest-to-save initiative.

Taryn Eves responded to these observations with the following points:

- That forecasting was never a science but that methodology could be applied using details of actual spend and assumptions about what was expected to happen by the end of the year. However, the forecasting of placements involved some risk. She acknowledged that the assumptions used could be documented in a more extensive and transparent way. Assumptions were owned by the relevant services but were challenged by the Finance team.
- She agreed that the accuracy of the quarterly forecasts was important, partly because she did not want to request additional EFS from government if this was not necessary.
- That corporate contingency was a reserve shown within the budget rather than externally. The quarterly finance updates showed the forecast position with and without the remaining corporate contingency. However, she would consider if this could be presently differently in future. **(ACTION)**
- That Haringey was not unique in having a period without audit but that the Council was currently in its second year of audit through KPMG. In addition to the external audit and inspection processes, the internal checks and balances included having the right skilled staff and operating in an open and transparent way which encouraged issues to be resolved collectively. There was also a resilience review required through the EFS application process.
- On the capitalisation issue, various issues had been uncovered and rectified. This had included capital schemes that were no longer going ahead but with the staffing costs still being recorded or capital schemes that were delayed meaning that costs couldn’t be capitalised in the current year. KPMG would be presenting their audit plan to the Audit Committee later in the week and this would include the build back assurance process which involved checks and balances over the next two to three years.
- The extra controls added through the recruitment restrictions and spending control panel were a necessary part of shifting the culture of the organisation and requiring people to consider the justification for and effectiveness of spending money. She said that there were very few examples of when waiting for the decision of the spending review panel would result in a reduction of income. However, she acknowledged that

some of the additional controls could not be a long-term solution and that it may be necessary to review the effectiveness of these processes soon because the controls involved the considerable use of officer time.
  - The commercial property work had taken longer than expected and there was a lot more to be done which would run for at least the remainder of the current financial year. This had been picked up by the annual governance statement, internal audit reports and the KPMG reports so the Council was being held to account for improvement in this area.
  - Commissioning, procurement and contracts had improved significantly over the past six months. These issues were also being closely monitored by the Audit Committee.
  - Around two years ago, each Directorate had been allocated an element of digital savings and asked to identify the potential for savings. However, three out of the five directorates were now reporting ‘red’ on this so this approach was not being used going forward. Digital opportunities and transformation would instead be managed as a whole service modernisation programme. This was part of the cross-cutting savings that were not currently delivering to timescales.
- Cllr das Neves asked about the anticipated impact of the Popular Assets Commission (PAC) on the corporate property work. Taryn Eves explained that the overspend and the overdue rent reviews set out in the report related to the commercial property estate while the PAC was largely about community assets which was a different asset class. Cllr Cawley-Harrison pointed out that they were not entirely separate because the same department would be providing the resourcing and oversight for both. Cllr das Neves observed that there was fluidity between what was considered to be a community asset and what was not.
- Cllr Small reiterated the previous concerns raised about the forecasting, noting that projections were typically at their worst at Quarter 2, before large readjustments towards the end of the year. It was therefore difficult to assess how well the Directorates were doing with forecasting.
- Cllr Small requested further details on the readjustments to the capital budgets.
  - Taryn Eves explained that there had been a concentrated piece of work when it was discovered that there was an issue with the capitalisation of costs. There was also ongoing work looking at bad debts provision across all services including a detailed piece of work on parking debts and also a project on adult social care income. It would be necessary to continue to check the bad debts provision going forward.
  - Josephine Lyseight added that every budget line was examined to identify risks and opportunities. The opportunities largely related to reviewing the reserves and how this could be used to improve the overall position. This should be done on an ongoing basis and not just at the end of each year.
- Cllr Cawley-Harrison observed that a large number of Council contracts were at values such as ‘24,999’ or ‘9,999’ and that there were often a number of contracts of the same value with the same provider. He queried whether this could represent the best possible value for money when values were defined in this way. He also queried whether one larger contract with the same provider could represent better value than multiple contracts. Taryn Eves suggested that

a report on the Commissioning Modernisation Programme could be provided to a future meeting of the Committee and this was agreed. **(ACTION)** This programme had four workstreams and focused on the commissioning, contract management and the workforce skills and development. The figures of the contract values related to the rules and regulations above those values and compliance issues was also an element of the programme. She also chaired a Commissioning Board which examined a range of data on a quarterly basis.

- Cllr Small proposed that the Committee should carry out a 'deep dive' into the detail of the digital transformation work and this was agreed. **(ACTION)** Cllr das Neves added that this had been an ongoing area for a number of years and so it would be useful to consider what the experience of this had been, the further technological advancements in that time and understanding the approach of other Boroughs.

The Committee then raised questions about the Housing Revenue Account (HRA) and other issues:

- Cllr Jenner raised concerns about the proportion of void properties and queried what measurable improvements could be expected.
    - Taryn Eves acknowledged that there was a high level of voids and said that there was a specific piece of work to address this with a contract recently agreed at Cabinet to increase capacity. She added that voids did not just apply to social housing stock but also to some acquisitions purchased by the Council.
    - As the previous Chair of the Housing, Planning and Development Scrutiny Panel, Cllr Small commented that the voids situation had not changed much in the past year with a target set at 1% voids but with a figure of around 2% reported at the most recent meeting of the Panel. He added that, partly due to the Neighbourhood Moves Scheme, the voids were more likely to be a consequence of a high turnover of residents between properties rather than long-term empty properties.
    - It was noted that the new Housing, Planning and Development Scrutiny Panel may wish to explore this issue further later in the year. **(ACTION)**
- Cllr Jenner asked what support the Council was providing to schools in addressing deficits. Cllr das Neves referred to financial support being provided to one particular school and queried what a fair approach would be if a much larger number of schools required the same level of support. In response, Taryn Eves noted that there was significant finance and HR wraparound within the schools service for all schools, but that the Council also played an important role in working with schools and preventing them from getting into deficit or helping them to achieve their deficit recovery plan. She reported that the position of school balances was deteriorating significantly. She could not comment on the specific school referred to but said that the general policy was to apply a three-year deficit recovery plan. If a large number of schools required support at once then this would require more Council resources, would reduce income from the Council's investment balances and increase the overall EFS requirement.
- Cllr Jenner queried the consequences of recruitment restrictions in terms of staff shortages in services for residents, such as the parks service for example, and how judgments were made about this. Taryn Eves emphasised that there were recruitment restrictions and not a recruitment freeze with a significant

number of requests being approved by the recruitment panel. Various posts were also exempt from the restrictions. She added that the restrictions were necessary to obtain some grip and oversight on the number of additional staff being taken on and as part of the effort to address the Council's financial situation. She acknowledged that there could be an impact on services, but that the recruitment panel did not wish to stop any recruitment that would generate income or was necessary to meet statutory requirements. She added that she was happy to look into the specific concerns about the parks service. **(ACTION)**

- Cllr Jenner commented that the distinction between recruitment restrictions and a recruitment freeze was significant and so it was important to make this clear in all communications, both internally and externally so that it was clearly understood that there was not a recruitment freeze. Cllr Beckford agreed with this point and said that the use of language on this issue was important to get right.
- Cllr das Neves requested clarification about how investment in services the associated trade-offs were currently prioritised in the absence of a Corporate Delivery Plan.
    - Cllr Beckford commented that the budgetary process was being worked through in a structured way and would be scrutinised by the Committee in due course but that, in the short-term, necessary decisions were being discussed between the senior officers and the Cabinet with consideration given to the potential knock-on effects on other budgets.
    - Taryn Eves added that it was always easier to consider these issues through the budgetary process where everything was looked at altogether, whereas in-year decisions could be more challenging. However, her role was to have oversight of all of the service areas and so, if choices were required, then this would be brought to the Corporate Leadership Team and the Cabinet. She reemphasised the need to look at all spending and to challenge whether it was necessary due to the Council's financial position.
- Cllr Cawley-Harrison requested that future outturn reports include a breakdown on the treasury management position and the variation from the budget setting. **(ACTION)**
- Cllr Cawley-Harrison questioned whether the use of HRA reserves would have an impact on spending in future years. Taryn Eves commented that there would still be some pressures within the HRA, given the high level of voids which had not yet been solved and that work was ongoing to try to mitigate this. She added that further use of the HRA reserves over three to four years would bring the HRA to a similar position to the General Fund.
- Cllr Cawley-Harrison observed that the acquisitions work had not reached the targets with some rollover into the following year. He asked for further details of the resourcing available for this given that acquisitions paid for themselves as an invest-to-save measure. Taryn Eves explained that voids were also an issue here as the capacity to get properties operational had been slower than anticipated. The recently agreed new contract would help to improve this. It was agreed that this issue would be explored further by the Housing, Planning and Development Scrutiny Panel. **(ACTION)**
- Cllr Cawley-Harrison commented that aids and adaptations was also an area of work that could generate a return on investment but where there was slippage into the following year. In his experience as a ward Councillor, he said that aids

and adaptation work could be slow to complete and suggested that a faster service would not only benefit residents but also deliver savings to the Council. Cllr das Neves suggested that this be explored further by the Adults & Health Scrutiny Panel. **(ACTION)**

- On digital transformation, Cllr Cawley-Harrison said that the savings on the new feedback system had not been achieved and asked what points of learning there had been. Taryn Eves confirmed that there had been internal and external learning points and Cllr das Neves suggested that this be brought back as a full agenda item at a future meeting. **(ACTION)**
- Cllr Cawley-Harrison observed that there had been a significant overspend relating to strategic property with pressures including business rates on vacant properties, repair and maintenance costs and bad debts provision. Taryn Eves confirmed that additional resources were being added, particularly to the commercial property estate as the Council needed to get to a point where it had a good baseline. As Corporate Director for that area, she was responsible for making sure that there was a return on investment from the additional capacity.
- Cllr Gray referred to page 118 of the agenda pack concerning 'write-offs' in debt categories and expressed concerns about how large some of the figures were, particularly on housing benefit overpayments and rent arrears.
    - Taryn Eves explained that there had been an historic issue where housing benefit had been overpaid around 4-5 years ago and had not been rectified. There had recently been a significant wider programme underway to look at housing benefit and it was established that a number of these repayments were not going to be achieved. These were therefore old debts that had not been written off yet.
    - Taryn Eves added that the largest proportion of the write-offs related to parking and that this related to a detailed piece of work on very historic Penalty Charge Notices (PCNs) It had therefore been necessary to increase the bad debts provision. It was noted that the Committee may wish to explore this issue further later in the work programme. **(ACTION)**
    - On rent arrears, Taryn Eves felt that this was not a particularly high value but committee to take this away and conduct a comparison on the previous year. **(ACTION)**
    - On council tax, Taryn Eves said that this was quite low but that a piece of work to look at the historic debt would be carried out later in the year to ascertain whether there could be a similar issue around debt that should have been written off.
- Cllr Gray referred to the migration from 'legacy' benefits to Universal Credit which many people had recently experienced and asked whether, in cases where there had been difficulties, this could have been a cause of rent arrears. Taryn Eves said that she did not have information on the specific details of this and would provide details in writing. It was suggested by Cllr das Neves that this information should go directly to the Adults & Health Scrutiny Panel for further consideration. **(ACTION)**

22. PERFORMANCE DATA UPDATE

Taryn Eves provided an update to the Committee on issues relating to performance data:

- The Committee had previously requested an update on the Council's position in relation to the Local Outcomes Framework (LOF) which was a set of place-based metrics developed by the MHCLG to measure performance on key services relevant to residents. Due to recent change in political leadership in central government, there had been a pause in the launch of the LOF and so it had not been possible to provide a full update to the Committee.
- In terms of performance more generally, the work on the Corporate Delivery Plan (CDP) was underway and was expected to be brought to the Cabinet in October or November. This would set out the performance indicators that would measure progress against the actions in the CDP. This could then be considered by the Overview & Scrutiny Committee. The first set of performance data was expected to be related to Quarter 3 early in 2027.
- She added that the Cabinet were keen on the development of transparent dashboards from a financial and performance perspective which would be linked to the CDP and based on measures that really mattered to residents.

Cllr Beckford commented that the aim of the approach was transparency to enable scrutiny from both Councillors and residents. A financial transparency dashboard could be used proactively in communications with residents and enable more meaningful interaction and engagement.

Cllr das Neves said that it would be useful for the Committee to discuss this further to explore the early ideas and understand the direction of the approach in advance of the formal publication of the new CDP and the performance data. **(ACTION)**

23. WORK PROGRAMME UPDATE

At the outset of this item, Cllr das Neves declared that, in accordance with Part Four, Section G of the Council's Constitution and paragraph 2.1, she would be recusing herself from this part of the meeting for item 11, Appendix C: Scrutiny Review – Communications with Residents (Adult Social Care). This was because, whilst the review was undertaken and concluded, she was the Cabinet Member for Adults, Health and Wellbeing.

Cllr das Neves then left the meeting.

Cllr Cawley-Harrison chaired this part of the meeting. He explained that the Committee were invited to consider and approve the Scrutiny Review on Communications with Residents (Adult Social Care). This report had been completed by the previous Adults & Health Scrutiny Panel in March 2026. However, it could not be signed off by the previous Overview & Scrutiny Committee as time was needed for the witnesses to the Review to make accuracy checks. This process had now been completed and the final report was provided on Page 171 of the agenda pack.
The Committee indicated that they were content to approve the draft report without any amendments and placed on record their thanks to the membership of the previous Adults & Health Scrutiny Panel for their work on this Review.

RESOLVED – That the Scrutiny Review on Communications with Residents (Adult Social Care) be approved and sent to the Cabinet for a response to be provided on the recommendations.

Cllr das Neves then rejoined the meeting and resumed the chairing of proceedings. With regard to the Committee's overall work programme, Cllr das Neves advised the Committee that there would shortly be a session with the Centre for Governance & Scrutiny on best practice for scrutiny and how best for the Committee to align itself with the new context of the Borough. There would also be a general training session on scrutiny for all Panel Members.

Cllr Cawley-Harrison proposed that an agenda item on the customer service experience could be added to the work programme. Scrutiny Officer, Dominic O'Brien, advised that the next available space for such an item would be at the October meeting and also noted that an item on digital transformation had also been suggested earlier in the meeting. Cllr Small noted that agenda items on these issues had been held in 2025/26 and so it was agreed that the reports and minutes from these items be circulated to the Committee before a decision was taken on whether further updates would be suitable. **(ACTION)**

24. INTERIM REPORT SCRUTINY REVIEW - WALKING AND CYCLING SAFETY REVIEW

Cllr das Neves noted that this item was to consider next steps for the partially completed Scrutiny Review on Walking & Cycling Safety which had been developed by the previous Culture, Community Safety & Environment Scrutiny Panel.

Scrutiny Officer, Dominic O'Brien explained that the interim report had been seen by the previous Overview & Scrutiny Committee in March 2026 and it was determined that the new Committee would need decide on how best to take this piece of work forward.

Cllr Cawley-Harrison advised the Committee that he had been a member of the previous Culture, Community Safety & Environment Scrutiny Panel and had worked on the Review. He drew the Committee's attention to paragraph 3.2 of the report which stated that scope of the Review had been narrowed to focus on the Walking and Cycling Action Plan in the context of exploring what safe cycling looked like for everyone in Haringey including pedestrians.

Cllr das Neves suggested that the Review be formally passed to the new Culture, Community Safety & Environment Scrutiny Panel which was now chaired by Cllr Small.

Cllr Small commented that he wanted the whole Panel to have a say on how best to take the Review forward but that he would convey to them the comments made by the Committee. He added that there had been two recent developments in this area - the contracts for the dockless bicycles had been retendered and the change of administration meant that there could potentially be a change of policy emphasis.

RESOLVED – That the decision on the next steps for the partially completed Scrutiny Review on Walking & Cycling Safety be delegated to the Culture, Community Safety and Environment Scrutiny Panel.

25. DATES OF FUTURE MEETINGS

- Thurs 17th Sep (7pm)
- Mon 26th Oct (7pm)
- Mon 30th Nov (7pm)
- Thurs 10th Dec (7pm)
- Mon 18th Jan (7pm)
- Thurs 25th Feb (7pm)
- Thurs 18th Mar (7pm)

CHAIR: Councillor Lucia das Neves

Signed by Chair ………………………………..

Date …………………………………

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Report for: Overview and Scrutiny Committee – 17th September 2026

Title: 2026/27 Finance Update – Quarter 1

Item number: **8**

Report authorised by: Ayshe Simsek, Democratic Services & Scrutiny Manager

Lead Officer: Dominic O'Brien, Principal Scrutiny Officer

Ward(s) affected: All

Report for Key/ Non Key Decision: N/A

1. Describe the issue under consideration

1.1 The report provides details of the Council's financial position at Quarter 1 of the 2026/27 financial year including the General Fund (GF) Revenue and Capital, Housing Revenue Account (HRA) and Designated Schools Grant (DSG).

1.2 The report was originally published as part of the agenda papers for the meeting of the Cabinet scheduled for 15th September 2026.

1.3 The Overview & Scrutiny Committee is considering this report as part of its approach to quarterly finance and performance monitoring.

2. Recommendations

2.1 That the Committee give consideration to the contents of the report and, following questions to Cabinet Member for Finance & Corporate Services and the Director of Finance, submits any recommendations that arise to the Cabinet.

3. Background information

3.1 Given the Council's challenging financial situation, the terms of reference for Overview and Scrutiny has been updated in recent years to allow more prominent focus on budget monitoring and performance. This includes in-year finance and performance monitoring items on a quarterly basis. In 2026/27 these items are scheduled to take place on:

- 21st July 2026 – Provisional Financial Outturn report (Q4)
- **17th September 2026 – Q1**
- 10th December 2026 – Q2
- 18th March 2027 – Q3

3.2 The scrutiny of the draft Budget for 2027/28 and the Medium Term Financial Strategy (MTFS) for 2027/28-2031/32 will take place through the Scrutiny Panels in November 2026 with recommendations considered by the Overview & Scrutiny Committee in January 2027 before being submitted to the Cabinet.

4. Statutory Officers comments

4.1 Refer to the 2026/27 Finance Update – Quarter 1 report (Cabinet report – Section 11) provided for statutory officer comments.

5. Use of appendices

- 2026/27 Finance Update – Quarter 1 (report to Cabinet meeting, 15th September 2026)
- Appendices 1a to 1f – Directorate Level Forecasts including Savings and Capital forecasts
  - 1a – Children & Young People Directorate
  - 1b - Adults, Housing & Health Directorate
  - 1c – Culture, Strategy & Communities Directorate
  - 1d – Finance & Resources Directorate
  - 1e – Corporate Directorate
  - 1f – Environment & Resident Experience Directorate
- Appendix 2a – Write Off Summary Report
- Appendix 2b – Debt Write Off (exceeding £50k)
- Appendix 3 – Revenue and Capital virements

Report for: Cabinet – 15 September 2026

Item Number: 11

Title: 2026/27 Finance Update Quarter 1 (Period 3)

Report Authorised by: Taryn Eves – Corporate Director of Finance and Resources (Section 151 Officer)

Lead Officer: Frances Palopoli – Head of Corporate Financial Strategy & Monitoring

Ward(s) Affected: N/A

Report for Key/ Non-Key Decision Key

1. **Introduction**

1.1 This budget report covers the position at Quarter 1 of the 2026/27 financial year including General Fund (GF) Revenue and Capital; Housing Revenue Account (HRA) and Dedicated Schools Grant (DSG) budgets. The report focuses on significant budget variances compared to when the budget was set in March 2026.

General Fund

1.2 The Council's financial position remains extremely challenging and despite setting a budget of £353.02m (which already includes £84.3m of Government Exceptional Financial Support (EFS)) in March 2026, based on the latest information on expected demand and price increases, the Council is now forecast to spend £374.8m on day to day services, of which 80% of service spend is on supporting the most vulnerable through adult services, children's and education and housing demand (temporary accommodation). Both demand and price in these areas continue to remain high and in Children's Social Care and temporary accommodation, demand has increased more than expected when the budget was set.

1.3 However, a substantial element of the forecast £21.7m overspend is due to the recurring issue of non-delivery of agreed savings either from prior years or 2026/27. Non-delivery of savings has been raised by the Council's external auditors in a statutory recommendation and the Council's response was agreed by Full Council on 20 July. The recommendation cited that persistent failure to deliver on savings targets exposes the authority to a risk of significant financial loss and due to the challenging financial position at the Council, and increasing demands on resources, there is a risk that the Council does not have in place adequate arrangements in respect of its identification and monitoring of savings schemes to achieve financial sustainability over the short to medium term.

1.4 There is therefore a substantial risk that, if the current forecast overspend on services cannot be brought down significantly and an improvement on the delivery of savings before year end, the assumed use of £84.3m of Exceptional Financial Support (EFS) will not be sufficient. This further increases the financial burden on the authority due to increased borrowing costs.

1.5 While the £21.7m forecast overspend could be mitigated from the remaining uncommitted corporate contingency of £23.5m, this would assume no further use of contingency in year. Given the level of risk across services and three quarters of the year remaining, it is unlikely it will all remain uncommitted by the year end. Furthermore, this will not in itself resolve the underlying financial sustainability in a permanent way.

1.6 It is, therefore, crucial that every possible action is taken to stop and or reduce non-essential spend, challenge every pound spent by the Council ensuring value for money between now and the end of March 2027 as well as prioritising the successful delivery of agreed savings. The use of EFS does not come without on-going financial implications, particularly if the Council uses the permission to borrow to fund the gap. At current rates each £1m of EFS used will add £86,000 to revenue costs each year for the next 20 years assuming the principal is repaid at maturity.

Dedicated Schools Grant (DSG) and Schools

1.7 The Dedicated Schools Grant (DSG**)** forecast at Quarter 1 stands at £8.4m overspend which is fully in relation to the High Needs Block. This reflects the underlying pressure to support those with special educational needs, where numbers requiring support and the cost of commissioned placements continues to increase. Even though the Safety Valve programme ended on 31st March 2026 the work underway continues and the Council is continuing to provide new provision in borough.

1.8 The Council submitted its SEND improvement plan to government by the required deadline. If approved this could deliver a one-off payment of £9.4m against the remaining accumulated deficit of £12.7m, resulting in a revised accumulated deficit of £3.3m.

1.9 The number of schools in or facing deficits continues to rise. The 2025/26 outturn deficit for schools was £4.1m. However, at the end of quarter 1 this has increased to £7.7m. The Council is actively working with school leaders to identify recovery plans and other solutions which may lead to further academisation and / or closures.

Housing Revenue Account (HRA)

1.10 The HRA is forecasting an overall deficit of £3.478m by the year end. There is a net under recovery of income of £10.213m mainly due to a forecast higher than budgeted level of void properties throughout the year. The income profile was adjusted for a 2% void rate for 2026/27 which represents a challenging target given levels of voids that arise through decant programmes, increased stock turnover and the acquisition programme where the time between completion of a purchase and occupation is too long.

1.11 An improvement plan is in place to increase void turnaround which includes additional senior management oversight and additional contractor capacity. This is expected to deliver improvements from September 2026 and will be closely monitored and reported through these quarterly reports and to the Housing Improvement Board.

Capital Programmes

1.12 The quarter one forecast indicates underspends against both the General Fund (GF) and Housing Revenue Account (HRA) capital programmes. For the General Fund, the quarter one forecast spend for the year is £234.4m against the £344.49 budget and for the HRA, forecast spend for the year of £310.7m against budget of £376.9m. A summary of the main areas of variation are set out in Section 8 and there have been £3.462m of adjustments to the budget for the reasons set out in Table 1.

Table 1 - General Fund capital programme adjustments

Qtr. 1 General Fund Budget Adjustment	(£'000)
Budget Increase/Addition	557
Budget Reduction/Deletion	(5,027)
External funding recognition/adjustment	1,009
	(3,462)

1.13 The budget increase of £557,000 relates to the recognition of the NCIL phase 2 whilst the budget reduction of £5.027m largely relates to the removal of scheme 226 – Initiatives under Housing Demand Programme. The external funding increase of £1.243m relates to aids and adaptations and some reductions, net £1.009m.

Financial Resilience Plan

1.14 In light of the Council's financial position, on-going reliance on Exceptional Financial Support (EFS) from Government and now the statutory and non-statutory written recommendations issued by the Council's external auditors, significant attention continues to be placed on financial sustainability.

1.15 The Full Council meeting on 20 July received and accepted the recommendations from the external auditors and the Council's response Statutory Recommendation, Council Response, which includes the implementation of a 3-year Financial Resilience Plan; the continuation and enhancement of existing spend controls and stringent processes and governance on the capital programme and commissioning. Reporting against the Financial Resilience Plan will commence through this report from Quarter 2. The Finance Recovery Board will continue to provide oversight and challenge progress and following approval at the Full Council meeting, a cross-party member Finance Recovery Member Group will also be established focusing particularly on the delivery of agreed savings.

1.16 As noted above, the Council is maintaining existing spending controls and restrictions which is expected to contribute to improving the in year position by restricting non essential spending. The impact of these enhanced controls will be included in the quarterly finance update reports and the Budget reports as well as updates reported to Audit Committee through the Annual Governance Statement.

1.17 As part of the agreement by Government of the Council's £84.3m EFS requirement, Ministry of Housing Communities and Local Government have commissioned CIPFA to carry out a Financial Resilience Review. This review is planned to start shortly and is likely to focus on financial management and governance across the organisation.

2. **Cabinet Member Introduction**

2.1. This Q1 financial update illustrates the challenges that many local authorities are currently facing. The Council is now forecast to spend £374.8m this financial year, £21.7m above the £353.0m that was budgeted in March 2026. Most of the overspend is the result of base budget pressures carried forward from previous financial years but there are also further savings required to close the Council's in-year savings target, particularly in cross cutting areas which are challenging to administer.

2.2. For the General Fund capital spending, Q1 forecasts a £234.4m spend against the £344.4m budget and Housing Revenue Account capital spending is forecasted at £310.7m against a budget of £376.9m.

2.3. The Dedicated Schools Grant has seen pressure increase by £8.4m due to a higher-than-expected forecasted SEND provision. The Housing Revenue Account is also forecasting additional financial pressure, primarily due to temporary accommodation spending. This administration has already begun to take action to turn this around when we agreed in July to take further action on empty homes by procuring a new multi-service contract. This will deliver refurbishment, compliance and remediation works more quickly, potentially doubling our ability to turn round empty homes. We've also chosen to unblock the redevelopment of the Love Lane estate in Tottenham and purchased new homes in Wood Green, increasing our ability to house residents in local council homes moving forward.

2.4. While these actions will help to alleviate some of the pressures we face, this Q1 report highlights that the challenges across departments are mounting fast. The Council is seeing demand continue to increase across services and yet is receiving an inadequate funding settlement from government to meet that demand.

2.5. We know, for example, that around 1 in 50 Londoners are homeless. The Council rightly steps in to provide temporary accommodation to thousands of families in this situation across our Borough. Much of this is due to a housing market which has seen decades of eyewatering house price and rent increases, pushing local people out of their homes and communities. Many have nowhere to turn to and it is the Council that supports them in their moment of need.

2.6. Similar structural challenges are at the root of many other high service spends from adult social care to children's services. In many cases the Council is forced to fight fires without the policy levers or resources to tackle these challenges at source.

2.7. That is why this administration won't sit back and accept our current settlement. We will organise in our communities to show that the people of Haringey don't accept the managed decline enforced upon local authorities by central government and join with other councils to take that message to the corridors of power. Our leadership has already convened a cross-party group of councils in receipt of exceptional financial support to shape efforts to lobby government. Last week, we also joined the anti-austerity summit hosted by Hackney Council to further shine a light on these challenges. We will play a leading role in that campaign to enable policy change at a national level so that local authorities can, once again, serve thriving communities and not just administer central government austerity.

3. **Recommendations**

3.1. Cabinet is recommended to:

3.2. Note the forecast total revenue outturn variance for the General Fund of **£21.7m** comprising **£16.71m** base budget pressures and **£4.99m** non delivery of savings. (Section 6, Table 2, Table 3 and Appendices 1a – 1g).

3.3. Note the net DSG forecast overspend of **£8.4m**. (Section 6 and Appendix 1a).

3.4. Note the net Housing Revenue Account (HRA) forecast overspend of **£3.478m** (Section 6 and Appendix 1h).

3.5. Note the forecast General Fund and HRA Capital expenditure of £545.2m which equates to 75.6% of the total 2026/27 budget position. (Section 8).

3.6. Approve the revenue budget virements and receipt of grants as set out in Appendix 3.

3.7. Approve the proposed budget adjustments and virements to the capital programme as set out in Table 5 and Appendix 3.

3.8. Note the debt write-offs approved in Quarter 1 2026/27 which have been approved by the Corporate Director of Finance and Resources under delegated authority, or for those above £50,000, by the Cabinet Member for Finance (Appendix 2a and 2b) as set out in the Constitution.

4. **Reason for Decision**

4.1 A strong financial management framework, including oversight by Members and senior management is an essential part of delivering the council’s priorities as set out in the Corporate Delivery Plan and to meet its statutory duties. This is made more critically important than ever because of the uncertainties surrounding the Council’s challenging financial position, which is being impacted by Government funding, high demand for services, particularly for the most vulnerable and the wider economic outlook. This is creating an ongoing reliance on Exceptional Financial Support in the current year and across the next five years. The additional funding through the Fairer Funding Review was welcomed but the demand and inflationary pressures across services are far outweighing the income that Council receives from Government or can generate through its own local sources.

5. **Alternative Options Considered**

5.1 The report of the management of the Council’s financial resources is a key part of the role of the Corporate Director of Finance and Resources (Section 151 Officer) in helping members to exercise their role and no other options have therefore been considered.

The remainder of this report and the accompanying appendices set out the current forecast financial position in more detail.

6. **The General Fund**

Forecast Revenue Outturn

6.1. Table 2 below sets out the end of year financial forecast as at Quarter 1 against the revised budget. Full details for each Directorate can be found in Appendices 1a – 1g) however key points have been summarised below.

6.2. Children's Services is forecasting a pressure of £3.1m mainly driven by a combination of significant rises in the number of children with very complex needs coming into care, Home to School transport pressures due to changes in guidance means the council is now liable for the transport costs of children in care with an EHCP who are placed out of borough. As reported at the end of last year, ongoing reductions have not yet been identified to achieve the 5% staff reduction that all Directorates were required to achieve in 2025/26 and the Directorate's allocation of savings from increased use of digital technology from 2024/25.

6.3. Housing Demand (temporary accommodation) is forecasting a £2.9m overspend. Numbers in temporary accommodation (TA) remain high due to increasing homelessness demand and have been impacted by delays to delivery of new build and voids across the system. Increasing costs are largely driven by rising NPA costs (nightly purchased accommodation). However, net spend on TA per month has reduced from £2.29m per month, to £1.7m (-26%) over 13 months and remained relatively steady across Q1. This was due in large part due to reductions in spend on B&B costs (due to the hotel exit programme). NPA costs have seen gentle decreases but remain the largest cost pressure in the service.

6.4. Planned mitigations under the Housing Demand Transformation Programme include:

- A property acquisitions workstream that is on target to deliver the full £600k savings.
- Continuing financial improvements resulting from the rent convergence programme
- Contract and commissioning efficiencies; already delivered this year's corporate target of £257,000 in full, and on track to deliver next year's £380,000 in full.
- High-cost TA move-on activity
- NPA reduction and renegotiation work is set to deliver £250k savings
- Void reduction underway across Housing will increase properties available for us as TA and general needs
- PSL incentive delivery has been subject to delays but is now live and on target to meet the adjusted savings target.

6.5. Environment and Resident Experience is forecasting a £1.4m overspend. As reported at the end of last year, ongoing reductions have not yet been identified to achieve the 5% staff reduction that all Directorates were required to achieve in 2025/26 and the Directorate's allocation of savings from increased use of digital technology from 2024/25. The Wellbeing and Climate pressure (£1.3m) is largely from delays to the implementation of new offers across leisure services and therefore a shortfall of leisure income against what was expected, part of which can be attributed to the requirement to review and update lease arrangements. These pressures across the Directorate are partially mitigated by combined increased income of £2.262m predominately within Parking and Highways and Community Safety and Waste services.

6.6. Finance and Resources is forecasting a pressure of £3.2m. The largest proportion is within the Commercial Property portfolio where income remains below budget pending the ongoing review of lease and rent reviews but also the additional costs incurred to complete the reviews. Although income has increased by £1m compared to the same period last year, it remains £3.2m short of the £4.5m target. Financial Management is also forecasting an overspend of £291,000 as a result of a 6 month delay in the implementation of a new staffing structure which means that reliance on agency remains high.

6.7. Corporate (Non Service budgets) are forecasting an overspend of £10.3m which relates to the forecast non delivery of cross cutting savings in the current year and also non delivery in 2025/26 that still needs to be addressed. During Quarter 1, £800,000 of the £23.5m Corporate Contingency has been allocated as set out in Section 1.4 in Appendix 1e.

Table 2 – Revenue Budget Monitoring Forecast for Quarter 1 2026/27

Management Area	Revised 2026/27 Budget	Total Full Year Forecast	Base Budget (over / under-spend)	Non Delivery of Savings	P3 Total Variance
	£'000	£'000	£'000	£'000	£'000
Children's Services	96,378	99,502	2,986	137	3,123
AHH Director of Adult & Social Services	148,217	148,930	513	200	713
AHH Housing Demand	46,225	49,114	2,520	369	2,889
AHH Director of Public Health	0	0	0	0	0
Environment & Resident Experience	16,293	17,676	1,133	250	1,383
Environment & Resident Experience HB	1,336	1,336	0	0	0
Culture, Strategy & Communities	14,560	14,682	123	0	123
Finance and Resources	(2,838)	318	3,156	0	3,156
Directorate Service- Total	**320,170**	**331,556**	**10,430**	**956**	**11,386**
Capital Financing Charges	21,174	21,174	0	0	0
Corporate Contingencies (Pay, Contracts, General Contingency)	33,649	33,649	0	0	0
Corporate Contingency - Cross Cutting Savings	(10,345)	(30)	6,288	4,027	10,315
Treasury Management Interest Received	(1,850)	(1,850)	0	0	0
Treasury Management Interest Paid	36,221	36,232	0	0	0
Other Corporate Budgets (BAU)	38,296	38,285	(11)	0	(11)
Exceptional Finance Support	(84,289)	(84,289)	0	0	0

Management Area	Revised 2026/27 Budget	Total Full Year Forecast	Base Budget (over / under-spend)	Non Delivery of Savings	P3 Total Variance
Corporate Budgets - Non-Service Total	**32,856**	**43,172**	**6,277**	**4,027**	**10,304**
General Fund-Directorate Service & Non-Service	**353,027**	**374,728**	**16,707**	**4,983**	**21,690**
External Finance	(353,027)	(353,027)	0	0	0
GENERAL FUND TOTAL	**()**	**21,702**	**16,707**	**4,983**	**21,690**
DSG	0	8,400	8,400	0	8,400
HRA	0	3,478	3,478	0	3,478
HARINGEY TOTAL	**()**	**33,580**	**28,585**	**4,983**	**33,568**

Progress against 2026/27 Savings

6.8. The delivery of agreed in year savings and management actions is tracked monthly and also confirmation that agreed savings for future years are on track to be delivered.

6.9. Table 3 summarises the 2026/27 delivery forecast at the end of Quarter 1. Of the £13.2m Directorate specific savings, 93% (£12.2m) is forecast to be delivered by the end of the financial year. This is in contrast to the £8.7m cross council savings which are only forecasting 54% delivery. In terms of the £1.7m of Management Actions, although only 36% is forecast to be achieved, £1m of the shortfall relates to a review of historic balances for which this work has not yet started and therefore a more up to date position will be provided at Quarter 2.

6.10. A more detailed analysis of delivery by Directorate and the Cross Council items against the £21.9m can be found in Appendices 1a – 1g.

Table 3 – Total 2026/27 Savings and Management Actions Delivery

Directorate	2026/27 FY Savings £'000s	2026/27 Projected Full Year Savings Delivery £'000s	2026/27 Projected Full Year Savings %	2026/27 Shortfall
Adult Social Care	(4,065)	(3,865)	95%	200
Housing Demand	(3,450)	(3,081)	89%	369
Children's Services	(847)	(710)	84%	137
Environment and Resident Experience	(1,275)	(1,025)	80%	250
Environment and Resident Experience (CTRS)	(2,000)	(2,000)	100%	0
Finance and Resources	(1,342)	(1,342)	100%	0
Culture, Strategy and Communities	(200)	(200)	100%	0
Cross Council – these will be allocated to services as savings are identified	(8,677)	(4,650)	54%	4,027

Directorate	2026/27 FY Savings £'000s	2026/27 Projected Full Year Savings Delivery £'000s	2026/27 Projected Full Year Savings %	2026/27 Shortfall
Total Savings	**(21,857)**	**(16,873)**	**77%**	**4,983**
Total Management Actions	(1,729)	(629)	36%	1,100
Total Savings and Management Actions agreed by Council	**(23,586)**	**(17,502)**	**74%**	**6,083**

Cross Council Saving Initiatives

6.11. The agreed savings programme includes a number of council-wide initiatives. These include the following which are effectively the continuation of workstreams initiated last financial year:-

- £3m Commissioning Procurement and Contract Management
- £1m Enabling Services
- £377,000 Commercial Income

6.12. As set out in Table 3, 46% of this is forecast non-deliverable however, this is a prudent assessment. The latest Commissioning Modernisation progress update report has identified and is delivering a number of cashable savings and cost avoidance measures across most council directorates. Work is now underway to robustly assess and ensure these are sustainable, do not duplicate other savings proposals and are deliverable in the proposed timelines. This work will complete over the summer and budgets amended and the savings tracker updated to reflect the agreed position in time for Quarter 2 reporting.

6.13. Similar work is underway with the in year forecast Enabling Services saving and again firmer forecasts will be reported in Quarter 2.

6.14. Appendix 1e (Corporate Directorate) provides more detailed information on these cross council savings.

6.15. These same workstreams had £5.289m of savings in 2025/26 but did not deliver as planned last year and therefore adding to the forecast £4m 2026/27 undeliverable cross council savings, the total target of £9.3m cashable saving must be delivered by the end of this financial year. At quarter one, this is all prudently forecast as non-deliverable in the forecasts, however it is expected that this position will have improved for quarter two when appropriate due diligence has been undertaken and assurance over sustainability of these savings is obtained.

6.16. There are also more than £2.5m Service Modernisation savings allocated in prior years still to be permanently delivered. The delivery mechanisms are digital related and most of this target now has tangible projects in place to achieve the required changes in processes and / or systems.

6.17. Delivery against these key savings will be scrutinised monthly by both the officer Finance Recovery Board as well as the cross-party Member Finance Improvement Board.

Collection Fund Forecast

6.18. Collection rates for both in year bills and arrears against both Council Tax and Business Rates are monitored and reviewed monthly. Progress is assessed against the agreed collection targets which for Council Tax is 92.5% (95.75% 2025/26) and 93% (94% 2025/26) for Business Rates.

6.19. At a national level, the recently published statistics for 2025/26 on both revenue streams highlight falling collection rates. Council Tax fell by 0.3% to 95.6% and Business Rates by 0.5% to 96.8%.

6.20. For Haringey, at Quarter 1, Council Tax collection is 0.57% above target and Business Rates is 1.13% above target.

6.21. Recovery of money owed from previous years, ‘arrears’, continues to track ahead of the targets and part of this recovery activity is funded by grant from the GLA.

Risks, Reserves and Contingency

Risks and Issues

6.22. The most significant financial issues facing the Council have been highlighted in the paragraphs above and includes:
- Slow or poor delivery of agreed savings;
- Price estimates used to set budgets for key commissioned or procured services notably in temporary accommodation and children’s social care are in many cases proving to be insufficient;
- Demand and in some cases, complexity, are both increasing leading to higher costs;
- Under recovery of income - income targets not being met; and
- Further maintained schools falling into financial difficulties for which the financial liability could fall to the Council.

6.23. Other risks remain over interest rate and inflation volatility. This is outside the Council’s direct control and currently mainly driven by international factors but should either or both of these key economic measures increase further over the remainder of the year, they will add as yet un-forecast pressure on budgets notably contracts pegged to inflation, pay award which has not yet been agreed as well as borrowing costs. This is a key risk for both the General Fund as well as the HRA.

6.24. In July 2026, the Council’s Local Authority Landlord function was subject to inspection by the Regulator of Social Housing and in September 2026, Adult Services will be subject to inspection by the Care Quality Commission.

6.25. The Council’s progress against its financial recovery and improving its resilience will be subject to review by Audit Committee through the Annual Governance Statement, by KPMG through its annual Value for Money Report and monitoring by Government through the Exceptional Financial Support process. Therefore, it is critical that all services can demonstrate the actions they are taking to improve the Council's position.

General Contingency

6.26. In total, the 2026/27 budget was set with a £24.3m general contingency to meet any unplanned expenditure and mitigate against any non-delivery of savings or planned income. To date, £800,000 has been utilised as set out in Appendix 1e. Given this early stage of the year, full use of this contingency is assumed to manage unplanned spend during the remainder of the year and any use will be reported each quarter. Should any remaining contingency be available at the year end this will be used to fund any overspend or reduce the EFS requirement.

6.27. The 2026/27 budget also includes £10.3m to cover the estimated cost of the pay award, contract inflation and redundancy costs not able to be met by the service.

6.28. The pay inflation budget was based on an estimated 3.5% for all green book staff. The nationally negotiated Chief Officer pay award was agreed at 3.3% and estimated as £683,000, the budget allocation was implemented in the June pay run, with backpay to 1 April 2026. The balance of the pay budgets is assumed to be fully allocated to services during the year and anything residual will be used to offset the overall council overspend at the year end.

Reserves

6.29. The Council's corporate reserves balance is currently forecast to be £52.0m in March 2027, of which £28.2m is earmarked as presented in Table 4.

6.30. Although there are currently forecast balances on the Collection Fund Smoothing and the Strategic Budget planning reserves, the former is ringfenced to offset any deficits and income timing differences in the Collection Fund so should not be assumed as available to offset any in year overspend. The Corporate Director of Finance and Corporate Resources will make a decision on utilising any or all of the Strategic Budget Planning reserve to offset overspend as part of the wider year end accounting decisions. In terms of the £15.1m General Fund Reserve, the current assumption is that this will not be used to mitigate in year overspend but be maintained to respond to any genuine, unforeseen pressures.

6.31. A forecast of reserve balances to 31 March 2029 is shown in Table 4. This will be updated quarterly on any in year movements and a more detailed forecast will be provided in the Budget report to Cabinet in February 2027. It should be expected that the Services Reserve and Unspent Grants reserve will be used for eligible spend over the next three years.

Table 4: Reserves Forecasts to March 2029

Reserves	Actual	Forecast		
	31 March 2026	March 2027	March 2028	March 2029
	£'000	£'000	£'000	£'000
General Fund Reserve	15,169	15,169	15,169	15,169
Risks and Uncertainties				
Labour market growth resilience reserve	186	186	186	186
Strategic Budget Planning reserve	2,955	2,955	2,955	2,955
Collection Fund Smoothing reserve	1,231	1,231	1,231	1,231
Transformation reserve	4,243	4,243	4,243	4,243
Total Risk and Uncertainties	**8,615**	**8,615**	**8,615**	**8,615**
Contracts and Commitments				
Services reserve	9,388	9,374	6,397	6,397
Unspent grants reserve	9,096	8,831	8,831	5,959
Insurance reserve	5,809	5,809	5,809	5,809
Schools reserve	2,998	2,998	2,998	2,998
Public Health Reserve	1,233	1,233	1,233	1,233
Total Contracts and Commitments	**28,524**	**28,246**	**25,269**	**22,397**
Grand Total	**52,308**	**52,030**	**49,053**	**46,181**

7. **Council Debt and Write Offs for Quarter 1**

7.1. In Quarter 1, £2.1m of council debt has been written off, of which 46% relates to parking services.

7.2. All the £2.1m individual cases have been reviewed and these are deemed extremely unlikely to be recovered and have been approved for write off by the Corporate Director of Finance and Resources (S151 Officer) under delegated authority and as set out in the Financial Regulations.

7.3. Under Haringey's constitution debts of £50,000 or more proposed for write off require the approval of the Cabinet Member for Finance or Cabinet. This quarter Adult Social Care has one debt written off exceeding this threshold (see Appendix 2b).

7.4. Full details of overall write offs in Quarter 1, by debt type and value are set out in Appendix 2a.

8. **Forecast Capital Outturn**

8.1. As shown in Table 5 the quarter one revised budget for the Capital Programme in 2026/27 is £721.4m, consisting of £344.4m General Fund and £376.9m HRA - Housing Revenue Account.
Table 5 – 2026/27 Capital Forecast Summary as at Quarter 1

Directorate	2026/27 Budget (£'000)	2026/27 QTR. 1 Adjustments (£'000)	2026/27 Revised Budget (£'000)	2026/27 QTR. 1 Forecast (£'000)	2026/27 Budget Variance (£'000)
Children's Services	23,492	714	24,206	9,454	(14,752)
Adults, Housing & Health	7,634	(3,784)	3,850	3,767	(84)
Environment & Resident Experience	51,841	1,171	53,012	36,138	(16,874)
Culture, Strategy & Communities	136,212	(1,500)	134,712	87,804	(46,908)
Finance & Resources	29,237	(63)	29,174	12,995	(16,178)
Corporate Items	99,496	0	99,496	84,289	(15,207)
General Fund Total	**347,911**	**(3,462)**	**344,449**	**234,447**	**(110,002)**
HRA - Housing Revenue Account	376,945	0	376,945	310,734	(66,211)
Overall Total	**724,856**	**(3,462)**	**721,394**	**545,181**	**(176,213)**

8.2. The remainder of this section provides a high-level summary of the main areas of underspend / overspend in the General Fund Capital Programme and HRA. Full details and reasons for the variations against budget are set out in the Directorate Appendices (1a- 1g). It should be noted that the trend of high levels of slippage has continued into the current year. The review of the capital programme is underway as part of the preparation for the 2027/28 capital programme that will be published in March 2027. Any scheme without an approved business case, clear delivery plan and assurance on delivery will be placed into the pipeline. This is required to ensure that the Council is not budgeting for borrowing costs that are not going to be required and also that borrowing is only taken if really required.

8.3. Children’s Services £14.8m underspend – Of the six projects in pre-procurement, most are in delay due to a combination of increased complexity encountered through the feasibility process, additional works identified that have needed to be integrated into the schemes and previous phased programme delays ensuring the overall scheme would be affordable, pending the final budget allocation.

8.4. Environment & Resident Experience £16.9m underspend – The largest contributor to the in-year underspend is the reprofiling of the waste vehicles budget.

8.5. Culture, Strategy and Communications £46.9m underspend – the main areas of underspend relate to Shaping Tottenham, Shaping Wood Green, High Road West and Selby Urban Village.

- Shaping Tottenham – This scheme includes the South Tottenham projects including Tottenham Hale, Seven Sisters and Yours Bruce Grove. Delays were experienced in the implementation of the Paddock and Tottenham Hale Wayfinding projects and therefore the remaining budget is likely to be spent in future years.
- Shaping Wood Green - On Wood Green Central, consultancy support has been procured to develop a planning application, which will progress across 2026/27 in accordance with the February 2026 Cabinet decision. Turnpike Lane improvements is the next phase and due to be delivered from Q4 of 2026/27 onwards and remaining projects in future years.

- High Road West - Acquisitions are progressing across 2026/27 however phase B acquisitions will not take place this financial year. The budget needs to be retained.
- Selby Urban Village - Phase 1 works programme now extended to Jan 2028, so forecast has been updated to reflect current delivery timescales.

8.6. Finance and Resources £16.2m underspend due to delays to IT projects and the commercial property remediation scheme.

8.7. Corporate £15.2m underspend – The majority of the underspend relates to the assumed non usage of the capital programme contingency.

8.8. Housing Revenue Account £66.2m underspend

- New Homes Acquisitions- The pace of spend has been slowed as a consequence of the pre election period and gaining approvals but also an increased focus on ensuring that purchases to date become operational in a timely manner.
- Temporary Accommodation Acquisitions - Capacity and delays to the procurement of valuation and void works services, plans to deliver a further 100- 120 homes this financial year and the budget has been adjusted accordingly.
- Major Works – the Council is currently forecasting an underspend against budget. The four partnering contracts are currently being mobilised with delivery now due to commence shortly.
- New Homes Build Programme – this scheme is currently forecasting an underspend due to a delay in the acquisition at Caxton Mayes which will now complete in August 2026.

Capital Receipts

8.9. The Quarter 2 update of this report will provide a forecast of the level of capital receipts expected during 2026/27 based on the agreed Disposals Strategy in June 2025.

8.10. The Council currently uses its capital receipts to fund one off expenditure to support transformation activity in line with the Government's statutory guidance on Flexible Use of Capital Receipts [Flexible use of capital receipts: direction (accessible version) - GOV.UK]

8.11. As part of the Council's budget setting the proposed application of these receipts for 2026/27 is set out in Table 6. Currently full spend is assumed however a robust review will take place over the next quarter and a forecast utilisation will be provided in the Quarter 2 finance update report.

Table 6 - Capital Receipts

Title	Description	2026/27 (£'000)
Counter fraud work	Funding to be used to fund a range of initiatives across the Council, to prevent fraud	75

Title	Description	2026/27 (£'000)
Adults Commissioning	Funding for targeted commissioning improvement in Adults which will avoid costs and deliver savings.	750
Children's Services	This covers a range of transformation and change initiatives and to support the delivery of savings in children's services.	125
Funding for the Corporate Change Team & Communications	Part year funding for the Corporate Change Team to September 2026 pending a full review.	685
Invest to Save	To provide funding for a range of initiatives in services to either reduce costs, increase income, or both. This could include across Adults Social Care and Temporary Accommodation. In addition, the Council knows that it must replace its current ERP system. This programme was approved by Cabinet in July 2026 but initial funding through capital receipts is required to fund the Discovery Stage of the project and full options appraisal.	4,000
Grand Total		**5,635**

9. **Contribution to the Corporate Delivery Plan 2024-2026 High level Strategic outcomes**

9.1. The Council's budget aligns to and provides the financial means to support the delivery of the Corporate Delivery Plan outcomes.

10. **Carbon and Climate Change**

10.1. The proposed recommendations have no direct impact on carbon emissions, energy usage or climate change adaptation.

11. **Statutory Officers Comments**

Finance

11.1. This is a report of the Corporate Director of Finance and Resources and therefore financial implications have been highlighted throughout the report. The factors with which the authority is facing and impacting on its financial position are challenging, caused by increasing demand, inflation and wider economic pressures.

11.2. This report includes the impact of budget pressures identified to date and it is very important that the focus to mitigate these pressures continues right through until the year end. This includes continuing to restrict and control major costs areas, including staff costs, contract costs and capital spend.

11.3. The Council's reserves position is lower than average for a council of this size and a medium to long term objective must be to increase balances to manage the many risks and uncertainties and strengthen the Council's financial resilience.

Strategic Procurement

11.4. Strategic Procurement has reviewed the report and will continue to work closely with services to support the organisation's financial sustainability and ensure that procurement activity aligns with the Council's wider cost-reduction and efficiency priorities

Legal

11.5. The Director of Legal & Governance has been consulted on this report and makes the following comments.

11.6. The council is required by s151 of the Local Government Act 1972 to make arrangements for the proper administration of its financial affairs. In light of the Council's current financial position, continuing demand led pressures, challenges in delivering planned savings and continued reliance on Exceptional Financial Support it is important that the council maintains robust arrangements for financial management, budget monitoring, savings delivery and financial recovery.

11.7. The Council is under a duty to maintain a balanced budget and to take any remedial action as required. In exercising that duty, the Council must also take into account its fiduciary duties to the council tax payers of Haringey. Pursuant to section 28 of the Local Government Act 2003, the Council is under a statutory duty to periodically conduct a budget monitoring exercise of its expenditure and income against the budget calculations during the financial year. If the monitoring establishes that the budgetary situation has deteriorated, the Council must take such remedial action as it considers necessary to deal with any projected overspends. This could include action to reduce spending, income generation or other measures to bring budget pressures under control for the rest of the year. The Council must act reasonably and in accordance with its statutory duties when taking necessary action to reduce any expected overspend.

11.8. Pursuant to the Executive 'Financial management and resources' function set out at Part Three, Section C of the Constitution, the Cabinet is responsible for approving both virements and debt write offs in excess of certain limits as set out in the Financial Regulations at Part Four, Section I, Regulations 5.31, 5.32 & 8.15 respectively.

11.9. The Council continues to require Exceptional Financial Support [EFS] from Government in order to manage the significant financial pressures it faces. EFS provides a mechanism, subject to government approval and conditions, for a local authority to manage and mitigate its financial pressures. The arrangements associated with EFS, including any requirement for external assurance and financial recovery, should be taken into account when considering the recommendations in this report.

11.10. There is no legal reason why Cabinet cannot adopt the Recommendations contained in the report.

Equalities

11.11. The Council has a public sector equality duty under the Equalities Act (2010) to have due regard to:

- Eliminate discrimination, harassment and victimisation and any other conduct prohibited under the Act
- Advance equality of opportunity between people who share those protected characteristics and people who do not.
- Foster good relations between people who share those characteristics and people who do not.

11.12. The three parts of the duty applies to the following protected characteristics: age, disability, gender reassignment, pregnancy/maternity, race, religion/faith, sex and sexual orientation. Marriage and civil partnership status applies to the first part of the duty.

11.13. Although it is not enforced in legislation as a protected characteristic, Haringey Council treats socioeconomic status as a local protected characteristic.

11.14. This budget report covers the position at Quarter 1 (Period 3) of the 2026/27 financial year including General Fund (GF) Revenue, Capital, Housing Revenue Account (HRA) and Dedicated Schools Grant (DSG) budgets. The report focuses on significant budget variances including those arising as a result of the forecast non-achievement of approved MTFS savings.

11.15. It also includes proposed budget virements or adjustments. The recommendations in the report are not anticipated to have a negative impact on any groups with protected characteristics. In addition to this, the Council's saving programme is subject to a cumulative equality impact assessment, which acts to assess and mitigate against any potential impacts for those with protected characteristics.

12. **Appendices**

Appendix 1a – Children's Directorate Forecast including Savings and Capital forecasts
Appendix 1b – Adults, Housing and Health Directorate Forecast including Savings and Capital forecasts
Appendix 1c – Culture, Strategy and Communication Directorate Forecast including Savings and Capital forecasts
Appendix 1d – Finance & Resources Directorate Forecast including Savings and Capital forecasts
Appendix 1e – Corporate Directorate Forecast including Savings and Capital forecasts
Appendix 1f – Environment and Residence Experience Directorate Forecast including Savings and Capital forecasts
Appendix 1g – Housing Revenue Account Directorate Forecast including Savings and Capital forecasts

Appendix 2a – Debt Write Off (includes less than £50,000 and greater than £50,000)
Appendix 2b Write Off exceeding £50,000
Appendix 3 Revenue and Capital virements

13. **Background Papers (Local Government (Access to Information) Act 1985)**

13.1. None

Appendix 1a – Children and Young People Directorate Forecasts

1.1. The table below shows the full forecast across the Children's Directorates followed by more detailed explanations for any under or overspends that are forecast for the year.

Management Area	Revised 2026/27 Budget	Total Full Year Forecast	Base Budget (over/under-spend)	Non Delivery of Savings	Q1 Total Variance
	£'000	£'000	£'000	£'000	£'000
Children's Services	**96,378**	**99,502**	**2,986**	**137**	**3,123**
Director of Children Services	1,810	1,696	(114)	0	(114)
Commissioning	2,449	2,186	(263)	0	(263)
Prevention & Early Intervention	20,819	21,606	787	0	787
Children & Families	66,183	68,486	2,166	137	2,303
Assistant Director for Schools	5,118	5,528	410	0	410

1.2. Children and Young People Service is forecasting a pressure of £3.123m at Quarter 1. The service continues to focus on **mitigating £4.547m of** pressures relating to the following:

- **Digital savings £772,000 –** this is a recurring cross cutting saving. Following a review of all services with Digital Services over the last 18 months (and looking at what other Councils are doing) only a small number of efficiencies have been identified that are not material.
- **5% staffing savings £2.1m -** this is a recurring cross cutting saving which is difficult to achieve as our services benchmark as below the median for statistical neighbours.
- **Placements £821,000–** this relates to a significant rise in the number of children with very complex needs coming into care.
- **Legal costs £140,000** - with rising numbers of children into care, previously stable legal costs may be at risk of increasing if this trend is sustained

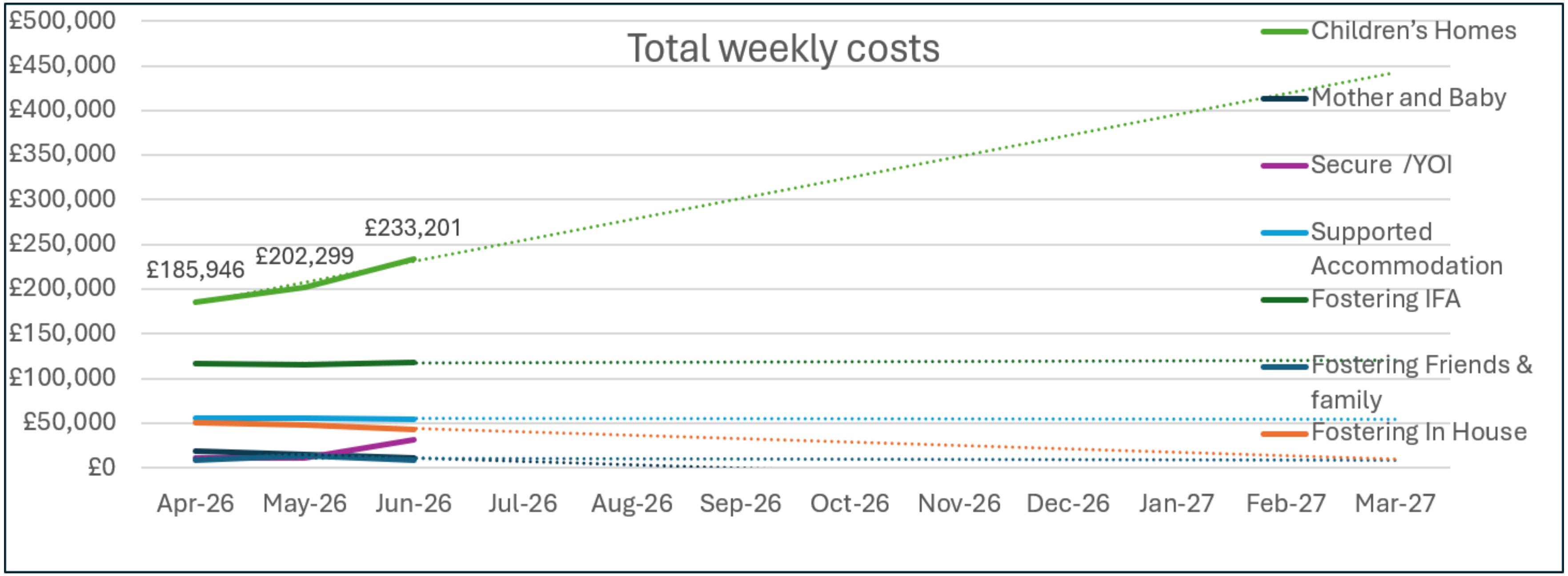
- **Home to school transport £356,000 -** new pressure related to a change in guidance which means the Council are now liable for the transport costs of children in care with an EHCP who are placed out of borough
- **Nursery provision £358,000 -** this relates to ensuring the Council continues to meet its legal requirements in relation to staffing ratios in our nursery provision.

The key actions to mitigate these pressures include:

- **Staffing** - holding vacancies, bringing forward savings relating to posts where possible, a pause on recruitment and offsetting eligible costs against grant wherever possible (in year £1,142M being offset against Families First Transformation).
- **Placements** – continuing to closely track and monitor the top 25 high-cost placements and working with providers and partners to ensure children have the support they need to reduce their risks and move into family placements.

1.3. The Council has reviewed all the children who have come into care over the last few months to check that thresholds are correct and placement decisions reflect current needs. On 17th July 2026 there were 308 children in care which is the highest number since last June. At the end of March 2026, there were 296 children in care. In May, June and the first week of July week this has significantly more children becoming looked after (37) compared to the same period in 2025 (21). The review of our activity shows that the thresholds for making these decisions have been appropriate and consistent and for most of these children (30/37) during this period, abuse or neglect was the primary need.

1.4. Total weekly costs for children in residential homes show a significantly rising trend which reflects the complexity of the needs. Our previous assumptions when the budget was set in March 2026, were based on inflation of between 3% - 3.5% . However, the increase in complexity and higher unit costs, for placements that require a high level of supervision and care, is causing the additional pressure in demand-led services, this is often difficult to predict. Increased costs are on average around 9% in the year to date. Between April 2026 and June 2026, total weekly costs for children in residential homes has risen from £196,000 per week to £233,000 per week (an extra £37,000 per week which equates to approximately £1.9m per year). Analysis of the unit costs for our top 25 placements shows that a year ago (17/7/2025) the total weekly costs for the top 25 placements was £155,518 with the highest cost being £10,605 and the lowest £4,552. Most recent data for the 17/7/2026, shows the total weekly cost for our top 25 placements was £200,908 with the highest cost being £15,236 a week and the lowest £5,700. This rise in the unit costs reflects an additional £45,390 per week for the top 25 placements and this adds £2,360,280 a year to our placement costs if these are extrapolated for 52 weeks.



1.5. There is a pressure of £787,000 in the Prevention and Early Intervention Service. As noted above, this relates to home to school transport costs (£356,000) and the balance to the 5% cross cutting staffing saving (£763,000). The service is mitigating this pressure of £1.12m through encouraging staff to purchase additional annual leave, holding posts vacant and offsetting grant against eligible costs.

1.6. There is a pressure of £358,000 in the Schools and Learning Service and this relates to pressures in our nursery provision and ensuring the Council continues to meet its legal requirements in relation to staffing ratios.

Dedicated Schools Grant (DSG)

1.7. For the DSG, the Schools, Early Years and Central Support Services blocks are balanced but the High Needs Block is forecasting a pressure of £8.4m. The forecast overspend reflects the underlying pressures to support those with special educational needs, where demand pressures are increasing as parents apply for EHCPs to secure statutory protection ahead of legislative changes in 2029 and the increase cost of commissioned placements. Even though the Safety Valve programme ended on 31st March 2026 the work underway continues, to develop new provision in borough and mitigate future costs.

1.8. As a result of the requirements of the new SEND reforms, all councils were required to submit a SEND Improvement Plan by the end of June 2026. If the plan is approved, it will result in a payment to reduce the accumulated deficit on the high needs block. For Haringey that will mean a potential payment of £9.339m against a current deficit of £12.702m, resulting in a revised deficit of £3.363m.

.**<u>2026/27 Savings</u>**

1.9. Against a full year savings target of £847,000, the directorate are forecasting 84% delivery of their savings. The table below sets out the full details of the savings and delivery forecast.

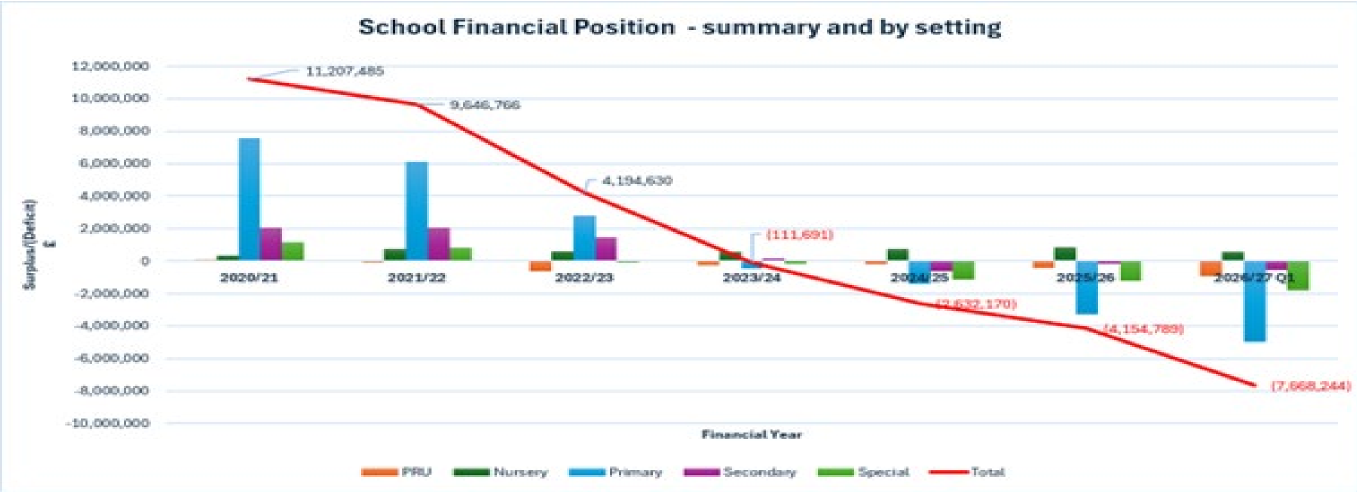
Title/Description of Savings	2026/27 FY Savings Target £'000s	2026/27 Projected Full Year Savings Delivery UP TO TARGET £'000s	2026/27 Shortfall against target	RAG Service Saving Status (Delivery of 2026/27 Saving)	Comment on Delivery RAG Status
Localities Hub - reduction in children's centre provision	(200)	(200)	0	Green	On target to achieve savings
Youth Services reduction	(50)	(50)	0	Green	On target to achieve savings
Removal of the early help parenting offer	(255)	(255)	0	Green	On target to achieve savings
John La Rose Bursary	(15)	(15)	0	Green	On target to achieve savings
Care Leavers Accommodation	(237)	(100)	(137)	Amber	The programme team aim to have the first 9 flats occupied by the end of July 2026 and this as now commenced, with a steady phasing in of care leavers throughout July/August. Once the remaining 2 flats have been vacated, the programme team will move at pace to bring them up to standard to fully occupy the building, delivering the Young Adults Service. The service is looking to find ways to mitigate the shortfall.

Title/Description of Savings	2026/27 FY Savings Target £'000s	2026/27 Projected Full Year Savings Delivery UP TO TARGET £'000s	2026/27 Shortfall against target	RAG Service Saving Status (Delivery of 2026/27 Saving)	Comment on Delivery RAG Status
Introducing specialist foster carer allowances to attract more foster carers	(90)	(90)	0	Green	On target to achieve savings
Total savings to be delivered	**(847)**	**(710)**	**(137)**	**Amber**	

Schools

1.10. The latest school deficit position shows that in 2025/26 the outturn deficit was £4.1m and currently in Quarter 1 this has increased to £7.7m. The figures include the three schools that have moved to the academies on the 1st of July: St Ignatius, and St Francis de Sales Infant and Junior Schools. There is a forward plan for schools facing financial pressures to be considered at the Restructure and Scrutiny Panel to address their current and projected deficits where there is no recovery plan in place.

2025/26 Outturn £	Setting	2026/27 Budget/Q1 £	Number in Surplus	Total Surplus £	Number in deficit	Total Deficits £
879,881	Nursery	580,149	3	580,149	0	0
(3,260,478)	Primary	(4,997,419)	19	1,995,001	26	(6,992,420)
(143,630)	Secondary	(558,787)	2	1,358,190	3	(1,916,978)
(1,228,159)	Special	(1,773,704)	2	191,932	2	(1,965,637)
(402,403)	PRU	(918,482)	0	0	1	(918,482)
(4,154,789)	**Total**	**(7,668,244)**	**26**	**4,125,272**	**32**	**(11,793,516)**



Capital Forecasts

Scheme Ref. No.	Scheme Name	2026/27 Full year Revised Budget @ Qtr. One (£'000)	2026/27 Qtr. One Forecast Outturn (£'000)	Budget Variance (Underspend) / Overspend (£'000)	Capital Slippage (Please update, if required)	Budget Variance (Underspend) / Overspend (£'000)	RAG Status on: Budget	RAG Status on: Time	RAG Status on: Scope	Scheme Progress Comments
101	Primary Schools - repairs & maintenance	**2,519**	**2,519**	**(0)**		**(0)**	**Green**	**Amber**	**Green**	22 individual projects will be delivered under Scheme 101 this financial year, with the majority being delivered over the school summer holidays. £400,000 contingency remains in place for winter weather-related emergency reactive works. Expenditure currently forecast to remain within allocated budget.

Scheme Ref. No.	Scheme Name	2026/27 Full year Revised Budget @ Qtr. One (£'000)	2026/27 Qtr. One Forecast Outturn (£'000)	Budget Variance (Underspend) / Overspend (£'000)	Capital Slippage (Please update, if required)	Budget Variance (Underspend) / Overspend (£'000)	RAG Status on: Budget	RAG Status on: Time	RAG Status on: Scope	Scheme Progress Comments
102	Primary School – modifications & enhancement (Inc SEN)	**15,058**	**2,159**	**(12,899)**		**(12,899)**	**Green**	**Red**	**Green**	The level of spend in the quarter is reduced by an adjustment of £58,000. Of the six projects in pre-procurement, all are in delay due to a combination of increased complexity encountered during the feasibility process, the identification of additional works that needed to be integrated into the schemes (in particular Coleridge Primary) and previous programme re-baselining to ensure the overall scheme would be affordable, pending the final budget allocation. The cost for the six projects exceeds the budget but can be delivered within the funding available in the Capital Programme up to 2029. The cash flow for the remainder of FY 26/27 has been adjusted accordingly. The full value of the budget for this FY will be required to meet the costs of these schemes in future years.
105	RAAC Schools	**491**	**491**	**0**		**0**	**Green**	**Amber**	**Green**	DfE has approved the budget request of c. £8m for the main remediation works. The costs already incurred will be claimed back via the process DfE has set out. At present costs are a combination of temporary classroom hire (from the original mitigation project) and consultancy fees to get to RIBA 2. The projects will now progress to procurement.
110	Devolved School Capital	**494**	**494**	**(0)**		**(0)**	**Green**	**Green**	**Green**	This budget is fully devolved to schools
114	Secondary School - modifications & enhancement (Inc SEN)	**890**	**445**	**(445)**		**(445)**	**Green**	**Green**	**Green**	The spend in Q1 was for remaining costs on the Fortismere condition project. Funding has been allocated to necessary condition improvement works at Hornsey School for Girls, taking account of the proposed DfEfunded rebuild so that only the most immediate works will be completed in this year.
121	Pendarren House	**432**	**1**	**(431)**		**(431)**				The 25/26 budget underspend of £141k has been carried to 2026/27 due to programme slippage which is mostly due to requirements of the Planning application which requires ecological surveys and a report to be submitted before a decision can be reached, and works can commence. The bat surveys required can only be undertaken between May-September, and therefore there is a programme impact on tender action and contract award. The full remaining project budget is required in 2026/27, to ensure delivery of condition works to prevent further water ingress through the roof as well as address H&S issues.

Scheme Ref. No.	Scheme Name	2026/27 Full year Revised Budget @ Qtr. One (£'000)	2026/27 Qtr. One Forecast Outturn (£'000)	Budget Variance (Underspend) / Overspend (£'000)	Capital Slippage (Please update, if required)	Budget Variance (Underspend) / Overspend (£'000)	RAG Status on: Budget	RAG Status on: Time	RAG Status on: Scope	Scheme Progress Comments
										This will ensure the centre can continue to operate and offer accommodation to Haringey pupils at full capacity.
124	In-Borough Residential Care Facility	**828**	**330**	**(498)**	0	**(498)**	**Green**	**Green**	**Green**	The projected spend for this project is £330,000 and the remaining capital allocated will not spent within the confines of this scheme. There's no anticipated capital slippage outside the allocated budget.
125	Safety Valve	**2,972**	**2,600**	**(372)**	372	**0**	**Green**	**Green**	**Green**	The projected spend for 26/27 is £2.6m and covers off outstanding projects with payments due in this financial year. Unspent grant will be carried forward because it is grant funded
126	Children's Services Liquid Logic Implementation	**250**	**200**	**(50)**	0	**(50)**	**Green**	**Green**	**Green**	The 2027/28 budget (£1.780m) has been deleted and removed from the capital programme. The remaining funding is allocated against the new software system that supports family hubs and children centre.
127	Art Council Music Hub	**272**	**215**	**(57)**	57	**0**	**Green**	**Green**	**Green**	Projected spend across all 5 boroughs in 2026/27 is £215,000, the balance will be spent in financial year 2027/28.
Children's Services		**24,206**	**9,454**	**(14,752)**	**429**	**(14,323)**				

Appendix 1b – Adults, Health and Housing Directorate Level Forecasts.

1.1. The table below provides the full year forecast across the Adults, Housing and Health Directorate, followed by more detailed explanations for any under or overspends that are forecast for the year.

Management Area	Revised 2026/27 Budget	Total Full Year Forecast	Base Budget (over/under-spend)	Non-Delivery of Savings	Q1 Total Variance
	£'000	**£'000**	**£'000**	**£'000**	**£'000**
Adult, Housing and Health	**194,441**	**198,043**	**3,033**	**569**	**3,602**
Director of Adult Social Care	148,217	148,930	513	200	713
Housing Demand	46,225	49,114	2,520	369	2,889
Director of Public Health	0	0	0	0	0

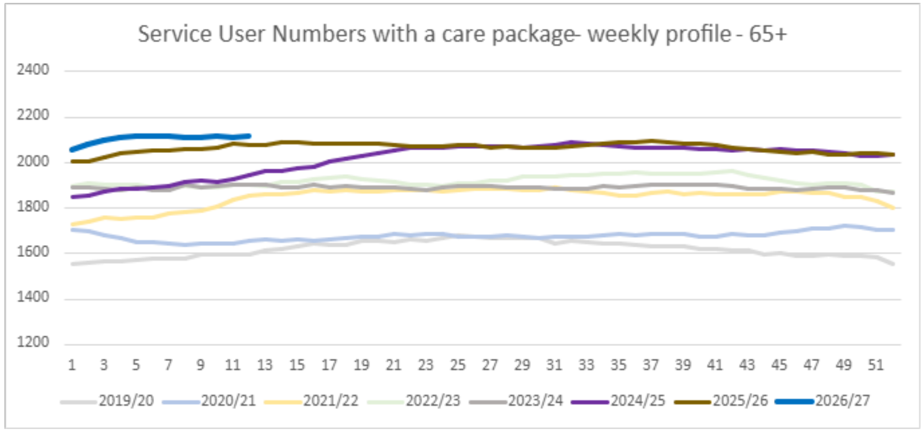
Adult Social Care

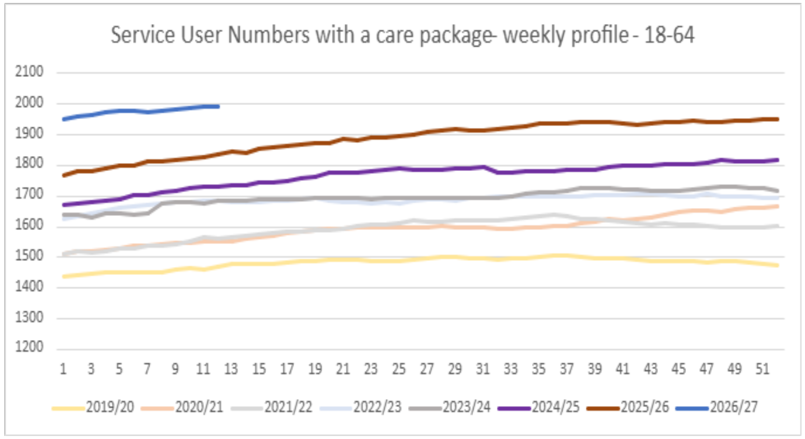
1.2. Adult Social Care is forecasting a pressure of £713,00 at Quarter 1. The overspend relates to supplies and services, including equipment costs associated with the delivery of the Emergency Response Service and increased legal costs in -year.

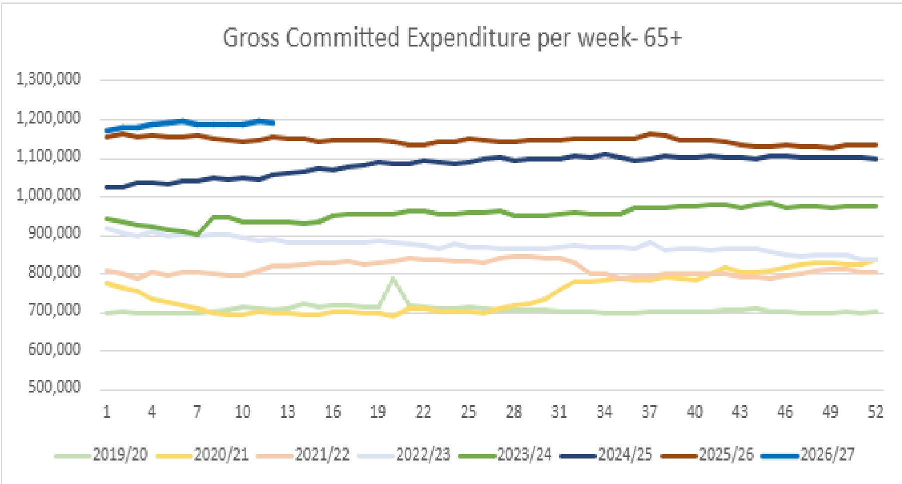
1.3. Adult Social Care has two main drivers that impact on the services financial position staffing cost and placements; however, these are both forecasting a balanced position as at Quarter 1, but both can be volatile and there continues to be significant challenges which are being closely monitored.

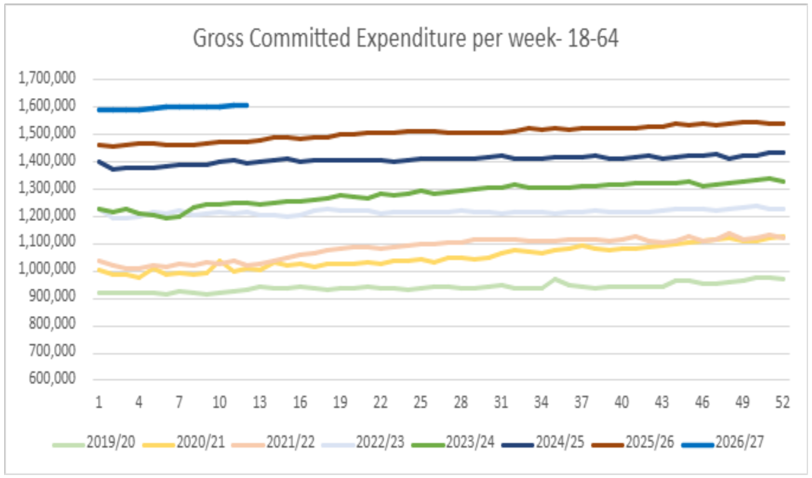
1.4. As at Quarter 1, and after an investment of £3.6m into staffing in 2026/27, the Service is reporting a balanced staffing forecast position, however, retaining a balanced budget remains a challenge. There continues to be an increase in the number of resident contacts at the ASC Front Door and higher than previously encountered, increased safeguarding referrals, increasing complexity in casework and a growing waiting list for those requiring an occupational therapy assessment to remain in their home. This staffing pressure is subject to monthly review as priorities and risk change.

1.5. The placements budget is reporting a balanced position. At the end of Quarter 1, there are 2,111 Older Adults (65+) with a care package this equates to 2.82% increase over the first quarter and 1,952 Young Adults (18-64) with a care package, a 2.00% increase over the first quarter. Despite these increases, the forecast spend will remain within the available placement budget. The percentage increase in both cohorts is currently lower than Quarter 1 in the last financial year, although the complexity in case management continues to increase. Inflationary uplifts are being monitored separately, and costs are met from within the inflation provision for 2026/27. The current forecast is that inflationary uplifts will be contained within the budget provision.









1.6. Adult Social Care is managing the risk of potential one-off placement costs of £0.636m that are currently going through a formal legal process. Close monitoring is underway and if these risks start to crystalise, the impact will be reflected in future forecasts.

1.7. The Bad Debts Provision is reviewed monthly to avoid any material impact at year end. The provision at Q1 is based on the up-to-date aged debt profile using established methodology and is forecast to be £750,000 in line with the budget provision

2026/27 Savings

1.8. Against a full year savings target of £4.07m, Adult Social Care are forecasting delivery of 85%. The table below sets out the full details of the savings and delivery forecast.

Adult Social Care

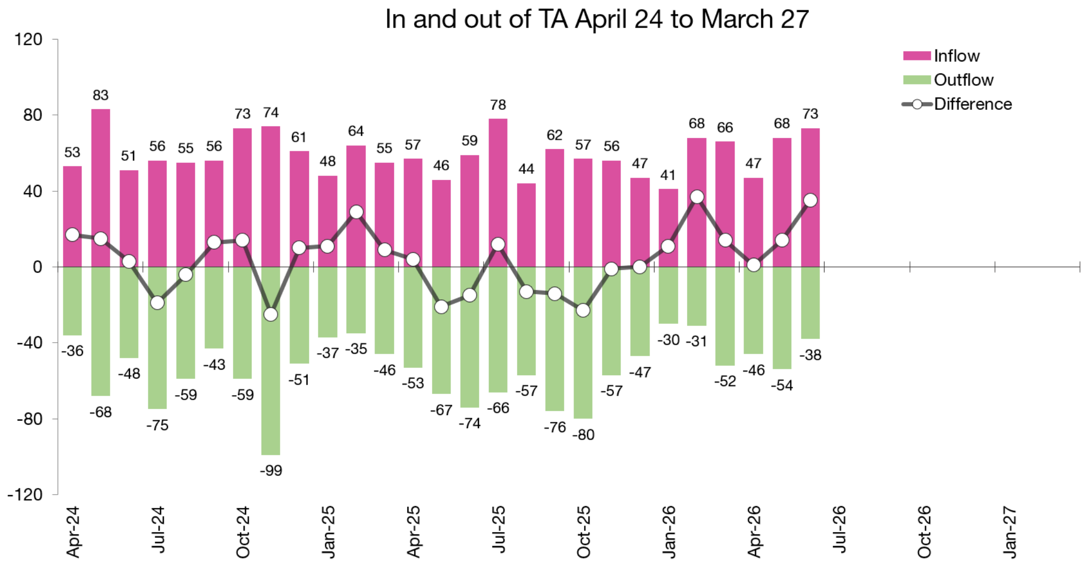
Title/Description of Savings	2026/27 FY Savings Target £'000s	2026/27 Projected Full Year Savings Delivery UP TO TARGET £'000s	2026/27 Shortfall against target	RAG Service Saving Status (Delivery of 2026/27 Saving)	Comment on Delivery RAG Status
Connected Care	(879)	(879)	0	Amber	678k has already been delivered. The service are working to identify mitigations to deliver the saving in full.
Day Opportunities – Commissioning Review - To undertake a commissioning review of the current range and type of day opportunities available to eligible Haringey residents and their carers.	(100)	(100)	0	Amber	Clients have been identified where support can be reviewed, however this continues to be delayed due to the building works required at Ermine Road which is currently due to complete by the end of September 2026. A new commissioner recently started who is identifying mitigations.
Review of Reablement model	(250)	(250)	0	Green	On track. This is being delivered by review of reablement packages at the point of transfer to services, which is ensuring that packages are rightsized to on-going needs.

Title/Description of Savings	2026/27 FY Savings Target £'000s	2026/27 Projected Full Year Savings Delivery UP TO TARGET £'000s	2026/27 Shortfall against target	RAG Service Saving Status (Delivery of 2026/27 Saving)	Comment on Delivery RAG Status
Review of the Supported Living contract	(600)	(400)	(200)	Red	The non-delivery of the 2025/26 savings will be carried forward to 2026/27 and the 2026/27 saving of £600k will be re-profiled to 2027/28. Therefore, this has not been delivered and a further 18 months is required to bring the new contract arrangements in place.
Transitions (Reviewing the support need of young people who have eligible care and support needs as they move or transition from Children's Services to Adult Social Care)	(777)	(777)	0	Green	Based on the expected cohort that will move to Adult Social Care from Children's Services it is anticipated that the target of £777k will be achieved.
Developing a Community Support model	(550)	(550)	0	Green	On track at q1.
Review of Adult Social Care Charging Policy and strengthening financial assessment	(909)	(909)	0	Green	On track.
Total savings to be delivered	**(4,065)**	**(3,865)**	**(200)**	**Amber**	

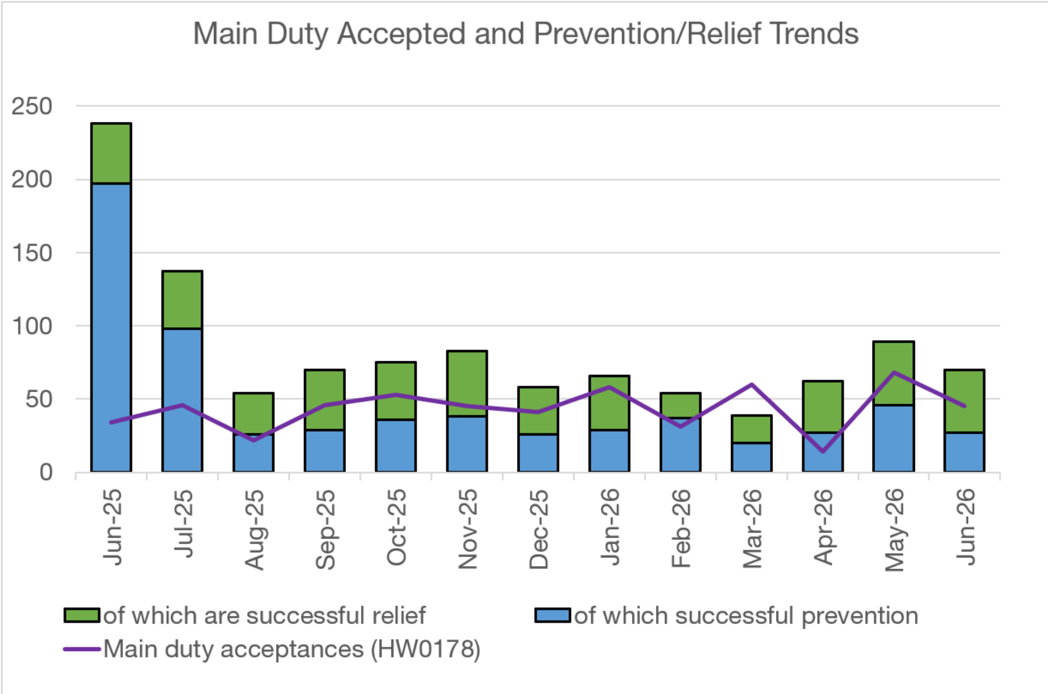
HOUSING DEMAND

1.9. As at Quarter 1 Housing Demand is forecasting a £2.9m overspend for 26/27.

1.10. The number of households in temporary accommodation (TA) continue to increase. A total of 188 households entered temporary accommodation in Q1, which is 8% higher than forecast at the start of the financial year. However, we have also seen lower than expected numbers of households leaving TA, which has also been the key driver for the recent increase in overall numbers.



1.11. The total number of approaches in June is broadly in line with previous years (apart from June 2025). However, June saw a significant increase in the number of households approaching where the reason for approach was given as end of Private Rented Sector tenancy, asked to leave family / friends, or sofa surfing, which is assumed to be because of the implementation of Renters Rights Act.



1.12. Outflow from temporary accommodation remains low; largely driven by available social lets. It has been impacted by delays to delivery of new build properties (including acquisitions) and voids across the system. In Q1 a total of 50 fewer households left TA than originally forecast at the end of 2025/26. Most of these residents have now moved into their council properties.

1.13. Increasing costs are largely driven by rising NPA costs (nightly purchased accommodation). The average nightly cost of NPA is projected to increase by around 6% this year, which is in line with our assumed position at the start of the year.

1.14. The proportion of households in TA that are living in NPA has been steadily increasing over time. This is partly due to reductions in other types of available stock (private sector leased, S63 council accommodation), as well as new demand frequently having to be met via NPA. This has been a driver of the increased overall cost of NPA.

1.15. Housing Benefit subsidy loss is projected to increase across the year as a result of the rent convergence programme. Overall, the programme offers a net financial benefit to the Council. The current HB Subsidy budget funded by the Homelessness Prevention Grant (HPG) is £6.563m and the end of year forecast is estimated and calculated to be approximately £12.365m resulting in a forecast FULL TA subsidy loss of £5.802m.

1.16. Planned mitigations under the Housing Demand Transformation Programme include:

A property acquisitions workstream that is on target to deliver the full £600k savings.
Continuing financial improvements resulting from the rent convergence programme
Contract and commissioning efficiencies; already delivered this year's corporate target of £257k in full, and on track to deliver next year's £380k in full.
High-cost TA move-on activity
NPA reduction and renegotiation work is set to deliver £250k savings
Void reduction underway across Housing will increase properties available for use as TA and general needs
PSL incentive delivery has been subject to delays but is now live and on target to meet the adjusted savings target

2026/27 Savings

1.17. Against a full year savings target of £3.45m, Housing Demand are forecasting 89% delivery of their savings. The table below sets out the full details of the savings and delivery forecast. However, non-delivery of the institutional investment/longer-term leases workstream remains a significant risk. Housing Demand plans to mitigate the £1m gap.

Title/Description of Savings	2026/27 FY Savings Target £'000s	2026/27 Projected Full Year Savings Delivery UP TO TARGET £'000s	2026/27 Shortfall against target	RAG Service Saving Status (Delivery of 2026/27 Saving)	Comment on Delivery RAG Status
More Cost-Effective Sources of Temporary Accommodation - The delivery of this saving is through the combination of a number of initiatives to reduce the overall cost of homes secured for temporary accommodation and to increase the amount of Local Housing Allowance recouped by the Council. Key initiatives to reduce our reliance on expensive nightly-paid accommodation include entering into longer term leases for properties; delivering a housing acquisition programme of 250 homes per annum and modernising the Council's rent setting policy for TA to ensure the Council is maximising the amount that it is legally entitled to recouped within housing benefit rules.	(2,600)	(2,600)	(0)	Amber	There is a key risk that the Longer-Term leases saving of £1m will not deliver in year. The service have implemented a number of mitigation measures and a full review of the position will be updated by Q2 when we will be better able to model the impact of the mitigations.
Savings on the incentive payments to increase and retain PSL stock for use as Temporary Accommodation	(593)	(224)	(369)	Amber	The PSL programme has had a delayed start, in part due to Legal delays, but went live as of 10 July. The latest highlighted that savings have been reduced due to the lower numbers in more costly NPA following the success of the Hotel Exit programme. To avoid a double count, the programme is now projected to deliver £224,224 in cost avoidance in Yr1.
Reduction in contract in Floating Support Contract	(257)	(257)		Blue	This has delivered in full.
Total savings to be delivered	**(3,450)**	**(3,081)**	**(369)**	**Amber**	

PUBLIC HEALTH

1.18. As at Quarter 1, Public Health is projecting a breakeven position. Any underspend at the year-end will be transferred to the Public Health Reserve or any overspend will require a drawdown from reserve.

Capital Forecasts

Scheme Ref. No.	Scheme Name	2026/27 Full year Revised Budget @ Qtr. One (£'000)	2026/27 Qtr. One Forecast Outturn (£'000)	Budget Variance (Underspend) / Overspend (£'000)	Capital Slippage (Please update, if required)	Budget Variance (Underspend) / Overspend (£'000)	RAG Status on: Budget	RAG Status on: Time	RAG Status on: Scope	Scheme Progress Comments
201	Aids, Adaptations & Assistive Technology - (DFG)	**3,767**	**3,768**	**0**		**0**	**Green**	**Green**	**Green**	Procurement issues affecting delivery have now been resolved, and improvements to the procurement process have significantly reduced processing times and strengthened contractor appointments. The Council is in the final stages of appointing new contractors and are already seeing the benefits of these changes. Programme delivery will accelerate as planned and that the full budget allocation will be realised this financial year.
213	Canning Crescent Assisted Living	**83**	**(1)**	**(84)**		**(84)**				Budget retained at this stage to cover any final invoices. Any not required will be transferred to capital contingency
226	Initiatives under Housing Demand Programme	**0**	**0**	**0**		**0**				This budget has been deleted and removed from the capital programme
Adults, Housing & Health		**3,850**	**3,767**	**(84)**	**-**	**(84)**				

Appendix 1c – Culture, Strategy and Communities Directorate Level Forecasts.

1.1. The table below provides the full year forecast across the Culture, Strategy and Communities Directorate followed by more detailed explanations for any under or overspends that are forecast for the year.

Management Area	Revised 2026/27 Budget	Total Full Year Forecast	Base Budget (over/under-spend)	Non-Delivery of Savings	Q1 Total Variance
	£'000	£'000	£'000	£'000	£'000
Culture, Strategy and Communities	**14,560**	**14,682**	**123**	**0**	**123**
Electoral Services	2,104	2,102	(2)	0	(2)
Local Democracy	2,066	2,110	44	0	44
Legal Services	1,855	1,879	24	0	24
Assistant Directorate of Corporate Governance	471	419	(52)	0	(52)
Human Resources	(135)	(379)	(244)	0	(244)
AD for Transformation & Resources	511	509	(1)	0	(1)
Libraries	2,967	3,180	213	0	213
Strategy, Communication & Collaboration (SCC)	421	588	167	0	167
Culture, Museum & Archives	996	995	(1)	0	(1)
Placemaking and Communities	3,304	3,278	(26)	0	(26)

1.2. Culture, Strategy and Communities are forecasting a pressure of £123,000 at Quarter 1.

1.3. The £167,000 forecast overspend in SCC is being driven by a reduction in funding from services for posts in the corporate communications team. This will be addressed via a restructure which will also address the issue for future years. In addition, there continues to be a stretching income target in communications which the team are working hard to meet. These pressures are being off set by a reduction in non staffing expenditure across teams in SCC.

1.4. The £213,000 forecast overspend in Libraries is largely because of unmet income targets for libraries. Consideration is being given to how we might close this gap through increased marketing of spaces for hire alongside a digital project on putting in place a modern booking system.

1.5. The £244,000 projected underspend in Human Resources is from staff savings due to posts being partially recharged to the ERP project. This element of the underspend will reduce as backfills are likely to be required. Other vacancies are also being held to assess service impact in anticipation of a future savings requirement.

1.6. The Placemaking and Community Development Service is currently forecasting broadly in line with budget, although a potential risk relating to £356,000 of staffing cost recharges to the HRA remains under review and is not yet reflected in the forecast pending confirmation with the HRA.

2026/27 Savings

1.7. Against a full year savings target of £200,000, the directorate are forecasting 100% delivery of their savings. The table below sets out the full details of the savings and delivery forecast.

Title/Description of Savings	2026/27 FY Savings Target £'000s	2026/27 Projected Full Year Savings Delivery UP TO TARGET £'000s	2026/27 Shortfall against target	RAG Service Saving Status (Delivery of 2026/27 Saving)	Comment on Delivery RAG Status
Inclusive Economy Service Reduction	(100)	(100)	0	Green	Savings on track to be delivered in full
Placemaking restructure - this will deliver the "Reduce or remove Business Support Service" saving.	(100)	(100)	0	Green	Savings on track to be delivered in full
Total savings to be delivered	**(200)**	**(200)**	**0**	**Green**	

Capital Forecasts

Scheme Ref. No.	Scheme Name	2026/27 Full year Revised Budget @ Qtr. One (£'000)	2026/27 Qtr. One Forecast Outturn (£'000)	Budget Variance (Underspend) / Overspend (£'000)	Capital Slippage (Please update, if required)	Budget Variance (Underspend) / Overspend (£'000)	RAG Status on: Budget	RAG Status on: Time	RAG Status on: Scope	Scheme Progress Comments
402	Shaping Tottenham	**11,300**	**3,503**	**(7,797)**	7,797	**0**	**Green**	**Amber**	**Green**	This scheme includes the South Tottenham projects including Tottenham Hale, Seven Sisters and Yours Bruce Grove. Delays were experienced in the implementation of the Paddock and Tottenham Hale Wayfinding projects.
406	Opportunity Investment Fund (OIF)	**1,208**	**120**	**(1,088)**	1,088	**0**	**Green**	**Amber**	**Green**	Cross reference with scheme 483. The OIF (scheme 406) pot at year end was £1.486m and the PVF (483) pot was £153,501. The budgets include business loan replacements and interest. The loans programme is currently paused. We aim to reopen the business loans late-summer/Sept after approval from Finance and Audit & Risk Management.
408	Down Lane Park	**2,384**	**2,157**	**(227)**	227	**0**	**Amber**	**Amber**	**Amber**	Spend delayed due to slippage in the programme. Commitment to deliver between 2027 and 2028 remains
421	High Road West Acquisition	**48,736**	**27,955**	**(20,781)**	20,781	**0**	**Green**	**Amber**	**Amber**	High Road West acquisitions progressing across 2026/27 prior to March 2027 Phase A Compulsory Purchase Order implementation deadline. Slippage is required for affordable housing grant payments and Phase B acquisitions which will not take place this financial year. Scheme budget and future forecast under review as part of review of scheme.
447	Alexandra Palace - Maintenance	**470**	**470**	**0**		**0**	**Green**	**Green**	**Green**	Forecast spend to budget
448	Pride in Place	**1,500**	**1,500**	**0**		**0**	**Green**	**Green**	**Green**	Programme budget made up of external funding from MHCLG - all spend to be committed by March 2027
464	Bruce Castle	**36**	**146**	**110**		**110**	**Green**	**Green**	**Green**	Fee claims for prolongation to be agreed for professional advice provided. Additional asbestos removal works to be undertaken.
474	Tottenham High Road Strategy	**0**	**0**	**0**		**0**	**Green**	**Green**	**Green**	Budget for scheme 474 which has now been included in Scheme 402

Scheme Ref. No.	Scheme Name	2026/27 Full year Revised Budget @ Qtr. One (£'000)	2026/27 Qtr. One Forecast Outturn (£'000)	Budget Variance (Underspend) / Overspend (£'000)	Capital Slippage (Please update, if required)	Budget Variance (Underspend) / Overspend (£'000)	RAG Status on: Budget	RAG Status on: Time	RAG Status on: Scope	Scheme Progress Comments
480	Shaping Wood Green	**8,382**	**699**	**(7,683)**	2,715	**(4,968)**	**Green**	**Amber**	**Amber**	On Wood Green Central, consultancy support has been procured to develop a planning application, which will progress across 2026/27 in accordance with Feb 2026 Cabinet decision. Turnpike Lane improvements next phase due to be delivered from Q4 2026/27 onwards.
483	Productive Valley Fund (PVF)	**816**	**80**	**(736)**	736	**0**	**Green**	**Amber**	**Green**	Cross reference with scheme 406. The OIF (scheme 406) budget at year end was £1.486m and the PVF (483) budget was £153,501. Budgets include business loan replacements and interest. The loans programme is currently paused. We aim to reopen the business loans late-summer/Sept after approval from Finance and Audit & Risk Management.
488	Liveable Seven Sisters (LSS)	**0**	**0**	**0**		**0**	**Green**	**Green**	**Green**	Budget for scheme 488 which has now been included in Scheme 402
493	Bruce Grove Yards (BGY)	**0**	**0**	**0**		**0**	**Green**	**Green**	**Green**	Budget for scheme 493 which has now been included in Scheme 402
330	Civic Centre Works	**32,722**	**31,681**	**(1,041)**		**(1,041)**	**Amber**	**Amber**	**Green**	Overall site progress during the reporting period has been positive. While the works remain behind the contractor's programme, progress is currently aligned with Sisk's forecast completion date allowing client fit out to start in January and occupation starting at the end of March 2027 as planned . Total projected expenditure across the programme is currently within the allocated overall budget.
630	Libraries IT and Buildings upgrade	**832**	**400**	**(432)**	432	**0**	**Green**	**Amber**	**Green**	Scheme in on budget and work has continued towards support for the Library physical site and modernisation. Project now moving into procurement stage - which will inform costs and profiling. This is enabling support for Libraries ICT replacement of end of life technology & infrastructure (e.g., Server, Wi-fi, Peoples Network & Firewall).
631	Ally Pally - Counter Terrorism	**363**	**363**	**0**		**0**	**Green**	**Green**	**Green**	Forecast spend to budget

Scheme Ref. No.	Scheme Name	2026/27 Full year Revised Budget @ Qtr. One (£'000)	2026/27 Qtr. One Forecast Outturn (£'000)	Budget Variance (Underspend) / Overspend (£'000)	Capital Slippage (Please update, if required)	Budget Variance (Underspend) / Overspend (£'000)	RAG Status on: Budget	RAG Status on: Time	RAG Status on: Scope	Scheme Progress Comments
632	Ally Pally - Risk to Life and Injury	293	293	0		0	Green	Green	Green	Forecast spend to budget
633	Ally Pally - Risk to Compliance	1,006	1,006	0		0	Green	Green	Green	Forecast spend to budget
641	Ally Pally - Panorama Room	3,000	750	(2,250)	2,250	0	Amber	Amber	Green	Scheme has been tendered. This is currently being reviewed & a revised programme indicates spend of £750,000 in 2026/27
642	Ally Pally - Emergency exit	750	750	0		0	Amber	Amber	Green	Scheme is yet to be tendered, hence the cost & delivery are still yet to be determined
643	Ally Pally - Lightening Ring	1,500	0	(1,500)	1,500	0	Amber	Amber	Green	This scheme is being deferred to 2027/28
4005	SME Workspace Intensification	1,578	1,578	(0)		(0)	Green	Green	Green	Grant allocation to the Clarendon workspace project - entered into grant agreement May 2026..
4010	Selby Urban Village Project	17,836	14,352	(3,484)	3,484	0	Amber	Green	Amber	Awaiting updated forecast from main works contractor, following Value Engineering (VE) design stage/ confirmation of proposals. Current underspend at start of 2026/27 due to programme for VE design works. Phase 1 works programme now extended to Jan 2028, so forecasting will reflect this, hence capital slippage request into future years. Scope and budget amber due to VE design work (and cost savings) not yet complete/ realised.
Culture, Strategy & Communities		**134,712**	**87,804**	**(46,908)**	**43,316**	**(5,898)**				

Appendix 1d – Finance and Resources Directorate Level Forecasts.

1.1. The table below provides the full year forecast across the Finance and Resources Directorate followed by more detailed explanations for any under or overspends that are forecast for the year.

Department Area	Revised 2026/27 Budget	Total Full Year Forecast	Base Budget (over/under-spend)	Non Delivery of Savings	Q1 Total Variance
	£'000	**£'000**	**£'000**	**£'000**	**£'000**
FINANCE AND RESOURCES, OF WHICH	**(2,838)**	**318**	**3,156**	**0**	**3,156**
Capital Projects and Property	(3,489)	(734)	2,755	0	2,755
Finance	375	666	291	0	291
Audit & Risk Management	(20)	(24)	(4)	0	(4)
Digital Services	(10)	312	321	0	321
Strategic Procurement	101	(106)	(207)	0	(207)
Chief Executive Officer	204	203	(1)	0	(1)

1.2. Finance and Resources are forecasting an overspend of £3.2m at Quarter 1. This is largely within the Commercial Property Team of the Capital Projects and Property Department but there are other smaller forecast overspends across Finance and Digital Services. An underspend is forecast within Strategic Procurement as a result of current vacancies held within the service.

1.3. Currently all savings are forecast to deliver in full but these will continue to be carefully monitored through the year.

1.4. The remainder of this section provides more detail on the areas of overspend and the mitigations that are being put in place to bring forecast spend back in line with the budget for the year end.

Corporate Property and Projects

1.5. There is an overall overspend of £2.755m in Capital Projects and Property of which there is a £3.2m overspend on Commercial Property and a £396,000 underspend on the Corporate Landlord Model / Operational Assets.

1.6. For Commercial Property, there has been an increase in income of approximately £1.07m from backdated rent and income uplift. However, £218,000 was already recognised in the 2025/26 outturn. After allowing for costs incurred, the net benefit reduces to approximately £721,000. Part of this (£347,000) will be used to mitigate one-off Fountayn Business Centre dilapidations costs, meaning an overall net improvement of only £375,000. This demonstrates the good progress being made within the team as the improvement plan continues but forecast income remains £3.2m short of the £4.5m target.

1.7. The underspend on the Corporate Landlord Model arises because of the £800,000 additional budget that was provided for the expected increase in business rates following the Government re-valuation of all non residential premises which has not fully materialised with costs only increasing by £139,000. However, there are forecast emerging pressures from energy costs, building cleaning and lower staffing recharges to capital. A detailed review will be undertaken in Quarter 2 to validate the forecast emerging pressure of £265,000 and any opportunities to mitigate these increased costs.

Finance

1.8. The forecast overspend of £291,000 is due to the delays in the implementation of the finance restructure and therefore leading to a greater reliance on agency staff until full implementation and recruitment completed for the permanent roles. There are other pressures from staff costs previously assumed to be funded from capital, that was also reported in 2025/26 but was not corrected when the 2026/27 budget was set. Cost pressures are being mitigated through holding vacancies where possible.

Digital Services

1.9. Digital Services is reporting an overspend on £321,000. Of this, £191,000 is within the Technology function which relates to the additional investment into cyber security and the establishment of a Security Operations Centre (SOC). As agreed, this is to be funded through contingency in 2026/27 because spend was not known at the time the budget was set and any ongoing costs will be considered as pert of the 2027/28 budget setting process. This adjustment for contingency will be made in Quarter 2.

1.10. The remaining £131,000 overspend is as a result of an additional resource that is responsible for the review and reset of the Service Modernisation Programme and further planned changes over the remainder of the year means that this forecast overspend is expected to be addressed in the remainder of the year.

2026/27 Savings

1.11. Against a full year savings target of £1.34m, the directorate are forecasting 100% delivery of their savings. The table below sets out the full details of the savings and delivery forecast. In 2025/26, there were £2.4m of savings within the Directorate that were not achieved or achieved through one off mitigations. These are all on track to be delivered in full in 2026/27.

Title/Description of Savings	2026/27 FY Savings Target £'000s	2026/27 Projected Full Year Savings Delivery UP TO TARGET £'000s	2026/27 Shortfall against target	RAG Service Saving Status (Delivery of 2026/27 Saving)	Commentary
Reduction in the cost of internal audit contract following re-tender	(32)	(32)	0	Green	Current contract will expire and new contract expected to be in place for October. The delivery of this saving will result in a reduction in the internal audit plan by about 65 days annually. This carries risk and will be carefully monitored by the Corporate Director of Finance and Resources and Head of Internal Audit.
Increase income from the commercial portfolio estate	(50)	(50)	0	Green	
Property project to maximise asset efficiency and develop a disposal pipeline	(585)	(585)	0	Green	

Title/Description of Savings	2026/27 FY Savings Target £'000s	2026/27 Projected Full Year Savings Delivery UP TO TARGET £'000s	2026/27 Shortfall against target	RAG Service Saving Status (Delivery of 2026/27 Saving)	Commentary
Asset Management - Continuation of current projects to review all rent and lease agreements within the commercial portfolio and a further reduction in operational sites for the delivery of Council services. Savings will be generated through increased rental income and capital receipts from the routine disposal of sites which will reduce the need for borrowing to deliver the capital programme.	(450)	(450)	0	Green	
Digital and Change - ongoing staffing reductions from the restructure that took place in 2024/25.	(75)	(75)	0	Green	
Digital – savings through the rationalisation of platforms, reducing licenses and renegotiating contracts.	(50)	(50)	0	Green	
London Construction Partnership – increase in income from increased activity	(100)	(100)	0	Green	Income projections are on target to deliver MTFS
Total savings to be delivered	**(1,342)**	**(1,342)**	**0**	**Green**	

Capital Forecasts

Scheme Ref. No.	Scheme Name	2026/27 Full year Revised Budget @ Qtr. One (£'000)	2026/27 Qtr. One Forecast Outturn (£'000)	Budget Variance (Underspend) / Overspend (£'000)	Capital Slippage (Please update, if required)	Budget Variance (Underspend) / Overspend (£'000)	RAG Status on: Budget	RAG Status on: Time	RAG Status on: Scope	Scheme Progress Comments
602	Corporate IT Board	**860**	**201**	**(659)**	659	0	**Green**	**Amber**	**Amber**	This scheme is a critical enabler for Digital Services and the Council's wider digital transformation agenda. The fund provides capital investment to modernise services, deliver key digital programmes (Intranet Project & Network Modernisation (SD-WAN & connectivity)). In addition, it supports income collection, PCI-DSS standards, Resident automation and Incident & case management (Halo) and firewall replacement.
604	Continuous Improvement	**662**	**662**	**0**		0	**Green**	**Amber**	**Green**	This scheme is supporting infrastructure such as servers, firewalls, switches, desktop Windows 11 upgrade and security posture. The Scheme remains aligned to delivery of the Council IT Technical platforms
621	Libraries IT and Buildings upgrade	**0**	**41**	**41**		**41**				Spend to date is £41,000 but forecast to £52,000 for refurbishment works at Muswell Hill and Wood Green libraries. This will be funded from Scheme 316.
625	CCTV Move and Replacement of end-of-Life Infrastructure	**2,199**	**120**	**(2,079)**	2,079	**0**	**Green**	**Amber**	**Green**	Key decision based on discovery now expected to be in September 2026. This will form and enable next stage to commence through the capital programme approval process. Enabling the Council to exit from River Park House and Alex House. Work is continuing to architect replacement to the radio solution the Council has for single frontline officers which currently operate out of River Park House.
626	Corporate Data Platform - Netcall	**1,000**	**0**	**(1,000)**		**(1,000)**				The forecast spend on this scheme is zero and therefore will be part of the annual review of the capital programme and be removed if no commitments relating to the Netcall Project. Any future funding requirements will need to be re-submitted through the capital governance framework.
627	Hybrid AV between now and Civic Centre coming online	**450**	**161**	**(289)**	289	**0**	**Green**	**Green**	**Amber**	This scheme funds hardware for extended life to align with accommodation strategy and Civic Centre move.

Scheme Ref. No.	Scheme Name	2026/27 Full year Revised Budget @ Qtr. One (£'000)	2026/27 Qtr. One Forecast Outturn (£'000)	Budget Variance (Underspend) / Overspend (£'000)	Capital Slippage (Please update, if required)	Budget Variance (Underspend) / Overspend (£'000)	RAG Status on: Budget	RAG Status on: Time	RAG Status on: Scope	Scheme Progress Comments
628	Locality Hub ICT	**783**	**0**	**(783)**		**(783)**				This budget will be removed as part of the Annual Review of the Capital Programme.
629	Leisure Insourcing ICT	**252**	**252**	**0**		**0**	**Green**	**Amber**	**Green**	This scheme replaces dysfunctional Audio and PA solution and Digital Signage following Insourcing of Leisure services.
635	Mobile Replacement (Smart Phones / Devices)	**425**	**494**	**69**	-	**69**	**Amber**	**Green**	**Green**	Replacement of end of support devices (where possible rationalise devices to achieve potential savings) are provided for essential users. There is a risk that there is a possible pressure and any overspend will be supported by the delivery programme scheme 604/continuous improvement.
636	Replacing Desktop AV / Screens in Offices	**300**	**300**	**0**		**0**	**Green**	**Amber**	**Green**	The budget is still forecast fully spent aligned to the Civic Centre and accommodation strategy requiring a replacement of desktop screens which are now approaching over five years in terms of operational life.
655	Data Centre Move	**93**	**93**	**0**	-	**0**	**Green**	**Amber**	**Green**	Projecting to spend in full in year but this remains subject to a key decision on the relocation of CCTVC out of River Park House.
656	BT Big Switch Off	**923**	**914**	**(9)**	9	**(0)**	**Green**	**Amber**	**Green**	This is the Council complying with the statutory changes taking place across the Country. Legacy infrastructure comes to end of life in 2027 for the Council to maintain and deliver statutory services.
657	Corporate Laptop Refresh	**1,716**	**700**	**(1,016)**	1,016	**0**	**Green**	**Amber**	**Green**	The Council continues to extend the life of Laptops, where this has been possible in line with Microsoft and security updates and work around the Council workforce strategy, this includes reusing existing IT where possible into the Civic Centre.
659	M365 Additional Functionality	**427**	**208**	**(219)**	219	**0**	**Green**	**Amber**	**Green**	Phase 1 to migrate the councils on premise data to Cloud has now concluded. Currently working with Microsoft to support the next phase of deployment for implementing the architecture for data security and governance, including implementation of Fabric. Current design work taking place and determination of the next phase.
660	Capital support for Digital Outcomes	**1,833**	**0**	**(1,833)**		**(1,833)**				The forecast spend on this scheme is zero and therefore will be part of the annual review of the capital programme and be removed if no commitments relating Service Modernisation Programme. Any future funding requirements will need to be re-submitted through the capital governance framework.

Scheme Ref. No.	Scheme Name	2026/27 Full year Revised Budget @ Qtr. One (£'000)	2026/27 Qtr. One Forecast Outturn (£'000)	Budget Variance (Underspend) / Overspend (£'000)	Capital Slippage (Please update, if required)	Budget Variance (Underspend) / Overspend (£'000)	RAG Status on: Budget	RAG Status on: Time	RAG Status on: Scope	Scheme Progress Comments
4011	Commercial Property Remediation	**7,807**	**86**	**(7,721)**	7,721	**0**				Spend to date covers eligible project management PM fees. Works at Muswell Hill site is scheduled to start on site later this year at which point the spend will increase in the second part of the year. Spend on other projects is dependent on decision making that will be planned over the next few years. Work will be undertaken as part of the annual review to improve the profiling of spend.
4012	Energy Performance Certificate improvements	**500**	**0**	**(500)**	500	**0**				This budget line will be merged with 4011 as both support capital investment in commercial property.
342	Public Protection - To replace life expired IT system	**407**	**13**	**(395)**	395	**1**				Following delays, this project is now progressing with a go-live in Nov 27 and forecast to be on budget overall.
316	Asset Management of Council Buildings	**7,537**	**8,749**	**1,212**	996	**2,208**	**Red**	**Amber**	**Amber**	Forecasted overspend is due to works carried forward from 2025/26, including: 1) £1.13m for the Hornsey Library 2) RAAC works being delivered by Major Projects 3) £1.63m for the relocation of Civil Enforcement and YAS to Clarendon Rd, including a site refurbishment. 4) £480k for the Asbestos removal at RPH 5) £450k for roof replacement at Muswell Hill Library To date, no adjustment has been agreed for 2026/27, resulting in the budget pressure indicated.
509	CPO - Empty Homes	**1,000**	**2**	**(998)**	998	**(0)**	**Green**	**Green**	**Green**	There have been no required purchases during the year to date.
Finance & Resources		**29,174**	**12,995**	**(16,178)**	**5,267**	**(1,297)**				

Appendix 1e – Corporate Budget Forecasts.

1.1. The table below provides the full year forecast across the Corporate budgets followed by more detailed explanations for any under or overspends that are forecast for the year.

Management Area	**Revised 2026/27 Budget**	**Total Full Year Forecast**	**Base Budget (over/under-spend)**	**Non Delivery of Savings**	**Q1 Total Variance**
	£'000	**£'000**	**£'000**	**£'000**	**£'000**
Corporate Budgets	**32,856**	**43,172**	**6,277**	**4,027**	**10,304**
Capital Financing Charges (Minimum Revenue Provision and Lease Charges)	21,174	21,174	0	0	0
Corporate Contingencies (Pay, Contracts, General Contingency)	33,649	33,649	0	0	0
Corporate Contingency - Cross Cutting Savings	(10,345)	(30)	6,288	4,027	10,315
Treasury Management Interest Received	(1,850)	(1,850)	0	0	0
Treasury Management Interest Paid	36,221	36,232			
Other Corporate Budgets (BAU)	38,296	38,285	(11)		(11)
Exceptional Finance Support	(84,289)	(84,289)	0	0	0

1.2. At Quarter 1, the Corporate budgets are reporting a projected overspend of £10.3m, which almost entirely relates to the forecast non delivery of the cross-cutting savings in the current year and also those not achieved in 2025/26 that still need to be addressed. The Council has received a Statutory Recommendation from KPMG related to this issue. Improving savings delivery, particularly for the cross-cutting changes, is a priority for the Council. This will be managed internally through the officer Finance Recovery Board and newly established cross party Finance Improvement Board and reported to Cabinet, Overview and Scrutiny Committee and Audit Committee in line with the Statutory Recommendation response.

1.3. Capital Financing and Minimum Revenue Provision is forecast for the year because it is largely known. MRP is charged a year in arrears so the charge relates to 2025/26. The remainder of the budget funds operational and financial lease payments which are forecast as on budget at this early stage of the year but will remain under review through the year.

1.4. The Council's general contingency for 2026/27 for managing risks and uncertainties is £23.5m. In Quarter 1, £800,000 was agreed to be drawn down.

- Funding for the Ombudsman case work officer £27,000
- Funding for two additional FTC roles in the Feedback and Resolutions Team to tackle a backlog of stage two complaints £94,000
- Funding for the Revenues Staff Growth Bid £398,000
- Funding to support additional post in the Digital Revenue and Benefits Apps Team £76,000
- Drawdown to correct pay budgets for codes missed in 25/26 £200,000

1.5. If any balance is remaining at the year end, the Section 151 Officer will make a decision on whether it used to fund any remaining overspend or set aside for future risks and uncertainties. Services must take all the actions necessary to mitigate their forecast overspends and deliver their savings.

1.6. The council also has pay and contracts contingency of £10.2m which is forecast to be utilised by the year end.

1.7. At this early part of the year, treasury management charges for both interest receivable and interest paid are forecast to be in line with budget but forecasting against these budgets must improve and will be monitored monthly because of the significant variation that has been reported at year end over the last two years. Both budgets are affected by the interest rate level and currently borrowing through PWLB is at between 5.1% and 5.6% depending on the length of term an average interest on investments was 3.76%. The other key factor is the pace of delivery of the capital programme. The level of slippage forecast is currently low but as has been apparent in previous years, this slippage has grown quarter on quarter and work is also underway to improve forecasting to avoid unnecessary borrowing and large fluctuations in the variation to budget at the year end.

1.8. It should also be noted that as part of the 2027/28 financial planning process and in light of our financial position, a full review of the capital programme is underway to identify opportunities to reduce the programme and reduce the Council's borrowing requirement both in year where opportunities arise and for future years. The outcome of this review will also impact on forecast borrowing costs in future quarters. An update will be provided in Quarter 2.

1.9. Exceptional Financial Support (EFS). The current forecast overspend is £21.7m, which is £11.4m on service budgets and £10.3m on corporate budgets. Work must take place during the remainder of the year to identify mitigations to address the service overspends and deliver all savings. Therefore at this stage, the forecast assumes that the £84.3m assumed use of EFS will be sufficient. This will remain under review and discussions with Government on any change in requirements for 2026/27 or 2027/28 will commence in the Autumn.

2026/27 Savings

1.10. Against a full year savings target of £8.7m, the forecast delivery on savings is 54%, the table below sets out the full details of the savings and delivery forecast.

1.11. The agreed savings target per programme are set out below. These are currently held corporately pending confirmation of which service budgets will be impacted at which point, service budgets will be reduced accordingly.

- Enabling Services £1.0m Target.
- Contract and Procurement £3.0m Target.
- Increased Income £377,000 Target.
- Reduction in Employer Pension contribution £4.3m Target

Title/Description of Savings	2026/27 FY Savings Target £'000s	2026/27 Projected Full Year Savings Delivery UP TO TARGET £'000s	2026/27 Shortfall against target	RAG Service Saving Status (Delivery of 2026/27 Saving)	Comment on Delivery RAG Status
Enabling Services Review - This proposal will review staff who provide enabling services support to the organisation to develop new delivery models that will reduce duplication across services and ensure efficient support to all frontline services across the organisation and is the increased saving on 2025/26	(1,000)	(490)	(510)	Amber	The programme is forecasting delivery of £540,000 from the Business Admin support review but following further review of the impacted budgets, it is now felt only £140,000 can realistically be achieved in 2026/27 from deletion of 3x FTE vacant posts. Other posts previously identified as vacant are now reported as not having budget against them, although this requires further validation. £100,000 is forecast from Project and Programme Management in 2026/27 and £100,000 in 2027/28 is on track to be delivered in full. The latter has been achieved following completion of a merge and restructure of relevant teams across Corporate Change and Capital Projects within the Finance and Resources Directorate. A further £250k saving from HR has been delivered early and can be taken in full during 2026/27 (previously profiled to future years). The next area to be reviewed will be Procurement and a realistic target developed which will be delivered through the Commissioning Modernisation programme, which does not currently include any workforce-based savings but is looking at the right

					staffing structure for the Commissioning workforce overall, including Procurement.
Procurement and Contract Management	(3,000)	0	(3,000)	**Amber**	The Commissioning Modernisation Programme was established to modernise how the Council commissions third-party services and to deliver a reduction of 5% of the Council's ~£323m in-scope third-party budget base. The programme is overseen by the Haringey Commissioning Board with delivery through two workstreams - Commissioning & Practice and Service Re-design. The scope of the programme is revenue contracts over £25k due for renewal by 30 April 2027, plus contracts held in scope through short-term extensions running to 31 December 2027. The Commissioning Panel began operating in January 2026. Total projected savings identified through the Commissioning Panel for 2026/27 are £8.81m. Savings forecasted to date are £1,041,988. Cost avoidance identified to date through Panel-related activity is £1,221,750. The Agency Targeted Transfer intervention converts long-standing agency placements into permanent recruitment. To date, 40 roles have been closed and have generated an estimated cost avoidance of £913,694. This has already surpassed the projected cost avoidance baseline of £672,298 for the year. This builds on the Phase 1 recruitment project, which delivered £188k of cost avoidance. Taken together, the programme has delivered £3,177,432 of financial benefit to date in 2026/27.
Increased income generated through additional income opportunities across services over and above that which is assumed within service budgets.	(377)	0	(377)	**Amber**	This saving is now being delivered through the Income Generation workstream of the Financial Resilience Plan and a delivery plan is currently being scoped out. An update will be provided at Quarter 2.
Reduction in employer pension contribution following the tri-annual valuation	(4,300)	(4,300)	0	**Blue**	Savings achieved in full
Total savings to be delivered	**(8,677)**	**(4,650)**	**(4,027)**	**Amber**	

Capital Forecasts

Scheme Ref. No.	Scheme Name	2026/27 Full year Revised Budget @ Qtr. One (£'000)	2026/27 Qtr. One Forecast Outturn (£'000)	Budget Variance (Underspend) / Overspend (£'000)	Capital Slippage (Please update, if required)	Budget Variance (Underspend) / Overspend (£'000)	RAG Status on: Budget	RAG Status on: Time	RAG Status on: Scope	Scheme Progress Comments
697	Exceptional Financial Support	**89,205**	**84,289**	**(4,916)**		**(4,916)**	**Green**	**Green**	**Green**	The current forecast overspend is £21.7m, Work must take place during the remainder of the year to identify mitigations to address the service overspends and deliver all savings. Therefore at this stage, the forecast assumes that the £84.3m which was agreed by Government in March 2026 will be sufficient.
699	Approved Capital Programme Contingency	**10,291**	**0**	**(10,291)**		**(10,291)**	**Green**	**Green**	**Green**	There has been no approved use of contingency during Quarter 1
Corporate Items		**99,496**	**84,289**	**(15,207)**	-	**(15,207)**				

APPENDIX 1f – ENVIRONMENT & RESIDENT EXPERIENCE DIRECTORATE FORECASTS.

ENVIRONMENT & RESIDENT EXPERIENCE

1.1. The table below provides the full year forecast across the Environment and Resident Experience followed by more detailed explanations for any under or overspends that are forecast for the year.

Management Area	Revised 2026/27 Budget £'000	Total Full Year Forecast £'000	Base Budget (over/under-spend) £'000	Non Delivery of Savings £'000	Q1 Total Variance £'000
Environment and Resident Experience	**16,293**	**17,676**	**1,133**	**250**	**1,383**
Parking & Highways	(17,569)	(19,292)	(1,723)	0	(1,723)
Community Safety, Waste & Enforcement	23,760	23,240	(519)	0	(519)
Management & Support	(1,294)	758	2,052	0	2,052
Corporate & Customer Services	5,298	5,278	(20)	0	(20)
Wellbeing and Climate	4,123	5,464	1,341	0	1,341
Transport and Travel	(804)	(551)	3	250	253
Planning Building Standards & Sustainability	2,779	2,779	(0)	0	(0)

1.2. Environment and Resident Experience are forecasting a pressure of £1.4m at Quarter 1.

1.3. This position reflects a combination of service-specific budget pressures partially offset by underspends elsewhere within the Directorate and historic cross-council pressures carried over from previous years. Management actions are currently being implemented to mitigate these pressures and reduce the forecast overspend over the course of the financial year.

1.4. The forecast overspend is driven by pressures of £2.052m in Environment & Resident Experience(E&RE) Management due to the allocation of undeliverable staff salary savings in 2025/26 and £653,000 of undelivered 2025/26 Digital Transformation savings, which are dependent on the successful delivery of the Service Modernisation Programme. Moreover, Wellbeing and

Climate is reporting a £1.341m pressure largely centring on delays to the implementation of new leisure offers due to the dependency on wider service changes at adjacent Marcus Garvey, the collection of property related lease income, and delayed savings relating to a review of fees and charges. These pressures are partially mitigated by combined underspends of £2.262m in Parking and Highways, Community Safety and Waste services, and Corporate and Customer services.

1.5. The Directorate has an overall savings target of £3.275m, including £2m linked to the Council Tax Reduction Scheme. Overall, 92% of the savings are forecast to be delivered and the services are actively working to identify mitigating actions for the shortfall.

1.6. Service variances are as follows:

Parking and Highways

1.7. Forecasting an underspend of £1.723m. Overachievement of parking income is based on the volume of PCN ticket issuances and recovery rates. The service has developed a parking programme, that sets out pending new traffic management schemes that will widen enforcement to recover PCN Parking income. The forecast also includes estimated PCN future years accrual based on past performance. However, there are risk to the projections, due to the changes to the demographic, economic climate and changing customer payment behaviours.

Community Safety, Waste & Enforcement

1.8. Forecasting an underspend of £519,000. This is a combination of underspends; £256,000 in Waste Enforcement relating to increase in recharges and enforcement, £29,000 in Regulatory Services, £100,000 in Environment Management relating to recharges, and £146,000 in ASB Enforcement relating to staffing vacancy factor. Work is underway to formalise funding arrangements for services delivered on behalf of Housing service, which will provide greater clarity and sustainability relating to income projections.

Management & Support

1.9. Forecasting an overspend of £2.052m. As stated above in this report, this is largely attributable to the application of a council-wide 5% staff saving target, which is not fully deliverable within ERE due to the structure of staffing costs. A substantial proportion of staff are funded through external grants, capital programmes, or income-generating activities, limiting the ability to realise these savings.

1.10. The position is further impacted by the £653,000 Digital Transformation saving which remains undelivered and will need to be delivered through the Service Modernisation Programme.

Wellbeing and Climate

1.11. Forecasting an overspend of £1.341m. This is mainly due to the £1.132m overspend in Leisure services and £209,000 overspend in Parks and Events. The Leisure overspend reflects a combination of salary harmonisation costs and income shortfalls against targets, plus in Parks the underperforming of Events income against the income targets.

1.12. Additionally, there is foregone income linked to the delays in lease agreements in commercial property income where a backlog in lease agreements being reviewed is constraining income collection and impacting adversely on the Directorate's bad debt provision.

Corporate & Customer Services

1.13. Forecasting an underspend of £20,000. This is a net underspend based on underspends in Debt Management service due to staff vacancies. Revenues service was awarded £107,000 permanent growth for increased capacity to improve income collection. Funding for subsequent years will be considered as part of the budget setting process in 2027/28.

1.14. Customer service was awarded one-off additional budget of £380,000 to increase capacity to remove the backlog and to implement the restructure over the coming months.

Transport and Travel

1.15. Forecasting an overspend of £253,000. The overspend relates to unachieved savings target relating to New Roads and Street Works Act enforcement activity. Management actions are being taken to mitigate these pressures and remove the projected overspend during this financial year.

Planning and Building Standards

1.16. Forecasting to spend to budget. The assumption is that income targets for Planning, Land Charges and Building Standards will be achieved. These targets will be closely monitored against actual income received during the year.

ENVIRONMENT & RESIDENT EXPERIENCE, HOUSING BENEFIT (HB)

1.17. The table below shows the full Housing Benefit forecast which is on budget at Quarter 1.

Management Area	Revised 2026/27 Budget	Total Full Year Forecast	Base Budget (over/under-spend)	Non Delivery of Savings	Q3 Total Variance
	£'000	£'000	£'000	£'000	£'000
ENVIRONMENT & RESIDENT EXPERIENCE, HB	**1,336**	**1,336**	**0**	**0**	**0**
Rent Rebate (Non HRA)	(496)	(496)	0	0	0
Rent Allowances	1,627	1,627	0	0	0
HRA Rent Rebates	205	205	0	0	0

1.18. The Housing Benefit budget is forecasting to spend to budget.

1.19. £398,000 additional budget was provided to increase capacity and to remove the current backlog, which is reducing the value of overpayments (debt) and minimise the Local Authority Error rate and subsidy loss. The service is in the process of recruiting to these additional posts.

2026/27 Savings

1.20. Against a full year savings target of £1.3m, the directorate are forecasting 80% delivery of their savings. The table below sets out the full details of the savings and delivery forecast.

Title/Description of Savings	2026/27 FY Savings Target £'000s	2026/27 Projected Full Year Savings Delivery UP TO TARGET £'000s	2026/27 Shortfall against target	RAG Service Saving Status (Delivery of 2026/27 Saving)	Comment on Delivery RAG Status
Additional income from HGV Locations/Box Junctions	(90)	(90)	0	Green	No new schemes in the Highways programme currently - review existing box junctions and bus lanes underway with a view to install new cameras for enforcement.
Increased income from New Roads & Street Works Act (NRSWA) enforcement activity	(250)	0	(250)	Green	
New Traffic Schemes	(300)	(300)	0	Green	Subject to Cabinet discussion and statutory consultation. The service is exploring a number of mitigating options
Savings from Taranto re-tender (including RingGo)	(50)	(50)	0	Green	Initial contract negotiations to commence subject to discussions with legal.
Commercial Waste - Customer base increase.	(82)	(82)	0	**Blue**	
Private sector Housing Compliance	(13)	(13)	0	Green	
Waste Minimisation - savings to the NLWA levy contribution rate and operational savings post the current contract (excluding any impact from the new waste facility)		0	0	Green	
Convert Markfield sports area to 3G AWP and establish a further AWP at another site	(25)	(25)	0	Green	Project progressing in year to ensure new income targets this year and next year can be delivered.
Crematorium Lease and Parks Property increases	(19)	(19)	0	Green	Contractual increase in income.
Additional income from events in parks	(50)	(50)	0	Amber	Pipeline of events in place for the summer but shortfall in income against this target, as in previous years.
Introduction of dog walking licences for 4 or more dogs	(1)	(1)	0	Green	Dependent on new Arcus digital system. Can be delivered with overachievement on other income (tennis courts)
New River Sports Centre - cost reductions	(34)	(34)	0	Amber	Part of the commercialisation plan for leisure -work underway to review outstanding lease negotiations and

Title/Description of Savings	2026/27 FY Savings Target £'000s	2026/27 Projected Full Year Savings Delivery UP TO TARGET £'000s	2026/27 Shortfall against target	RAG Service Saving Status (Delivery of 2026/27 Saving)	Comment on Delivery RAG Status
					prioritise alongside wider work on property leave and rent reviews
Events Income Increases	(25)	(25)	0	Amber	Pipeline of events in place for the summer but shortfall in income against this target, as in previous years.
Purchase large mowing equipment and utility vehicles which have traditionally been hired on a seasonal basis.	(20)	(20)	0	Amber	Due to delays in the procurement this saving is a pressure this year but is being mitigated via other controllable expenditure. The saving will be fully achieved in 27/28.
Reintroduce Tennis Court Charging	(5)	(5)	0	Green	This item overachieved in the last financial year and is forecast to do so again in 26/27
CCTV income generation - Charge for insurance claims using CCTV footage	(48)	(48)	0	Green	
Leisure centre savings and increased income through delivery of commercialisation plan following insourcing		0	0	Green	Leisure commercialisation plan in place to meet income targets for this and future years.
Reduction in Housing Benefit costs for supported accommodation	(200)	(200)	0	Green	£1.5m savings delivered to date. Work continues with Housing providers to migrate the management arrangements to Registered Providers. A number of schemes are in progress which will deliver required savings
Cost reductions from increase in Council Tax e-billing take up	(63)	(63)	0	Amber	Savings not delivered as yet, work to encourage take up being progressed. Postage cost pressures are contributing to challenge
Total savings to be delivered	**(1,275)**	**(1,025)**	**(250)**	**Amber**	

ERE Council Tax Reduction Scheme Savings

Title/Description of Savings	2026/27 FY Savings Target £'000s	2026/27 Projected Full Year Savings Delivery UP TO TARGET £'000s	2026/27 Shortfall against target	RAG Service Saving Status (Delivery of 2026/27 Saving)	Comment on Delivery RAG Status
Reduced costs of the Council Tax Reduction Scheme for application of the current policy	(2,000)	(2,000)	0	Green	Savings on track to be delivered in full
Total savings to be delivered	**(2,000)**	**(2,000)**	**0**	**Green**	

Capital Forecasts

Scheme Ref. No.	Scheme Name	2026/27 Full year Revised Budget @ Qtr. One (£'000)	2026/27 Qtr. One Forecast Outturn (£'000)	Budget Variance (Underspend) / Overspend (£'000)	Capital Slippage (Please update, if required)	Budget Variance (Underspend) / Overspend (£'000)	RAG Status on: Budget	RAG Status on: Time	RAG Status on: Scope	Scheme Progress Comments
301	Street Lighting	**1,000**	**1,000**	**0**		**0**	**Green**	**Green**	**Green**	On track to fully spend
302	Borough Roads	**6,000**	**6,000**	**0**		**0**	**Green**	**Green**	**Green**	On track to fully spend
303	Structures (Highways)	**1,027**	**1,027**	**0**		**0**	**Green**	**Green**	**Green**	On track to fully spend
304	Flood Water Management	**807**	**807**	**0**		**0**	**Green**	**Green**	**Green**	On track to fully spend
305	Borough Parking Plan	**395**	**395**	**0**		**0**	**Green**	**Green**	**Green**	On track to fully spend
307	CCTV	**0**	**0**	**0**		**0**				This scheme has ceased & the £13,000 spend will be journaled back to the relevant revenue cost code
309	Local Implementation Plan(LIP)	**1,200**	**1,200**	**0**		**0**	**Green**	**Green**	**Green**	On track to fully spend
310	Developer S106 / S278	**509**	**509**	**0**		**0**	**Amber**	**Green**	**Green**	Schemes are fully funded by S278/106 agreements. Forecast spend for 26/27 is £509,000,
311	Parks Asset Management:	**820**	**820**	**(0)**		**(0)**	**Green**	**Amber**	**Green**	Various project deliverables on track although may be some potential delays due to necessary permissions.

Scheme Ref. No.	Scheme Name	2026/27 Full year Revised Budget @ Qtr. One (£'000)	2026/27 Qtr. One Forecast Outturn (£'000)	Budget Variance (Underspend) / Overspend (£'000)	Capital Slippage (Please update, if required)	Budget Variance (Underspend) / Overspend (£'000)	RAG Status on: Budget	RAG Status on: Time	RAG Status on: Scope	Scheme Progress Comments
313	Active Life in Parks:	**2,065**	**2,064**	**(1)**		**(1)**	Green	Amber	Green	Projects on track with key on start dates for many elements in place. Consultation on new schemes commencing after school summer holidays.
314	Parkland Walk Bridges	**697**	**697**	**(0)**		**(0)**	Amber	Amber	Amber	Project has three deliverables this year, preparation of designs and contracts for the Stapleton Hall bridge, works to reduce stone throwing on St James Lane Viaduct and resurfacing of some priority areas of the walk.
322	Finsbury Park	**500**	**0**	**(500)**		**(500)**	Red	Red	Red	Due to the reduction in the number of events in Finsbury Park this year there is reduced income and therefore very limited opportunities for capital investment.
325	Parks Vehicles	**674**	**0**	**(674)**		**(674)**	Green	Green	Green	Vehicle procurement underway
328	Street & Greenspace Greening Programme	**191**	**16**	**(175)**		**(175)**	Green	Green	Green	Projects underway to fully spend budget . Tree planting takes place Autumn / Winter
332	Disabled Bay/Blue Badge	**80**	**80**	**0**		**0**	Green	Green	Green	On track to fully spend
333	Waste Management	**419**	**312**	**(107)**	107	**0**				2 of the 3 food waste vehicles (214k) are due to be delivered around March 2027. The 3rd vehicle (107k slippage) will be delivered 27/28. Meanwhile, capital expenditure on waste containment (50k + 48k) is currently as profiled.
i335	Streetspace Plan	**2,435**	**2,435**	**0**		**0**	Green	Green	Green	Progress and delivery are subject to approval following engagement and statutory consultation on individual schemes over the programme; any underspend will need to be carried forward as this is fully funded through Strategic CIL
336	New River Sports & Fitness	**1,384**	**1,384**	**0**		**0**	Green	Amber	Green	Underspend from 2025/26 due to project slippage as limited resources and availability to meet original timeline. Project now in full progress with feasibility study underway. Match funding confirmed from Governing bodies therefore committed to proceed with the project to improve the racket offer and athletics provisions to fulfil partner commitments and MTFS targets. Full budget allocation required.

Scheme Ref. No.	Scheme Name	2026/27 Full year Revised Budget @ Qtr. One (£'000)	2026/27 Qtr. One Forecast Outturn (£'000)	Budget Variance (Underspend) / Overspend (£'000)	Capital Slippage (Please update, if required)	Budget Variance (Underspend) / Overspend (£'000)	RAG Status on: Budget	RAG Status on: Time	RAG Status on: Scope	Scheme Progress Comments
338	Road Danger Reduction	**910**	**910**	**0**		**0**	**Green**	**Green**	**Green**	On track to fully spend
341	Leisure Services	**2,934**	**2,934**	**0**		**0**	**Green**	**Amber**	**Green**	Underspend from 2025/26 due to project slippage, caused by other projects and limited resources. Gym project 85% complete with contractual commitments in place. Business Case planned for Sept Strategic Capital Board to finalise 2026/27 delivery, due to commence in Nov 2027 to further improvements to ensure centres meet targets. Full budget allocation required to cover projected costs.
343	Tottenham Parks	**1,327**	**1,327**	**0**		**0**	**Green**	**Amber**	**Green**	Works commence on site at 4 project sites (Bruce Castle Park, Downhills Park, Lordship Rec and Markfield Park) in September, with a view to completion by October/November. White Hart Lane remains yet to be retendered so spend will be later in the year or slip into the following year. Retentions for each project need to be carried forward into 2027/28.
345	Replacement Parks and Housing Machinery	**250**	**0**	**(250)**		**(250)**	**Red**	**Green**	**Green**	Procurement in progress and will be completed prior to Christmas
346	Waste Vehicles and Bins	**23,660**	**8,605**	**(15,055)**	9,582	**(5,473)**				
347	The Moselle Brook	**1,100**	**1,100**	**0**		**0**	**Amber**	**Green**	**Green**	Bid submitted to DfT for funding; the outcome of this will determine what proportion of council funding is required.
119	School Streets	**320**	**320**	**0**		**0**	**Green**	**Green**	**Green**	On track to fully spend
452	Low Carbon Zones	**113**	**0**	**(113)**		**(113)**				Scheme to be developed during 2026/27.
4014	Walking and Cycling Action Plan (WCAP) LTN delivery	**982**	**982**	**0**		**0**	**Green**	**Green**	**Green**	This is funded through Strategic CIL. Progress and delivery dependant on approvals and engagement and statutory consultation outcomes on individual schemes over the programme; any underspend can be carried forward to 27/28

Scheme Ref. No.	Scheme Name	2026/27 Full year Revised Budget @ Qtr. One (£'000)	2026/27 Qtr. One Forecast Outturn (£'000)	Budget Variance (Underspend) / Overspend (£'000)	Capital Slippage (Please update, if required)	Budget Variance (Underspend) / Overspend (£'000)	RAG Status on: Budget	RAG Status on: Time	RAG Status on: Scope	Scheme Progress Comments
4015	Walking and Cycling Action Plan (WCAP) Strategic cycle route delivery	**977**	**977**	**0**		**0**	**Green**	**Green**	**Green**	This is funded through Strategic CIL. Progress and delivery dependant on approvals and engagement and statutory consultation outcomes on individual schemes over the programme; any underspend can be carried forward to 27/28
4016	Walking and Cycling Action Plan (WCAP) Cycle Parking (Hangers) delivery	**236**	**236**	**0**		**0**	**Green**	**Green**	**Green**	On track to fully spend
Environment & Resident Experience		**53,012**	**36,137**	**(16,875)**	**9,689.00**	**(7,186)**				

Appendix 1g – HOUSING REVENUE ACCOUNT (HRA)

HRA BUDGET 2026/27 - Q1	2026/27 Revised Budget	Q1 2026/27 YTD Budget	Q1 2026/27 YTD Actual	Q1 2026/27 YTD Var.	Q1 2026/27 Full Year Forecast	Q1 2026/27 Full Year Forecast Variance
	£000's	£000's	£000's	£000's	£000's	£000's
Housing Revenue Account (HRA) - Income	(159,071)	(42,604)	(34,415)	8,189	(148,857)	10,213
Housing Revenue Account (HRA) - Expenditure	159,071	22,594	21,354	(1,240)	152,335	(6,735)
HRA - (Budgeted Surplus)	**-**	**(20,010)**	**(13,061)**	**6,948**	**3,478**	**3,478**

1.1. The table above shows the provisional HRA outturn position followed by more detailed explanations for any under or overspends in the year.

1.2. The HRA are projecting a £3.5m overspend in Quarter 1 of 2026/27.

HOUSING REVENUE ACCOUNT (HRA) - Variance £3.478m

1.3. At Quarter 1 the HRA is forecasting a net under recovery of income mainly due to a forecast higher than budgeted level of void properties throughout the year. The income profile was adjusted for a 2% void rate for 2026/27 and represents a challenging target given levels of voids through decant programmes, increased stock turnover and the acquisition programme bringing in additional units. The total net under recovery forecast for this year is £10.213m.

1.4. There is an improvement plan to increase void turnaround and process management. Additional senior management oversight to work across housing and additional contractor capacity to substantially increase the number of voids brought back into use each month will have an impact from September. Improved efficiency will reduce void periods and therefore income loss. However, it is likely that voids targets will need to be reviewed mid-year as better data becomes available.

1.5. Repairs and Compliance are currently forecasting an adverse position of £37,514,370, against a budget of £37,466,080 resulting in a potential overspend of £48,290.

1.6. This projected adverse outturn is due to continued historic/backlog repair pressures, contractor liabilities, and historic accrual adjustments, increasing asbestos and survey activity and current delays in repairs capitalisation.

1.7. The position also reflects several vacant posts which are helping to minimise overspend. Ongoing budget review and management scrutiny including, improved monthly capitalisation processes, and the programmed reduction of the repairs and voids backlogs using existing supply chains, aim to ensure all operations are contained within the allocated budget.

1.8. The Housing Management service is currently forecasting an underspend of £544,745 to year end against a budget of £19,642,230. This is largely arising due to Tenancy Services and Support & Wellbeing Services reorganisations and recruitment delays. It is anticipated that further recruitment over the coming months will ensure gaps in services for residents are resolved and the underspend will decrease.

1.9. The forecast for borrowing costs includes an assumed level of grants from the GLA for the Housing Delivery Schemes and the acquisitions known at the time the budget was set in March 2026. However this will remain under review and with ongoing discussions with the GLA as schemes and acquisitions progress during the year.

Housing Revenue Account HRA) Budget Q1 2026/27

HRA BUDGET 2026/27 - Q1	2026/27 Revised Budget	Q1 2026/27 YTD Budget	Q1 2026/27 YTD Actual	Q1 2026/27 YTD Var.	Q1 2026/27 Full Year Forecast	Q1 2026/27 Full Year Forecast Variance
	£000's	£000's	£000's	£000's	£000's	£000's
Service Charge Income - Hostels	(359)	(81)	(66)	15	(312)	47
Rent - Hostels	(1,642)	(369)	(289)	80	(1,404)	238
Rent - Dwellings	(118,853)	(26,701)	(24,746)	1,955	(111,968)	6,885
Rent - Garages	(723)	(163)	(144)	18	(650)	74
Rent - Commercial	(1,263)	(632)	(247)	385	(861)	403
CBS - Lease Rental Income	(6,882)	-	5,419	5,419	(5,940)	942
Income - Heating	(1,333)	(299)	(195)	104	(943)	390
Income - Light and Power	(1,526)	(343)	(331)	12	(1,476)	50
Service Charge Income - Leasehold	(11,048)	(10,548)	(10,549)	(1)	(10,549)	499
Service Charge Supported Housing	(1,911)	(429)	(402)	28	(1,787)	124
Service Charge Income - Concierge	(2,351)	(528)	(501)	27	(2,230)	122
Grounds Maintenance	(2,488)	(559)	(536)	23	(2,397)	91
Caretaking	(4,564)	(1,025)	(963)	62	(4,392)	171
Street Sweeping	(4,126)	(927)	(865)	62	(3,949)	177
HRA Income	**(159,071)**	**(42,604)**	**(34,415)**	**8,189**	**(148,857)**	**10,213**
Housing Management Hornsey	82	20	-20	-41	82	0
TA Hostels	283	71	-46	-117	294	12
Rent Accounts	0	0	0	0	0	0
Under Occupation	191	48	15	-32	191	0
Repairs Cent Recharge	2	1	2	1	2	0
Responsive Repair - Hos	434	108	22	-86	747	313
Water Rates Payable	35	9	-103	-111	35	0
Other Rent Collection	0	0	0	0	0	0

Energy Billing & Collection	155	39	55	17	200	45
Housing Management Recharge Energy	256	64	30	-34	256	0
Special Services Cleaning	2,465	397	283	-113	2,465	0
Special Service Ground Management	5,316	886	761	-125	4,535	-781
HRA Pest Control	2,133	0	17	17	2,133	0
Estate Controlled Parking	345	86	88	1	300	-45
Managed Services	163	41	6	-35	237	74
Support People Payment	0	0	-45	-45	0	0
Bad Debt Dwellings	1,404	0	0	0	1,404	0
Bad Debt Prov – Leases	275	0	0	0	275	0
Bad Debt Prov – Hostels	0	0	0	0	0	0
HRA- Council Tax	1,900	475	81	-394	1,900	0
Supported Housing Central	702	117	82	-35	680	-22
Housing Delivery Team	540	135	785	650	1,090	550
Anti Social Behav Service	741	0	34	34	741	0
Interest Receivable	-584	0	0	0	-584	0
Corporate democratic Core	0	0	0	0	0	0
Leasehold Payments	216	216	201	-16	216	0
Landlords Ins - TEN	408	408	510	102	510	102
Landlords - NNDR	130	0	0	0	130	0
Landlords Ins - LSHD	4,183	4,183	3,476	-707	3,476	-707
Capital Financing Costs	31,919	0	0	0	27,630	-4,289
Depreciation - Dwellings	24,823	0	0	0	26,167	1,344
Community Benefit So	0	0	-114	-114	0	0
GF to HRA Recharges	2,926	0	0	0	2,926	0
Estate Renewal	1,168	0	0	0	1,168	0
Operational Dir Housing Service & Buil	14,106	478	562	83	13,895	-212
Housing Management Services	19,642	4,789	4,695	-93	19,097	-545
Housing Repairs & Compliance	37,466	9,367	9,687	320	37,514	48
Housing Asset Management	127	32	21	-11	119	-8
Housing Improvement Plan (HIP)	1,156	289	268	-20	1,156	0
HRA budget for annual officer pay award	1,347	337	0	-337	1,347	0
Revenue Contribution to Capital Outlay - (RCCO)	2,615	0	0	0	0	-2,615
HRA Expenditure	**159,071**	**22,594**	**21,354**	**(1,240)**	**152,335**	**(6,735)**
HRA - Income & Expenditure	**-**	**(20,010)**	**(13,061)**	**6,948**	**3,478**	**3,478**

2026/27 HRA Capital Position

Scheme Ref. No.	Scheme Name	2026/27 Full year Revised Budget @ Qtr. One (£'000)	2026/27 Qtr. One Forecast Outturn (£'000)	Budget Variance (Underspend) / Overspend (£'000)	Capital Slippage (Please update, if required)	Budget Variance (Underspend) / Overspend (£'000)	RAG Status on: Budget	RAG Status on: Time	RAG Status on: Scope	Scheme Progress Comments
202	Aids & Adaptations HRA	**1,115**	**1,115**	**(0)**		**(0)**	**Green**	**Green**	**Green**	Procurement issues affecting delivery have now been resolved, and improvements to the procurement process have significantly reduced processing times and strengthened contractor appointments. We are in the final stages of appointing new contractors and are already seeing the benefits of these changes. Consequently, we are fully confident that programme delivery will accelerate as planned and that the full budget allocation will be realised this financial year.
550	New Homes Acquisitions	**44,516**	**26,948**	**(17,569)**		**(17,569)**	**Green**	**Green**	**Green**	The pace of spend has been slowed as a consequence of the pre election period and the subsequent delay in new Cabinet approvals, this will gather pace across the remainder of the financial year
551	TA Acquisitions	**105,826**	**78,960**	**(26,867)**		**(26,867)**	**Green**	**Amber**	**Green**	With slippage on 2 block acquisitions into the 26/7 FY, we are expecting to complete on 82 homes to the end of Q2. Due to an aborted block acquisition that was to deliver 32 homes, team capacity and delays to the procurement of valuation and void works services, we expect to deliver a further 100- 120 homes this financial year and the budget has been adjusted accordingly. This does leave scope for any block acquisitions that come forward mid way through the year.
552	Carbon Reduction Works (Affordable Energy)	**9,699**	**8,051**	**(1,648)**		**(1,648)**	**Green**	**Amber**	**Green**	Currently forecasting an underspend. Wave 3 projects are to be delivered through Partnering contracts which are still being mobilised. Delays on Coldfall scheme due to additional repair requirements identified after opening up.
553	Fire Safety Works	**8,183**	**10,627**	**2,444**		**2,444**	**Red**	**Green**	**Green**	Currently projecting a £2.444m overspend on the Capital Fire Safety budget. This is due to a revised projection of plus £1m in capacity to deliver fire door and fire safety works required. There is also an additional requirement to undertake structural surveys to large panel blocks on the Broadwater Farm Estate following feedback from the Building Safety Regulator which is expected to cost £300k. A further £1.1m of additional spend is due to the need to upgrade fire alarms to support revised evacuation strategies following new risk assessments, and the additional asbestos work to support all of the above. It is anticipated that this projected overspend can be accommodated by underspends in the Major Works Capital programme.

Scheme Ref. No.	Scheme Name	2026/27 Full year Revised Budget @ Qtr. One (£'000)	2026/27 Qtr. One Forecast Outturn (£'000)	Budget Variance (Underspend) / Overspend (£'000)	Capital Slippage (Please update, if required)	Budget Variance (Underspend) / Overspend (£'000)	RAG Status on: Budget	RAG Status on: Time	RAG Status on: Scope	Scheme Progress Comments
554	Broadwater Farm Works	**6,333**	**6,333**	(0)		(0)	**Green**	**Amber**	**Green**	Broadwater Farm major works is due to spend to budget this year. Time is amber as there is slippage in the demolition programme. The slippage in expenditure is covered by increased expenditure on the refurbishment programme were the scope has increased following further onsite surveys
555	High Road West HRA	**7,064**	**702**	**(6,362)**		**(6,362)**	**Red**	**Red**	**Red**	Budget line captures resourcing costs to rehouse residents on Love Lane Estate to support the delivery of High Road West HRA capital schemes. Capital scheme under review as part of wider review of scheme including direct delivery of HRW Phase 1A.
556	Northumberland Park -HRA	**0**	**0**	**0**		**0**	**Red**	**Red**	**Red**	
557	Broadwater Farm New Build	**24,619**	**24,619**	**0**		**0**	**Green**	**Green**	**Green**	There is no forecast variance being reported at this stage. Phase 1 has been completed and occupied, Phase 2 is currently on site with projected completion in Q1 2029, and Phase 3 is progressing through detailed design ahead of tender
590	Major Works (Haringey Standard)	**69,015**	**58,643**	**(10,372)**		**(10,372)**	**Green**	**Amber**	**Green**	Currently forecasting an underspend against budget. The four partnering contracts are currently being mobilised with delivery now due to commence later this month. Works to HRBs subject to extended lead in times due to BSR Gateway timescales.
599	New Homes Build Programme	**100,574**	**94,737**	**(5,837)**		**(5,837)**	**Green**	**Green**	**Green**	forecasting underspend - This was caused by a delay to the acquisition at Caxton Mayes which will now complete in July 2026
TOTAL HRA CAPITAL PROGRAMME		**376,945**	**310,734**	**(66,211)**	-	**(66,211)**				

APPENDIX 2a

Write off Summary Report - Quarter 1

The Council makes every effort to collect all income due. However, in some circumstances it is appropriate to write off a debt when all forms of recovery action have been exhausted.

This quarterly report is for information purposes only, which details the debts that were approved for write off for the period 1st April 2026 to 30th June 2026 **(Q1).** These relate to delinquent accounts where all forms of recovery action had been fully exhausted. Debt write off categories are shown in the second table below, and include bankruptcy/insolvency and statute barred.

Council Debt is written off in line with the instructions set out within the Financial Regulations, following Legal advice, Court instruction or in accordance with the Limitations Act 1980. These sums have all been approved by the Corporate Director of Finance and Resources under delegated authority and, where the value is £50,000 or above, the Cabinet Member for Finance and Corporate Services.

There is one write off for the quarter over £50,000 case for £101,465 for Adult Social Care (see appendix 6B) and in line with the Finance Regulations has been agreed by the Cabinet Member for Finance and Corporate Services.

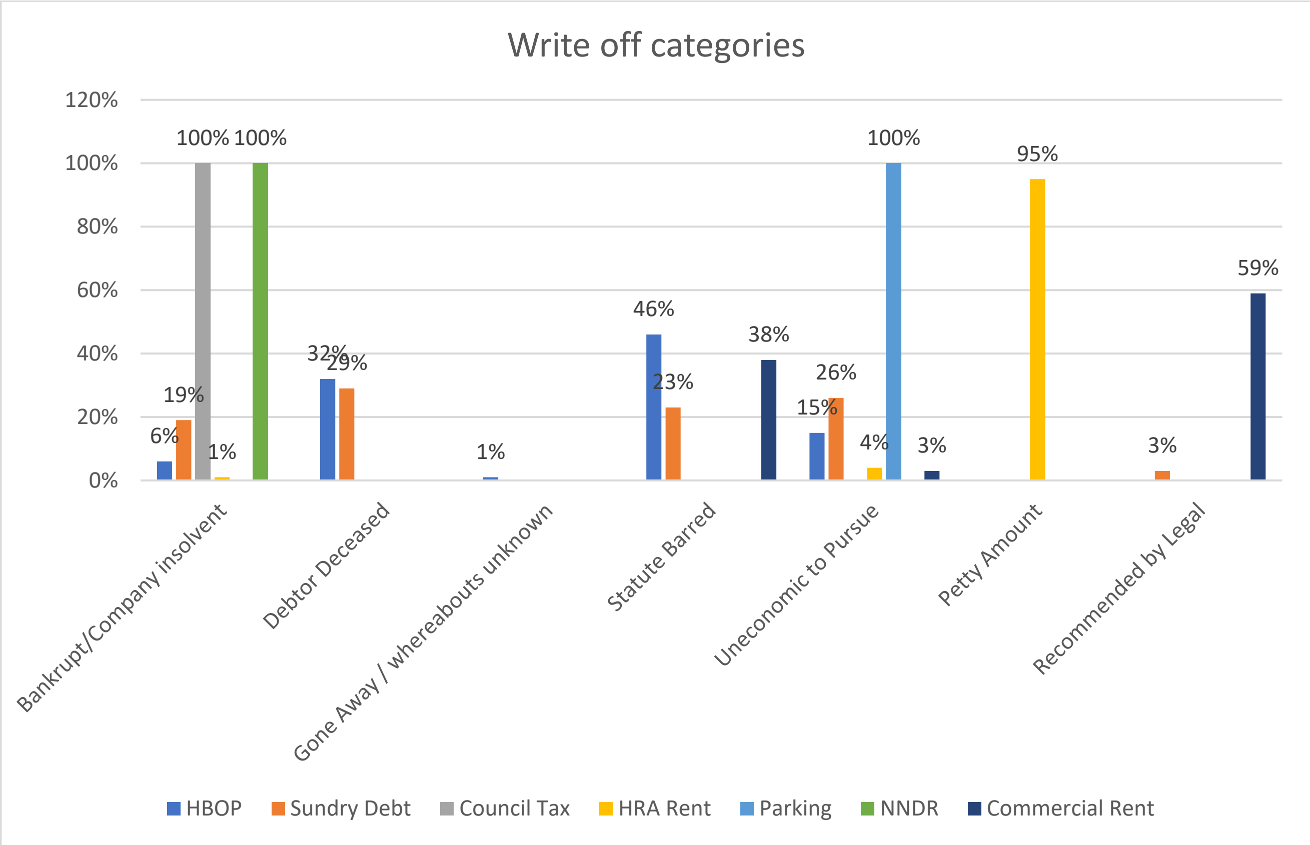
All write offs have been adequately provided for in the Council's Bad Debt Provisions and therefore do not increase the forecast overspend.

The table below summarises the Q1 write off by service type, value and volume.

Quarter 1 Write Off, Financial Period 1st April 2026 - 30th June 2026

Service	Council Tax	NNDR (Business Rates)	HBOP (Housing Benefit Overpayments)	HRA Rent	Leaseholder	Commercial Rent	Sundry Debt including Adult Social Care	Parking	Total
Under £50k	£149,766.63	£120,761.25	£115,205.24	£112,054.96	£0.00	£493,090.67	£51,037.42	£956,925.00	£1,998,841.17
Volume	13	10	79	182	0	29	30	4725	5068
Over £50k	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£101,465.00	£0.00	£101,465.00
Volume	0	0	0	0	0	0	1	0	1
Total Value	**£149,766.63**	**£120,761.25**	**£115,205.24**	**£112,054.96**	**£0.00**	**£493,090.67**	**£152,502.42**	**£956,925.00**	**£2,100,306.17**
Total Volume	**13**	**10**	**79**	**182**	**0**	**29**	**31**	**4725**	**5069**

The category composition of the above write offs is shown below.


Write off categories
120%
100%
80%
60%
40%
20%
0%
100% 100%
6%
19%
1%
32%
29%
1%
46%
23%
38%
15%
26%
4%
100%
3%
95%
3%
59%
Bankrupt/Company insolvent
Debtor Deceased
Gone Away / whereabouts unknown
Statute Barred
Uneconomic to Pursue
Petty Amount
Recommended by Legal
HBOP
Sundry Debt
Council Tax
HRA Rent
Parking
NNDR
Commercial Rent

APPENDIX 2B

Debt Write off exceeding £50,000

All large businesses or organisations expect a certain level of income to become irrecoverable and therefore plan for some level of write-off. Occasionally, for a variety of reasons, debts do arise which become irrecoverable. Under Haringey's constitution, debts of £50,000 or more require the approval of the Cabinet member for Finance and Corporate Services.

The debt over £50,000, described below, has been approved for write off in this quarter. The Council's bad debt provisions are sufficient to cover the full value of this write-off and therefore does not impact on the forecast overspend position.

£101,465.00:

An Adult Social Care case where the family has insufficient means to repay the funds, legal action could jeopardise essential care arrangements, and Counsel has advised that any claim is likely statute-barred. Therefore, the decision was to formally close the debt recovery route based on Counsel's advice that any claim is statute-barred and recovery action would not be in the client's best interests.

Virements for Cabinet Approval **Appendix 3**

Transfers from Reserves & Contingencies (2025/26) - for noting

Period	Directorate	Service/AD Area	Rev/ Cap	In year	Next year	Reason for budget changes	Description
12	Non Service Contingencies	Housing	Revenue	400,000		Budget reallocation	Transfer to contingency of Temporary Accomodation 2025-26 salary savings
12	Culture, Museum & Archives	Culture	Revenue	271,559		Budget reallocation	Drawdown from contingency to fund London Borough of Culture outturn expenditure 2025-26

Transfers from Reserves & Contingencies (2026/27) - for noting

Period	Directorate	Service/AD Area	Rev/ Cap	In year	Next year	Reason for budget changes	Description
2	Council wide	Various	Revenue	4,300,000	4,300,000	Budget reallocation	Transfer to contingency of employer pension contribution savings
3	Culture, Strategy & Communities	Human Resources	Revenue	250,000	250,000	Budget reallocation	Transfer to contingency of HR Enabling Services saving
3	Various	Various	Revenue	685,210	685,210	Budget reallocation	Drawdown from Contingency to cover Senior Leadership Pay Award

rements for Approval (2026/27)

Period	Directorate	Service/AD Area	Rev/ Cap	In year	Next year	Reason for budget changes	Description
2	Children Services	Children and Families	Revenue	592,090	592,090	Budget realignment	Reallocation of the Social Workers in Schools (SWIS) Grant to offset salary costs
2	Environment & Resident Experience	Community Safety, Waste & Enforcement	Revenue	503,600	503,600	Budget realignment	Reallocation of identified 5% Savings from the central management code to service budgets to better reflect expenditure
2	Environment & Resident Experience	Benefits	Revenue	2,422,500	2,422,500	Budget realignment	Reallocation of the DWP Discretionary Housing Payment Grant following the discontinuation of funding
2	Environment and Resident Experience	Parking and Highways	Revenue	752,983		Budget allocation	Allocation of 2026-27 Mayor's Office for Policing and Crime (MOPAC) Grant
2	Environment and Resident Experience	Planning and Building Standards	Revenue	679,103	679,103	Budget realignment	Realignment of the Planning and Building Services budget to better reflect expenditure
3	Adults, Health & Communities	Adult Social Care	Revenue	10,422,900	10,422,900	Budget realignment	Realignment of the Adult Social Care and Better Care Fund budget to better reflect expenditure

3	Adults, Health & Communities	Adult Social Care / Housing Demand	Revenue	4,196,301	4,196,301	Budget realignment	Budget transfer from ASC to Housing Demand with regard to the Business Support staff
3	Children Services	Children and Families	Revenue	570,000	570,000	Budget realignment	Realignment of Childrens Director's budget to better reflect expenditure
3	Adults, Health & Communities	Adult Social Care	Revenue	250,000	250,000	Budget realignment	Realignment of Adult Social Care budget following the closure of unused service areas
3	Environment and Resident Experience	Parking and Highways	Revenue	1,422,359	1,422,359	Budget realignment	Realignment of Parking and Highways budget for 2026 -27 to better reflect income and expenditure
3	Housing Revenue Account	Haringey Repairs Service	Revenue	1,160,730	1,160,730	Budget realignment	Realignment of budgets from Voids to Corporate voids to better reflect expenditure
3	Housing Revenue Account	Operational Director of Housing Services	Revenue	1,265,880	1,265,880	Budget realignment	Realignment of the salary budget to reflect the 2026-27 restructure
3	Schools and Learning	Other Schools Support Services	Revenue	605,194	605,194	Budget realignment	Realignment of budgets in Schools to match expenditure
3	Children Services	Prevention & Early Intervention	Revenue	718,500	718,500	Budget realignment	Realignment of 5% salary savings budget to relevant cost centres
3	Housing Revenue Account	Housing	Revenue	319,390	319,390	Budget realignment	Realignment of Estate Services and Neighbourhood budgets to better reflect expenditure
3	Dedicated Schools Grant	School Block	Revenue	2,708,219	2,708,219	Budget allocation	Allocation of the Central School Services Block DSG 2026-27 budget
3	DSG Management	High Needs Block	Revenue	67,657,337	67,657,337	Budget allocation	Allocation of the SEND DSG Block 2026-27 budget
3	Dedicated Schools Grant	Early Years	Revenue	46,182,621	46,182,621	Budget allocation	Allocation of the Early Years Block grant for 2026-27
3	Dedicated Schools Grant	High Needs Block	Revenue	154,165,141	154,165,141	Budget allocation	Allocation of the School's Block Grant for 2026-27
		Total 2024/25		**302,501,617**	**301,077,075**		

Agenda Item 10

Report for: Overview and Scrutiny Committee – 17th September 2026

Title: Overview and Scrutiny Committee Work Programme

Report authorised by: Ayshe Simsek, Democratic Services and Scrutiny Manager

Lead Officer: Dominic O'Brien, Principal Scrutiny Officer
Tel: 020 8489 5896, E-mail: dominic.obrien@haringey.gov.uk

Ward(s) affected: N/A

Report for Key/ Non-Key Decision: N/A

1. Describe the issue under consideration

1.1 This report provides an update on the work plan for 2026-27 for the Overview & Scrutiny Committee.

2. Recommendations

2.1 To note the current work programme for the Overview & Scrutiny Committee (OSC) and agree any amendments, as appropriate.

2.2 That the Committee give consideration to the agenda items and reports required for its meetings in 2026/27. The next meeting is scheduled to be held on 26th October 2026.

2.3 That the Committee give consideration to draft revisions to the OSC Protocol (document to follow).

3. Reasons for decision

3.1 The Overview and Scrutiny Committee is responsible for developing an overall work plan, including work for its standing Scrutiny Panels. In putting this together, the Committee will need to have regard to their capacity to deliver the programme and officers' capacity to support them in that task.

4. Background

4.1 The current draft iteration of the Committee's work plan for 2026-27 is provided as **APPENDIX A**.

4.2 The current Overview & Scrutiny Work Programme specifies that the meeting scheduled to be held on 26th October 2026 will include:

- Procurement and contracts
- Group-based sexual exploitation of children

4.3 The Committee should give consideration to the items for the next meeting and any amendments that it wishes to make to the Work Programme for the meetings scheduled in 2026/27.

4.4 Given the Council's challenging financial situation, the Work Programme includes in-year finance monitoring items on a quarterly basis which are scheduled to take place on:
- 21st July 2026 – Provisional Financial Outturn report (Q4)
- **17th September 2026 – Q1**
- 10th December 2026 – Q2
- 18th March 2027 – Q3

4.5 There are two meetings in the Work Programme specifically set aside to consider policy issues not directly related to finance. These are scheduled to take place on:
- 26th October 2026
- 25th February 2027

4.6 The latest version of the Council's Forward Plan, which provides notice of key decisions expected to be made by the Council over the next 3 months is attached as **APPENDIX B**. This may assist Committee Members in determining if there are any upcoming issues that require further scrutiny.

4.7 Following the local elections, amendments to the Budget Scrutiny section of the Scrutiny Protocol are in the process of being drafted and will be submitted to the Committee for consideration. This report is to follow and will be provided as **APPENDIX C** when available.

4.8 Members should also be aware of upcoming events to assist with the development of the work programme
- 10th September 2026 (6.30pm) – a Scrutiny Training & Development session with the Centre for Governance & Scrutiny (CfGS)
- 24th September 2026 (10.00am) – a scrutiny consultation and engagement event with local stakeholders, known as the 'Scrutiny Café'.

5. Effective Scrutiny Work Programmes

5.1 An effective scrutiny work programme should reflect a balance of activities:
- Holding the Executive to account;
- Policy review and development – reviews to assess the effectiveness of existing policies or to inform the development of new strategies;
- Performance management – identifying under-performing services, investigating and making recommendations for improvement;
- External scrutiny – scrutinising and holding to account partners and other local agencies providing key services to the public;

- Public and community engagement – engaging and involving local communities in scrutiny activities and scrutinising those issues which are of concern to the local community.

5.2 Key features of an effective work programme:
- A member led process, short listing and prioritising topics – with support from officers – that;
  - reflects local needs and priorities – issues of community concern as well as Borough Plan and Medium Term Financial Strategy priorities
  - prioritises topics for scrutiny that have most impact or benefit
  - involves local stakeholders
  - is flexible enough to respond to new or urgent issues

5.3 Depending on the selected topic and planned outcomes, scrutiny work will be carried out in a variety of ways, using various formats. This will include a variety of one-off reports. In accordance with the scrutiny protocol, the OSC and Scrutiny Panels will draw from the following to inform their work:
- Performance Reports;
- One off reports on matters of national or local interest or concern;
- Issues arising out of internal and external assessment (e.g. Ofsted, Care Quality Commission);
- Reports on strategies and policies under development or other issues on which the Cabinet or officers would like scrutiny views or support;
- Progress reports on implementing previous scrutiny recommendations accepted by the Cabinet or appropriate Executive body.

5.4 In addition, in-depth scrutiny work, including task and finish projects, are an important aspect of Overview and Scrutiny and provide opportunities to thoroughly investigate topics and to make improvements. Through the gathering and consideration of evidence from a wider range of sources, this type of work enables more robust and effective challenge as well as an increased likelihood of delivering positive outcomes. In depth reviews should also help engage the public and provide greater transparency and accountability.

5.5 It is nevertheless important that there is a balance between depth and breadth of work undertaken so that resources can be used to their greatest effect.

6. Contribution to strategic outcomes

6.1 The contribution of scrutiny to the corporate priorities will be considered routinely as part of the OSC's work.

7. Statutory Officers comments

Finance and Procurement

7.1 There are no financial implications arising from the recommendations set out in this report. Should any of the work undertaken by Overview and Scrutiny generate recommendations with financial implications these will be highlighted at that time.

Legal

7.2 There are no immediate legal implications arising from the report.

7.3 In accordance with the Council's Constitution, the approval of the future scrutiny work programme falls within the remit of the OSC.

7.4 Under Section 21 (6) of the Local Government Act 2000, an OSC has the power to appoint one or more sub-committees to discharge any of its functions. In accordance with the Constitution, the appointment of Scrutiny Panels (to assist the scrutiny function) falls within the remit of the OSC.

7.5 Scrutiny Panels are non-decision making bodies and the work programme and any subsequent reports and recommendations that each scrutiny panel produces must be approved by the Overview and Scrutiny Committee. Such reports can then be referred to Cabinet or Council under agreed protocols.

Equality

7.6 The Council has a public sector equality duty under the Equalities Act (2010) to have due regard to:

- Tackle discrimination and victimisation of persons that share the characteristics protected under S4 of the Act. These include the characteristics of age, disability, gender reassignment, marriage and civil partnership, pregnancy and maternity, race, religion or belief, sex (formerly gender) and sexual orientation;
- Advance equality of opportunity between people who share those protected characteristics and people who do not;
- Foster good relations between people who share those characteristics and people who do not.

7.7 The Committee should ensure that it addresses these duties by considering them within its work plan and those of its panels, as well as individual pieces of work. This should include considering and clearly stating;

- How policy issues impact on different groups within the community, particularly those that share the nine protected characteristics;
- Whether the impact on particular groups is fair and proportionate;
- Whether there is equality of access to services and fair representation of all groups within Haringey;
- Whether any positive opportunities to advance equality of opportunity and/or good relations between people, are being realised.

7.8 The Committee should ensure that equalities comments are based on evidence. Wherever possible this should include demographic and service level data and evidence of residents/service-users views gathered through consultation.

8. Use of Appendices

APPENDIX A – OSC Workplan 2026-27
APPENDIX B – Statutory Forward Plan (Version 4)
APPENDIX C – Updated OSC Protocol (To follow)

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Overview and Scrutiny Committee

Draft Work Plan 2026-27

Date	Agenda Items	Lead Officer/Witnesses
22 Jun 2026	Terms of Reference & Panel Portfolios	Principal Scrutiny Officers
	Overview and Scrutiny Work Plan	Principal Scrutiny Officers
21 Jul 2026	2025/26 Provisional Financial Outturn report (Q4)	Cabinet Member for Finance & Corporate Services, Director of Finance
	Performance update	Leader and Chief Executive
17 Sep 2026	Finance update – Q1	Cabinet Member for Finance & Corporate Services, Director of Finance
	Cabinet Member Questions - Leader of the Council	Leader and Chief Executive
26 Oct 2026	Procurement and Contracts	Cabinet Member for Finance & Corporate Services, Director of Finance

	Group-based sexual exploitation of children	Corporate Director of Children's Services Metropolitan Police
30 Nov 2026	Budget Scrutiny	Cabinet Members and Officers
10 Dec 2026	Finance update – Q2	Cabinet Member for Finance & Corporate Services Corporate Director of Finance
18 Jan 2027 (Budget)	Budget Scrutiny - Panel feedback and recommendations. To consider panel's draft recommendations and agree input into Cabinet's final budget proposal discussions	Cabinet Members and Officers
	Treasury Management Strategy Statement	Corporate Director of Finance
25 Feb 2027	TBC	
18 Mar 2027	Finance and Performance update – Q3	Cabinet Member for Finance & Corporate Services Corporate Director of Finance

PUBLICATION OF THE INTENTION TO MAKE A KEY DECISION[1]

Notice of Key Decisions being made by your Council over the next 3 months

AND

NOTICE OF A PRIVATE MEETING OF A DECISION MAKING BODY[2]

Occasions over the next 3 months when the public may be excluded from meetings due to the likelihood that if members of the public were present during an item of business confidential or exempt information would be disclosed to them

[1] In accordance with Regulation 9(2) of the Local Authorities (Executive Arrangements) (Meetings and Access to Information) (England) Regulations 2012

[2] In accordance with Regulation 5(2) of the Local Authorities (Executive Arrangements) (Meetings and Access to Information) (England) Regulations 2012.

Publicity in connection with Key Decisions.

Where the Leader of the Council, the Cabinet, an individual Cabinet Member or a Cabinet Committee intend to make a key decision, the Council is required to give a minimum of 28 clear days public notice. This notice exceeds the statutory minimum by giving notice of key decisions which are intended to be taken over the next 3 months. New notices for the ensuing 3 month periods will be given at monthly intervals.

A Key Decision is defined in legislation as an executive decision, which is likely:

- to result in the local authority incurring expenditure which is, or the making of savings which are, significant having regard to the local authority's budget for the service or function to which the decision relates; or

- to be significant in terms of its effects on communities living or working in an area comprising two or more wards or electoral divisions in the area of the local authority.

The Cabinet

In Haringey, the Cabinet is made up of ten councillors including the Leader and is responsible for taking most of the Council's Key Decisions. Like government ministers in the cabinet, each councillor is in charge of a specific portfolio. The Cabinet currently comprises the following portfolio holders –

Leader of the Council (Chair) – Cllr Mark Blake
Cabinet Member for Housing – Cllr Tammy Hymas
Cabinet Member for Climate Action and Transport,– Cllr Gio Iozzi
Cabinet Member for Children and Schools– Cllr Georgia Twigg
Cabinet Member for Culture and Leisure – Cllr Erin Wolson
Cabinet Member for Placemaking and Local Economy– Cllr Dixie-Anne Joseph
Cabinet Member for Communities– Cllr Ata Berk Aksit

Cabinet Member for Finance and Corporate– Cllr Johann Beckford
Cabinet Member for Health, Social Care and Wellbeing– Cllr Tehseen Khan and Hannah Ward (Role-Share)
Cabinet Member for Resident Services and Tackling Inequality– Cllr Jo Kuper

- The Cabinet meets monthly to make key decisions as set out in this notice.
- The Cabinet makes decisions on how Council services are delivered.
- The Cabinet meets in public except when considering exempt or confidential information.

Procedures prior to private meetings

A decision making body may only hold a meeting in private if a minimum of 28 clear days public notice has been given.

This notice is available for inspection at Alexandra House, 10 Station Road, Wood Green, N22 7TR and on the Council's website. This notice exceeds the statutory minimum period by giving notice of the occasions over the next 3 months when currently it is anticipated that the public and press may be excluded from all or part of a meeting due to the likelihood that if members of the public were present during an item of business confidential or exempt information would be disclosed to them.

A statement of reasons for the meeting to be held in private is given in each case with reference to the definitions of confidential and exempt information below. A further notice will be published at least 5 clear days before a private meeting and available for inspection at Alexandra House and on the Council's website.

A 'private meeting' means a meeting or part of a meeting of a decision making body which is open to the public except to the extent that the public are excluded due to the confidential or exempt business to be transacted.
'Confidential information' means information provided to the Council by a Government Department on terms (however expressed) which forbid the disclosure of the information to the public or information the disclosure of which to the public is prohibited by or under any enactment <u>or by the order</u> of a court.

'Exempt information' comprises the descriptions of information specified in Paragraphs 1-7 of Part 1 of Schedule 12A to the Local Government Act 1972 as follows:

1. Information relating to any individual.
2. Information which is likely to reveal the identity of an individual.
3. Information relating to the financial or business affairs of any particular person (including the authority holding that information)
4. Information relating to any consultations or negotiations or contemplated consultations or negotiations in connection with any labour relations matter arising between the authority or a Minister of the Crown and employees of, or holders under, the authority.
5. Information in respect of which a claim to legal professional privilege could be maintained in legal proceedings.
6. Information which reveals that the authority proposes – (a) to give under any enactment a notice under or by virtue of which requirements are imposed on a person; or (b) to make an order or direction under any enactment.
7. Information relating to any action taken or to be taken in connection with the prevention, investigation or prosecution of crime.

Information falling within the above categories is exempt information if and so long as in all the circumstances of the case, the public interest in maintaining the exemption outweighs the public interest in disclosing the information.

If you wish to make any representations as to why the proposed private meeting should be held in public please write to contact Ayshe Simsek, Democratic Services and Scrutiny Manager : ayshe.simsek@haringey.gov.uk or Richard Plummer, Committees Manager, richard.plummer@haringey.gov.uk or post to George Meehan House, 294 High Road, Wood Green, London, N22 8JZ.

Date of Decision or period within which the decision is to be made	Matter in respect of which the decision is to be made	Short Description	Key or Non-Key Decision	Decision Maker	Cabinet Member and Lead Officer	List of Documents to be submitted to decision maker	Public or Private Meeting
Between 07-Oct-2024 and 30-Sep-2026	**Outcome of the public engagement on bus priority proposals and creation of a Red Route along A504 West Green Road**	This report seeks approval on the outcome of the public engagement on the proposed introduction of bus priority measures and Red Route controls. The proposals include removal or parking at pinch points along the road and creating of a Red Route for the corridor which allows enforcement by cameras. These measures will result in more room being available for buses to pass and help reduce congestion on this busy corridor.	KEY	Cabinet Member Signing	Cabinet Member for Climate Action and Transport Corporate Director of Environment and Resident Experience	Report of the Corporate Director of Environment and Resident Experience	Part exempt Paragraph 3, 5 Information relating to the financial or business affairs of any particular person (including the authority holding that information). Information in respect of which a claim to legal professional privilege could be maintained in legal proceedings.
Between 04-Dec-2025 and 30-Sep-2026	**School Streets - 2024/2025**	Following Stage A (informal) consultation on 8 proposed School Streets, consider feedback and decide whether to progress to Stage B (statutory) consultation	KEY	Cabinet Member Signing	Cabinet Member for Climate Action and Transport Corporate Director of Environment and Resident Experience	Report of the Corporate Director of Environment and Resident Experience	Public

Date of Decision or period within which the decision is to be made	Matter in respect of which the decision is to be made	Short Description	Key or Non-Key Decision	Decision Maker	Cabinet Member and Lead Officer	List of Documents to be submitted to decision maker	Public or Private Meeting
Between 01-Feb-2026 and 31-Jan-2027	**Coleridge Primary School - Condition Works - Award of Construction Works Contract.**	The roof covering on the west site (Juniors) is end of life with visible sign of water ingress. Following stage one permission to go out to tender in November 2025, this report seeks stage two approval to award a construction works contract.	KEY	Cabinet Member Signing	Cabinet Member for Children and Schools Corporate Director of Children's Services (Statutory DCS)	Report of the Corporate Director of Children's Services (Statutory DCS)	Part exempt Paragraph 3 Information relating to the financial or business affairs of any particular person (including the authority holding that information).
Between 05-Feb-2026 and 30-Sep-2026	**Provision of internal audit services**	To approve the award of the contract for the provision of internal audit services.	KEY	Cabinet Member Signing	Cabinet Member for Finance and Corporate Services Corporate Director of Finance and Resources (S151 Officer)	Report of the Corporate Director of Finance and Resources (S151 Officer)	Part exempt Paragraph 3 Information relating to the financial or business affairs of any particular person (including the authority holding that information).
Between 01-Jun-2026 and 31-Jan-2027	**Crowland Primary School - Condition Works - Award of Construction Works Contract.**	Key elements of the building fabric requires improvement. Following stage one permission to go out to tender, this seeks stage two approval to award a construction works contract.	KEY	Cabinet Member Signing	Cabinet Member for Children and Schools Corporate Director of Children's Services (Statutory DCS)	Report of the Corporate Director of Children's Services (Statutory DCS)	Part exempt Paragraph 3 Information relating to the financial or business affairs of any particular person (including the authority holding that information).

Date of Decision or period within which the decision is to be made	Matter in respect of which the decision is to be made	Short Description	Key or Non-Key Decision	Decision Maker	Cabinet Member and Lead Officer	List of Documents to be submitted to decision maker	Public or Private Meeting
Between 01-Jul-2026 and 31-Oct-2026	**Earlsmead Primary School - Condition Works - Award of Construction Works Contract.**	Key elements of the building fabric requires improvement. Following stage one permission to go out to tender, this report seeks stage two approval to award a construction works contract.	KEY	Cabinet Member Signing	Cabinet Member for Children and Schools Corporate Director of Children's Services (Statutory DCS)	Report of the Corporate Director of Children's Services (Statutory DCS)	Part exempt Paragraph 3 Information relating to the financial or business affairs of any particular person (including the authority holding that information).
Between 01-Jul-2026 and 31-Oct-2026	**Mulberry Primary School - Condition Works - Award of Construction Works Contract.**	Key elements of the building fabric requires improvement. Following stage one permission to go out to tender, this report seeks stage two approval to award a construction works contract.	KEY	Cabinet Member Signing	Cabinet Member for Children and Schools Corporate Director of Children's Services (Statutory DCS)	Report of the Corporate Director of Children's Services (Statutory DCS)	Part exempt Paragraph 3 Information relating to the financial or business affairs of any particular person (including the authority holding that information).
Between 07-Aug-2026 and 30-Sep-2026	**Appointment of Membership for the Corporate Parenting Committee and Community Safety Partnership 2026/27**	To appoint the Membership of the Corporate Parenting Committee and Community Safety partnership, as per their Terms of Reference agreed at Cabinet on 30 June 2026	NON-KEY	Cabinet Member Signing	Leader of the Council Corporate Director of Culture, Strategy and Communities	Report of the Corporate Director of Culture, Strategy and Communities	Public

Date of Decision or period within which the decision is to be made	Matter in respect of which the decision is to be made	Short Description	Key or Non-Key Decision	Decision Maker	Cabinet Member and Lead Officer	List of Documents to be submitted to decision maker	Public or Private Meeting
Between 07-Aug-2026 and 30-Nov-2026	**Cabinet Correction Report: Administrative amendment to Merchant Acquirer Re-Procurement report.**	To approve remediation of an administrative error in respect of the Merchant Acquirer Re-Procurement report.	NON-KEY	Cabinet Member Signing	Cabinet Member for Finance and Corporate Services Corporate Director of Finance and Resources (S151 Officer)	Report of the Corporate Director of Finance and Resources (S151 Officer)	Part exempt Paragraph 3 Information relating to the financial or business affairs of any particular person (including the authority holding that information).
Between 07-Aug-2026 and 30-Sep-2026	**Cabinet job share role for Cabinet Member Portfolio for Health, Social Care, and Wellbeing Cabinet role**	To agree details of the Cabinet job share role for Cabinet Member Portfolio for Health and Social Care and Wellbeing to meet with Haringey governance requirements, legislation requirements and practicalities of the job share role for this statutory Cabinet role	NON-KEY	Cabinet Member Signing	Leader of the Council Corporate Director of Culture, Strategy and Communities	Report of the Corporate Director of Culture, Strategy and Communities	Public
Between 07-Aug-2026 and 31-Dec-2026	**Cabinet paper correction - Crawley Road**	To update the previously agreed Cabinet Paper with correct developer name.	NON-KEY	Cabinet Member Signing	Cabinet Member for Housing Corporate Director of Finance and Resources (S151 Officer)	Report of the Corporate Director of Finance and Resources (S151 Officer)	Part exempt Paragraph 3 Information relating to the financial or business affairs of any particular person (including the authority holding that information).

Date of Decision or period within which the decision is to be made	Matter in respect of which the decision is to be made	Short Description	Key or Non-Key Decision	Decision Maker	Cabinet Member and Lead Officer	List of Documents to be submitted to decision maker	Public or Private Meeting
Between 05-Sep-2026 and 30-Nov-2026	**Decision to Approve Funding from Arts Council England to Haringey Music Service for the North London Music Hub.**	This report seeks authority to approve receipt of grant funding for Haringey Music Service from Arts Council England to the value of £1,702,986.00	KEY	Cabinet Member Signing	Cabinet Member for Children and Schools Corporate Director of Children's Services (Statutory DCS)	Report of the Corporate Director of Children's Services (Statutory DCS)	Part exempt Paragraph 3 Information relating to the financial or business affairs of any particular person (including the authority holding that information).
Between 05-Sep-2026 and 31-Oct-2026	**Kings Road Car Park N17 - award of construction contract**	Award a contract for the construction of new homes on the scheme known as Kings Road Car Park N17	KEY	Cabinet Member Signing	Cabinet Member for Housing Corporate Director of Finance and Resources (S151 Officer)	Report of the Corporate Director of Finance and Resources (S151 Officer)	Part exempt Paragraph 3 Information relating to the financial or business affairs of any particular person (including the authority holding that information).
15-Sep-2026	**2026/27 Finance Update Report Quarter 1**	This report will provide an update on the Quarter 1 budget monitoring and Council's financial position. It will seek approval for any changes to the Council's revenue or capital budgets required to respond to the changing financial scenario and the delivery of the MTFS.	KEY	Cabinet	Cabinet Member for Finance and Corporate Services Corporate Director of Finance and Resources (S151 Officer)	Report of the Corporate Director of Finance and Resources (S151 Officer)	Public

Date of Decision or period within which the decision is to be made	Matter in respect of which the decision is to be made	Short Description	Key or Non-Key Decision	Decision Maker	Cabinet Member and Lead Officer	List of Documents to be submitted to decision maker	Public or Private Meeting
15-Sep-2026	**Approval to procure Enhanced Environmental Enforcement Contract**	Service contract to support existing council enforcement services to issue fixed penalty notices (FPNs) under the relevant legislation including the Environmental Protection Act 1990, Anti-Social Behaviour, Crime and Policing Act 2014 and Highways Act 1980, for fly-tipping and littering, anti-social behaviour and other offences.	KEY	Cabinet	Cabinet Member for Resident Services and Tackling Inequality Corporate Director of Environment and Resident Experience	Report of the Corporate Director of Environment and Resident Experience	Part exempt Paragraph 3 Information relating to the financial or business affairs of any particular person (including the authority holding that information).
15-Sep-2026	**Cabinet Response to the Scrutiny review on Prevention of Violence Against Women & Girls**	In accordance with the Council Constitution to provide a response to the Interim Report on Prevention of Violence Against Women & Girls	NON-KEY	Cabinet	Cabinet Member for Health, Social Care and Wellbeing Corporate Director of Adults, Housing and Health	Report of the Corporate Director of Adults, Housing and Health	Public
15-Sep-2026	**Cabinet Response to the Scrutiny Interim Report on Provision of Services for Children Under One Year Old**	In accordance with the Council Constitution to provide a response to the Interim Report on Provision of Services for Children Under One Year Old	NON-KEY	Cabinet	Cabinet Member for Children and Schools Corporate Director of Children's Services (Statutory DCS)	Report of the Corporate Director of Children's Services (Statutory DCS)	Public

Date of Decision or period within which the decision is to be made	Matter in respect of which the decision is to be made	Short Description	Key or Non-Key Decision	Decision Maker	Cabinet Member and Lead Officer	List of Documents to be submitted to decision maker	Public or Private Meeting
15-Sep-2026	**Contract variation and extension of the Inter-Authority Agreement (IAA) pan-London online sexual health service**	The Pan-London online sexual health service allows Haringey residents to access a range of sexual health testing/treatment and contraceptive provision remotely as part of the diversification of London sexual health services to ensure the right services are used by residents appropriate to their needs.	KEY	Cabinet	Cabinet Member for Health, Social Care and Wellbeing Corporate Director of Adults, Housing and Health	Report of the Corporate Director of Adults, Housing and Health	Part exempt Paragraph 3 Information relating to the financial or business affairs of any particular person (including the authority holding that information).
15-Sep-2026	**Substance misuse peer led service**	The report seeks cabinet member approval to procure and appoint a substance misuse service that is peer led to meet needs of Haringey residents.	KEY	Cabinet	Cabinet Member for Health, Social Care and Wellbeing Corporate Director of Adults, Housing and Health	Report of the Corporate Director of Adults, Housing and Health	Part exempt Paragraph 3 Information relating to the financial or business affairs of any particular person (including the authority holding that information).

Date of Decision or period within which the decision is to be made	Matter in respect of which the decision is to be made	Short Description	Key or Non-Key Decision	Decision Maker	Cabinet Member and Lead Officer	List of Documents to be submitted to decision maker	Public or Private Meeting
Between 01-Oct-2026 and 31-Dec-2026	**A105 High Road Wood Green Red Route**	This report seeks approval on the outcome of the statutory consultation on the proposed introduction of Red Route controls along A105 High Road between Turnpike Lane and Bounds Green Road N22. The recommendations are to deliver the red route which will be enforced by cameras.	KEY	Cabinet Member Signing	Cabinet Member for Climate Action and Transport Corporate Director of Environment and Resident Experience	Report of the Corporate Director of Environment and Resident Experience	Part exempt Paragraph 3 Information relating to the financial or business affairs of any particular person (including the authority holding that information).
Between 01-Oct-2026 and 31-Dec-2026	**Approval of Additional Expenditure and Final Payment to Accora Limited**	This report requests approval of expenditure above the previously approved value of £499,999, and approval to settle the final outstanding liability to Accora Limited, which relates to the emergency provision of short-term community equipment services (following the collapse of the national provider, NRS).	KEY	Cabinet Member Signing	Cabinet Member for Health, Social Care and Wellbeing Corporate Director of Adults, Housing and Health	Report of the Corporate Director of Adults, Housing and Health	Part exempt Paragraph 3 Information relating to the financial or business affairs of any particular person (including the authority holding that information).

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Between 01-Oct-2026 and 31-Dec-2026	**Hearing Impairment Outreach Services Contract**	To seek approval to enter into a contract with London Borough of Enfield to provide hearing impairment outreach service to children and young people with Special Educational Needs who are attending the school in Enfield	KEY	Cabinet Member Signing	Cabinet Member for Children and Schools Corporate Director of Children's Services (Statutory DCS)	Report of the Corporate Director of Children's Services (Statutory DCS)	Part exempt Paragraph 3 Information relating to the financial or business affairs of any particular person (including the authority holding that information).
Between 01-Oct-2026 and 31-Dec-2026	**Land Appropriation - Tiverton Estate**	17 new Council homes at Tiverton Estate – recommendation to appropriate land following public consultation	KEY	Cabinet Member Signing	Cabinet Member for Housing Corporate Director of Finance and Resources (S151 Officer)	Report of the Corporate Director of Finance and Resources (S151 Officer)	Part exempt Paragraph 3 Information relating to the financial or business affairs of any particular person (including the authority holding that information).

Date of Decision or period within which the decision is to be made	Matter in respect of which the decision is to be made	Short Description	Key or Non-Key Decision	Decision Maker	Cabinet Member and Lead Officer	List of Documents to be submitted to decision maker	Public or Private Meeting
Between 01-Oct-2026 and 31-Dec-2026	**Tender of Construction Contract**	Permission to release a competitive tendering opportunity for a construction contract	KEY	Cabinet Member Signing	Cabinet Member for Housing Corporate Director of Finance and Resources (S151 Officer)	Report of the Corporate Director of Finance and Resources (S151 Officer)	Part exempt Paragraph 3, 5 Information relating to the financial or business affairs of any particular person (including the authority holding that information). Information in respect of which a claim to legal professional privilege could be maintained in legal proceedings.
Between 01-Oct-2026 and 31-Dec-2026	**Woodridings Court N22 - New Build - Award of construction contract**	Approval for the appointment of a modular and enabling works contractor to deliver the new-build development of 37 Council homes at disused land at Woodridings Court (adjacent to existing Woodridings Court) .	KEY	Cabinet Member Signing	Cabinet Member for Housing Corporate Director of Finance and Resources (S151 Officer)	Report of the Corporate Director of Finance and Resources (S151 Officer)	Part exempt Paragraph 3 Information relating to the financial or business affairs of any particular person (including the authority holding that information).

Haringey Council Forward Plan - **2 September 2026 to 31 December 2026**

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20-Oct-2026	**Acceptance of Local Authority Housing Fund (LAHF) Grant Funding.**	To seek approval to accept grant funding from the Ministry of Housing, Communities and Local Government through Rounds 3 and 4 of the Local Authority Housing Fund, to support the acquisition of homes in Haringey.	KEY	Cabinet	Cabinet Member for Housing Corporate Director of Finance and Resources (S151 Officer)	Report of the Corporate Director of Finance and Resources (S151 Officer)	Part exempt Paragraph 3 Information relating to the financial or business affairs of any particular person (including the authority holding that information).
20-Oct-2026	**Annual Feedback and Resolutions Report**	This report provides an overview of the feedback received by the Council during 2025/26. It presents complaint handling performance and Ombudsman outcomes, identifies key themes and learning from complaints, compliments and Members' Enquiries, and outlines how resident feedback has informed service improvements and helped shape Council services.	KEY	Cabinet	Cabinet Member for Resident Services and Tackling Inequality Corporate Director of Culture, Strategy and Communities	Report of the Corporate Director of Culture, Strategy and Communities	Public

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20-Oct-2026	**Approval of Waste Policies**	Revision and new waste policies in relation to service changes from April 2027	KEY	Cabinet	Cabinet Member for Resident Services and Tackling Inequality Corporate Director of Environment and Resident Experience	Report of the Corporate Director of Environment and Resident Experience	Part exempt Paragraph 3, 5 Information relating to the financial or business affairs of any particular person (including the authority holding that information). Information in respect of which a claim to legal professional privilege could be maintained in legal proceedings.
20-Oct-2026	**Approval to the award of consultancy support contracts**	The highway service relies upon consultancy support where specialist expertise is required or where there are paeks within the workload that exceed internal resources	KEY	Cabinet	Cabinet Member for Climate Action and Transport Corporate Director of Environment and Resident Experience	Report of the Corporate Director of Environment and Resident Experience	Part exempt Paragraph 3 Information relating to the financial or business affairs of any particular person (including the authority holding that information).

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20-Oct-2026	**Better Bus Partnership TfL Funding Programme**	Haringey Council has secured £10m funding from Transport for London as part of their Better Bus Partnership programme. This report seeks approval to accept the funding and lays out the approach to programme delivery.	KEY	Cabinet	Cabinet Member for Climate Action and Transport Corporate Director of Environment and Resident Experience	Report of the Corporate Director of Environment and Resident Experience	Public
20-Oct-2026	**Contract Extension - NSL (Marston Holdings) Nuisance Vehicle Contract**	This report is seeking the extension of the NSL (Marston Holdings) Nuisance Vehicle Contract for the provision of services relating to the handling of nuisance vehicles, including removal, storage, and disposal of abandoned and obstructively parked vehicles. The service ensures the Council can respond to reports, maintain the highway network, and manage environmental and safety risks. The proposed extension will maintain continuity of statutory service while enabling alignment with future procurement and service review requirements.	KEY	Cabinet	Cabinet Member for Climate Action and Transport Corporate Director of Environment and Resident Experience	Report of the Corporate Director of Environment and Resident Experience	Part exempt Paragraph 3 Information relating to the financial or business affairs of any particular person (including the authority holding that information).

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20-Oct-2026	**Contract Extension - Tyco CCTV Maintenance Contract**	This report is seeking the extension of an existing contract for the maintenance of the Council's CCTV infrastructure (Tyco), including community safety cameras, traffic enforcement systems, and the central control room. The service provides planned preventative maintenance, fault repairs, and technical support to ensure continuity of service across the borough.	KEY	Cabinet	Cabinet Member for Climate Action and Transport Corporate Director of Environment and Resident Experience	Report of the Corporate Director of Environment and Resident Experience	Part exempt Paragraph 3 Information relating to the financial or business affairs of any particular person (including the authority holding that information).

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20-Oct-2026	**Direct Award and of Residential and Nursing Care Block Contracts with Ourris**	Approval is sought to directly award and renew existing block contract arrangements with Ourris for residential and nursing care provision for 8 years with and option to terminate the contract at 4 years. Ourris provides a unique culturally specific service, particularly supporting Greek, Cypriot and Turkish communities, with no comparable alternative identified within the market. The proposal will ensure continuity of care, maintain service stability, and support ongoing demand for residential and nursing placements.	KEY	Cabinet	Cabinet Member for Health, Social Care and Wellbeing Corporate Director of Adults, Housing and Health	Report of the Corporate Director of Adults, Housing and Health	Part exempt Paragraph 3 Information relating to the financial or business affairs of any particular person (including the authority holding that information).
20-Oct-2026	**Haringey Community Benefit Society Management Agreement**	This report seeks approval of a new agreement for the Council to provide management services to Haringey Community Benefit Society	KEY	Cabinet	Leader of the Council Corporate Director of Adults, Housing and Health	Report of the Corporate Director of Adults, Housing and Health	Part exempt Paragraph 3 Information relating to the financial or business affairs of any particular person (including the authority holding that information).

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20-Oct-2026	**Homes for Haringey Management Agreement and Placement Agreement**	This report seeks approval of - a new agreement for the Council to provide management services to Homes for Haringey - a new Placement (aka Nominations) agreement for the Council to place households in their properties	KEY	Cabinet	Leader of the Council Corporate Director of Adults, Housing and Health	Report of the Corporate Director of Adults, Housing and Health	Part exempt Paragraph 3 Information relating to the financial or business affairs of any particular person (including the authority holding that information).
20-Oct-2026	**Procurement of Parking Enforcement Agency services via the YPO Framework**	This report (pursuant to Contract Standing Order CSO 2.01(b), seeks: Cabinet approval to enter into a procurement and subsequently contract for two years (no option to extend further) for the execution of Warrants of Control prepared by the Council in relation to parking and traffic Penalty Charge Notices (PCNs).	KEY	Cabinet	Cabinet Member for Climate Action and Transport Corporate Director of Environment and Resident Experience	Report of the Corporate Director of Environment and Resident Experience	Part exempt Paragraph 3 Information relating to the financial or business affairs of any particular person (including the authority holding that information).

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20-Oct-2026	**Procurement of the Out of Hours (OOH) Emergency Contact Handling Service**	To seek approval to commence a procurement exercise for the provision of the Council's Out of Hours Emergency Contact Handling Service from April 2027 and approve the associated procurement strategy and delegated authority to award the contract.	KEY	Cabinet	Cabinet Member for Resident Services and Tackling Inequality Corporate Director of Environment and Resident Experience	Report of the Corporate Director of Environment and Resident Experience	Public
20-Oct-2026	**Selby Urban Village - award of contracts for heat supply arrangements**	Approval to award the contracts for the supply of heat to residential and commercial premises at the Selby Urban Village, from a third party heat supplier	KEY	Cabinet	Cabinet Member for Placemaking & Local Economy Corporate Director of Culture, Strategy and Communities	Report of the Corporate Director of Culture, Strategy and Communities	Part exempt Paragraph 3 Information relating to the financial or business affairs of any particular person (including the authority holding that information).

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10-Nov-2026	**Admission to Schools – Proposed Admission Arrangements for 2028/29**	To agree the proposed arrangements for admission to community nursery classes, primary, junior and secondary schools, and to St Aidan's Voluntary Controlled School, as well as for sixth form admission for the year 2028/29, including proposals to reduce the published admission number (PAN) for selected primary and secondary schools, can proceed to consultation	KEY	Cabinet	Cabinet Member for Children and Schools Corporate Director of Children's Services (Statutory DCS)	Report of the Corporate Director of Children's Services (Statutory DCS)	Public
10-Nov-2026	**Approval to extend current Highways and Street Lighting Contracts and approval of the procurement strategy for a future combined Highways and Street Lighting Contract**	The current highways and street lighting term contracts both expire on 30th June 27. The proposal is to extend these contracts and to procure a new joint Highways and Streetlighting contract to commence on the expiry of the extensions.	KEY	Cabinet	Cabinet Member for Climate Action and Transport Corporate Director of Environment and Resident Experience	Report of the Corporate Director of Environment and Resident Experience	Part exempt Paragraph 3 Information relating to the financial or business affairs of any particular person (including the authority holding that information).

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10-Nov-2026	**Asbestos Remediation Works, 4 Year Contract**	The report is a permission to go to tender for the procurement of an asbestos remediation contractor for a 4 year contract.	KEY	Cabinet	Cabinet Member for Housing Corporate Director of Adults, Housing and Health	Report of the Corporate Director of Adults, Housing and Health	Part exempt Paragraph 3 Information relating to the financial or business affairs of any particular person (including the authority holding that information).
10-Nov-2026	**Award of Contract of integrated drug and alcohol treatment services**	The council is responsible for the commissioning of effective substance misuse treatment services. The permission to go our for procurement was given 2 April 2026. The recommendation for Cabinet is to award the contract to the successful bidder to ensure continuity of service provision	KEY	Cabinet	Cabinet Member for Health, Social Care and Wellbeing Corporate Director of Adults, Housing and Health	Report of the Corporate Director of Adults, Housing and Health	Part exempt Paragraph 3 Information relating to the financial or business affairs of any particular person (including the authority holding that information).
10-Nov-2026	**Bruce Castle Museum Phase 2 - Permission to initiate tender action for a Construction Works Contract.**	Approval to go out to tender for a construction works contractor to deliver urgent condition works at Bruce Castle Museum.	KEY	Cabinet	Cabinet Member for Culture and Leisure Corporate Director of Culture, Strategy and Communities	Report of the Corporate Director of Culture, Strategy and Communities	Part exempt Paragraph 3 Information relating to the financial or business affairs of any particular person (including the authority holding that information).

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10-Nov-2026	**Building Material Supplier - Haringey Repairs Service**	Approval to procure suppliers of building materials, tools, safety equipment and associated sundries required by the Housing Repairs Service to deliver repairs, maintenance, compliance and improvement works to council homes.	KEY	Cabinet	Cabinet Member for Housing Corporate Director of Adults, Housing and Health	Report of the Corporate Director of Adults, Housing and Health	Part exempt Paragraph 3 Information relating to the financial or business affairs of any particular person (including the authority holding that information).
10-Nov-2026	**Corporate Delivery Plan 2026-2028**	The Corporate Delivery Plan is the council's roadmap for delivering its priorities over the next two years, setting out the key commitments that will improve outcomes for residents, communities and places	KEY	Cabinet	Leader of the Council Corporate Director of Culture, Strategy and Communities	Report of the Corporate Director of Culture, Strategy and Communities	Public

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10-Nov-2026	**Disposal of Land opposite Enfield Crematorium, Great Cambridge Road, EN1 4DS**	a) The disposal of the freehold interest in the Property on the open market and for a price that would represent best consideration, and b) Delegate authority to the Corporate Director of Finance & Resources after consulting with the Cabinet Member for Communities, to agree the final price and the contract terms for the disposal of the Property.	KEY	Cabinet	Cabinet Member for Communities Corporate Director of Finance and Resources (S151 Officer)	Report of the Corporate Director of Finance and Resources (S151 Officer)	Part exempt Paragraph 3 Information relating to the financial or business affairs of any particular person (including the authority holding that information).
10-Nov-2026	**Draft 2027-28 Budget and 2027-2032 Medium Term Financial Strategy Report**	The report sets out details of the draft revenue and capital proposals for balancing the Budget and Capital Programme for 2027-28. The report will also include an overview of the longer term financial position to 2031-32, including budget pressures, proposed budget reductions and increased income opportunities that will be launched for consultation and engagement, including with Scrutiny Committees.	KEY	Cabinet	Cabinet Member for Finance and Corporate Services Corporate Director of Finance and Resources (S151 Officer)	Report of the Corporate Director of Finance and Resources (S151 Officer)	Public

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10-Nov-2026	**Fleet Vehicle Hire - Extension and Variation to Contract**	Request for approval to extend the current fleet vehicle hire contract by 12 months and vary the contract to include additional vehicles, consolidating fleet vehicle hire under a single contract.	KEY	Cabinet	Cabinet Member for Housing Corporate Director of Adults, Housing and Health	Report of the Corporate Director of Adults, Housing and Health	Part exempt Paragraph 3 Information relating to the financial or business affairs of any particular person (including the authority holding that information).
10-Nov-2026	**Grant Acceptance - Housing Demand**	To approve the acceptance of grant funding from the Ministry of Housing, Communities and Local Government, the Greater London Authority and other relevant funding bodies to support the Council's response to homelessness and rough sleeping, including the delivery of prevention activities, support services and initiatives funded through the Homelessness, Rough Sleeping and Domestic Abuse Grant.	KEY	Cabinet	Cabinet Member for Housing Corporate Director of Adults, Housing and Health	Report of the Corporate Director of Adults, Housing and Health	Public

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10-Nov-2026	**Gypsy and Traveller Pitch Allocation - a draft policy for consultation**	This report seeks approval to consult on a draft policy for the allocation of council pitches for gypsy and traveller accommodation	KEY	Cabinet	Cabinet Member for Housing Corporate Director of Adults, Housing and Health	Report of the Corporate Director of Adults, Housing and Health	Public
10-Nov-2026	**Housing Related Support - L&Q properties**	This report seeks approval to extend and vary the existing housing management contract with L&Q for the provision of supported accommodation within the Housing-Related Support Resettlement Service. The properties provide transitional accommodation for homeless residents with low to medium support needs, enabling independent living and reducing the risk of repeat homelessness.	KEY	Cabinet	Cabinet Member for Housing Corporate Director of Adults, Housing and Health	Report of the Corporate Director of Adults, Housing and Health	Part exempt Paragraph 3 Information relating to the financial or business affairs of any particular person (including the authority holding that information).

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10-Nov-2026	**Muswell Hill Practice, Muswell Hill - Permission to initiate tender action for a Construction Works Contract.**	In line with procurement rules, this report seeks a stage one approval to go out to tender for a construction works contractor to deliver remediation works to the GP Practice at 54-56 Muswell Hill Practice. A further forward plan notice will be published for the construction contract award.	KEY	Cabinet	Cabinet Member for Placemaking and Local Economy Corporate Director of Finance and Resources (S151 Officer)	Report of the Corporate Director of Finance and Resources (S151 Officer)	Part exempt Paragraph 3 Information relating to the financial or business affairs of any particular person (including the authority holding that information).
10-Nov-2026	**Private Sector Housing Enforcement Policy Update – Renters Reform Act 2025**	This report seeks to obtain approval of the revised private sector housing enforcement policy following the introduction of the Renter's Reform Act 2025, including updates to the Civil Penalty Notices provision. This is required to reflect the new breaches, investigatory and enforcement powers given within the legislation.	KEY	Cabinet	Cabinet Member for Housing Corporate Director of Environment and Resident Experience	Report of the Corporate Director of Environment and Resident Experience	Public

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10-Nov-2026	**Regulation 19 consultation on Proposed Submission version of Haringey Local Plan 2027-2042 and submission to Secretary of State**	This report seeks Cabinet approval to: • recommend to Full Council that the Council's Proposed Submission Haringey Local Plan ("the Regulation 19 Plan") is published for consultation under Regulation 19; and • recommend to Full Council that subsequent to consultation the plan and associated documents be submitted to the Secretary of State for the Ministry of Housing, Communities and Local Government (MHCLG) for independent public examination	KEY	Cabinet	Cabinet Member for Housing Corporate Director of Environment and Resident Experience	Report of the Corporate Director of Environment and Resident Experience	Public
10-Nov-2026	**Security Contract**	Approval to procure a new security contractor to provide security services to council sites and buildings	KEY	Cabinet	Cabinet Member for Finance and Corporate Services Corporate Director of Finance and Resources (S151 Officer)	Report of the Corporate Director of Finance and Resources (S151 Officer)	Part exempt Paragraph 3 Information relating to the financial or business affairs of any particular person (including the authority holding that information).

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10-Nov-2026	**Substance Misuse Services for Children and Young People**	The council is responsible for the commissioning of effective substance misuse prevention and treatment services for young people. We are seeking two decisions; 1) Extension of the current contract and 2) Permission to go to re-procurement.	KEY	Cabinet	Cabinet Member for Health, Social Care and Wellbeing Corporate Director of Adults, Housing and Health	Report of the Corporate Director of Adults, Housing and Health	Public
08-Dec-2026	**2026/27 Finance Update Report Quarter 2**	This report will provide an update on the Quarter 2 budget monitoring and Council's financial position. It will seek approval for any changes to the Council's revenue or capital budgets required to respond to the changing financial scenario and the delivery of the MTFS.	KEY	Cabinet	Cabinet Member for Finance and Corporate Services Corporate Director of Finance and Resources (S151 Officer)	Report of the Corporate Director of Finance and Resources (S151 Officer)	Public
08-Dec-2026	**Award of contracts for integrated adult substance misuse treatment and recovery services**	The council is responsible for the commissioning of effective adult substance misuse treatment and recovery services: the council is seeking permision to award three contracts: lot 1 alcohol service, lot 2 recovery service and lot 3 drug service.	KEY	Cabinet	Cabinet Member for Health, Social Care and Wellbeing Corporate Director of Adults, Housing and Health	Report of the Corporate Director of Adults, Housing and Health	Part exempt Paragraph 3 Information relating to the financial or business affairs of any particular person (including the authority holding that information).

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08-Dec-2026	**Award of Contracts for the provision of Home Care and Reablement Services**	Approval to award service agreements to successful tenderers for the delivery of bundled hours of home support and reablement services.	KEY	Cabinet	Cabinet Member for Health, Social Care & Wellbeing Corporate Director of Adults, Housing and Health	Report of the Corporate Director of Adults, Housing and Health	Part exempt Paragraph 3 Information relating to the financial or business affairs of any particular person (including the authority holding that information).
08-Dec-2026	**Fees & Charges 2027-28**	The Council's income policy requires an annual review of the level of the fees and charges levied upon service users .This report considers the relevant factors affecting the review of fees and charges and identifies those services where a change is being proposed or a new charge proposed.	KEY	Cabinet	Cabinet Member for Finance and Corporate Services Corporate Director of Finance and Resources (S151 Officer)	Report of the Corporate Director of Finance and Resources (S151 Officer)	Public
08-Dec-2026	**Housing Revenue Account Business Plan and Budget 2027/28 Proposals**	Cabinet to note the proposed Housing revenue account capital programme and revenue budgets, which includes proposed tenants rent & service charge increases for 2027/28.	KEY	Cabinet	Cabinet Member for Housing Corporate Director of Finance and Resources (S151 Officer)	Report of the Corporate Director of Finance and Resources (S151 Officer)	Public

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19-Jan-2027	**Approval to consult on a new Allocations Policy**	This report seeks to gain approval to consult on a new allocations policy that will include, general needs, sheltered housing and intermediate housing allocations.	KEY	Cabinet	Cabinet Member for Housing Corporate Director of Adults, Housing and Health	Report of the Corporate Director of Adults, Housing and Health	Public
19-Jan-2027	**Tiverton Special School Development**	The mothballed Tiverton school site has been proposed for redevelopment into a special school, in line with the Council's SEND and AP Strategy from 2025. It would be funded through a £2.5m allocation from the High Needs Capital Allocations. A new-build affordable housing offer, including supported housing units, has been proposed as a viable project on a portion of the Tiverton site.	KEY	Cabinet	Cabinet Member for Children and Schools Corporate Director of Children's Services (Statutory DCS)	Report of the Corporate Director of Children's Services (Statutory DCS)	Part exempt Paragraph 3 Information relating to the financial or business affairs of any particular person (including the authority holding that information).

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09-Feb-2027	**2027-28 Budget and 2027-2032 Medium Term Financial Strategy Report**	Following public consultation and Scrutiny Review, this report will set out the details of the proposed budget for 2027-28 and MTFS through to 2031-32, including savings, budget proposals and capital proposals. The report will also set out details of funding for 2027/28 and, if available, the remainder of the planning period and highlight areas of risk. The report will be for onward approval by Full Council on the 01 of March when it will include the details of the council tax resolution.	KEY	Cabinet	Cabinet Member for Finance and Corporate Services Corporate Director of Finance and Resources (S151 Officer)	Report of the Corporate Director of Finance and Resources (S151 Officer)	Public
09-Feb-2027	**Housing Revenue Account Business Plan 2027/28**	Following Scrutiny, this report will set out the proposed HRA Business Plan and draft revenue and capital budget for 2027/28, including proposed rent and service charges. Cabinet will be asked to recommend to full Council for appproval.	KEY	Cabinet	Cabinet Member for Housing Corporate Director of Finance and Resources (S151 Officer)	Report of the Corporate Director of Finance and Resources (S151 Officer)	Public

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16-Mar-2027	**2026/27 Finance Update Report Quarter 3**	This report will provide an update on the Quarter 3 budget monitoring and Council's financial position. It will seek approval for any changes to the Council's revenue or capital budgets required to respond to the changing financial scenario and the delivery of the MTFS.	KEY	Cabinet	Cabinet Member for Finance and Corporate Services Corporate Director of Finance and Resources (S151 Officer)	Report of the Corporate Director of Finance and Resources (S151 Officer)	Public

Published: 2 September 2026